



**Minutes of a Stated Meeting of the
Senate of New York University
October 5, 2017**

A stated meeting of the Senate of New York University was held on Thursday, October 5, 2017, at 9 a.m., in the Colloquium Room of the Global Center for Academic and Spiritual Life, 238 Thompson Street. The meeting was convened with President Andrew Hamilton in the chair.

Tenured/Tenure Track Faculty Senators Council (“T-FSC”) Members Present: Wen Ling (Chair), Ned Block (for Allen Mincer), Nick Economides, André Fenton, David Irving, James Jacobs, Dale Jamieson, Angela Kamer, Robert Lapiner, Beatrice Longuenesse, Michail Maniatakos (by telephone), Jennifer Manuel (for Darcey Merritt), Maurizio Porfiri, Carol Reiss (for Jim Uleman), Robert Shapley, Alejandro Velasco (for Stephen Duncombe), Susan Waltzman, Amanda Watson, Sharon Weinberg, Brad Weslake, and Shamoan Zamir (by telephone).

Full-Time Continuing Contract Faculty Senators Council (“C-FSC”) Members Present: Mary Killilea (Chair), Joseph Borowiec, Joseph Carter, Aysan Celik (by telephone), Lauren Davis, Michael Ferguson, John Gershman, Sam Howard-Spink, Scott Illingworth, Leila Jahangiri, Jung Kim, Edward Kleinert (for Antonios Saravanos), Joshua Paiz, Vincent Renzi, Ezra Sacks, Larry Slater, Susan Stehlik, Beverly Watkins, Heidi White, and Ethan Youngerman.

Student Senators Council (“SSC”) Members Present: Juan Calero (Chair), Jacob Abbott, Nicole Acero, Rose Asaf, Mike Avgerinos, Ben Broderick, Tamara Cesaretti, Ghania Chaudhry, Husniye Cogur, Jaylan Daniels, Akash Das, Aishwarya Ajay Das, Nicolas Duque-Franco, Anita Duskova (for Christine Dah-In Chung), Selamawit Gashaw, Rachel Law, Tyla Leach, Itmum Momin, Shannon Morgan, Michelle Ng, Nhesthy Ong, Isaac Oseas, Max Pau, Sena Pottackal, Steven Ramdilal (by telephone), Oatile Ramsay (for Christopher Hearn), and Asiya Vickers.

Deans Council Members Present: Dominic Brewer (Chair), Charles Bertolami, Thomas Carew, Billie Gastic (for Dennis Di Lorenzo), Sherry Glied, Allyson Green, Phillip Harper, Cheryl Heulton, Randy Hertz (for Trevor Morrison), Gene Jarrett, Beth Murray (for Peter Henry), Erin Potter (for Geeta Menon), Nina Servizzi (for Carol Mandel), Eileen Sullivan-Marx, and Susanne Wofford.

Administrative Management Council (“AMC”) Members Present: Michael McCaw (Chair), Regina Drew, Norma Kenigsberg (for Katrina Denney), Carrie Meconis, and Jason Wiker (for Amy Fair).

University Administration Members Present: Martin Dorph, Katherine Fleming, Andrew Hamilton, and Terrance Nolan.

President Hamilton welcomed members of the Senate to the first meeting of the academic year.

In Memoriam

As is customary at the first meeting of the academic year, General Counsel and Secretary of the Senate, Terrance Nolan, read the names of members of the University community who died during academic year 2016-17. The list of names is attached to these minutes as Exhibit A.

Review and Approval of the Minutes of the April 27, 2017 Meeting

Upon motion duly made and seconded, the Minutes of the April 27, 2017 meeting were approved unanimously as presented.

EXECUTIVE COMMITTEE REPORT

Juan Calero reported that at its meeting on September 20th, the Executive Committee elected the 2017-2018 Senate Officers, appointed members of the Senate to serve on the Senate Standing Committees, and confirmed the issues charged to the Senate Standing Committees for this year. The items approved were included in the materials distributed to the Senate in advance of the meeting and are attached to these minutes as Exhibits B, C, and D, respectively.

Mr. Calero said that the Executive Committee also discussed the 2016-2017 report on the function of the Senate that the Senate Committee on Organization and Governance (SCOG) presented at the April 27th Senate meeting. The Executive Committee endorsed SCOG's recommendation that, whenever possible, the Senate standing committees and constituent councils should provide written reports to be included with the Senate meeting materials distributed in advance of each meeting in lieu of delivering verbal reports during the meetings. Mr. Calero said that the Committee also agreed with SCOG's recommendation that Senate ad hoc committees and University-wide committees report to the Senate annually, as well as that the Senate should be informed of any new policies being considered by these committees that impact more than one school so that there is an opportunity to ask questions and seek clarification. SCOG also recommended that the Committee review and recommend processes to facilitate discussion during University Senate meetings, which the Executive Committee considers part of SCOG's charge this academic year. Mr. Calero noted that the Executive Committee plans to send a communication to non-Senate committees notifying them of these recommendations.

In regard to SCOG's recommendations around improving relations among the Board of Trustees, the Senate, and the broader University community, Mr. Calero said that the Executive Committee learned that the Board Chair and President's office have planned meetings and events for the coming year that will provide opportunities for faculty, students, and administrative staff to interact with members of the Board of Trustees.

In response to SCOG's recommendation around web communications, Mr. Calero said that the Executive Committee agrees that the Senate Public Affairs Committee should appoint a Communications Committee to work with the Office of Public Affairs to review and provide recommendations for improving the University website.

COUNCIL REPORTS

Administrative Management Council (AMC)

AMC Chair Michael McCaw introduced himself and gave the AMC report. He said that the AMC Executive Committee met a number of times over the summer to confirm its agenda for the upcoming year and also discussed the forthcoming administrative process improvement initiative with Executive Vice President Martin Dorph. Mr. McCaw thanked Mr. Dorph for his proactive outreach and his receptiveness to feedback. He added that the AMC looks forward to continuing its active partnership with Mr. Dorph's team to ensure the AMC's voice is appropriately heard and considered as this initiative takes shape.

Mr. McCaw reported that the AMC held its first General Meeting on September 12th, which included a presentation from Tracey Gardner, Deputy Chief of Staff to the President, on the forthcoming "Being@NYU Survey." He added that the AMC is eager to meet and exceed the 30 percent response rate goal. Mr. McCaw said that the AMC looks forward to hosting a Town Hall with President Hamilton on October 12th.

Mr. McCaw said that as AMC Chair this year he would like to frame the AMC as a hub for active and meaningful collaborations. AMC's Inclusion, Diversity, and Equity Committee will meet with NYU's new Chief Diversity Officer, Lisa Coleman, later this month to identify ways that the AMC can partner with her and share resources. AMC's Community Service Committee is conducting a thorough review of support services, drives, and volunteer efforts to disseminate to the administrator community to support those impacted by recent natural disasters and violence. AMC's Committee on Professional Development continues to support the administrator mentoring program, now in its third year. AMC's Benefits Committee remains thoughtfully engaged with Human Resources and continually shares feedback and recommendations. Mr. McCaw concluded by stating that the AMC looks forward to a collaborative year ahead and is committed to providing quality service and administrative excellence to support NYU's leadership, faculty, students, and community.

Deans Council

Deans Council Chair Dominic Brewer gave the Deans Council report of its retreat on September 13th. He said that the Council discussed equity, diversity, and inclusion, as well as other key priorities for this year. Dean Brewer announced that Eileen Sullivan-Marx was elected Vice Chair of the Deans Council, and he thanked Thomas Carew for his leadership of the Council the past few years.

Tenured/Tenure Track Faculty Senators Council (T-FSC)

T-FSC Chair Wen Ling reported that at its meeting on September 14th, the T-FSC confirmed committee assignments, discussed retirement funds and tuition remission/portable tuition benefits, and heard a presentation from Ms. Gardner and her team about the forthcoming campus climate survey. Professor Ling said that representatives from Human Resources will attend the T-FSC meeting in October to present information on retirement funds.

Full-Time Continuing Contract Faculty Senators Council (C-FSC)

C-FSC Chair Mary Killilea reported that the C-FSC had a welcome back reception on September 12th to meet with new and returning Council members. On September 19th, the Council co-sponsored a reception with the Office of Faculty Resources and the T-FSC to welcome new faculty from across the University.

The first C-FSC meeting of the year was held on September 27th, where the Council welcomed 8 new Senators and 10 new Alternate Senators. Professor Killilea said that Lauren Davis (Tisch School of the Arts) was elected as a member of the C-FSC Steering Committee, joining herself, Susan Stehlik (C-FSC Vice Chair, Stern School of Business), John Gershman (Wagner Graduate School of Public Service), Leila Jahangiri (College of Dentistry), Larry Slater (Meyers College of Nursing), and Beverly Watkins (College of Global Public Health). Also at the meeting, Ms. Gardner and Joyce Moon Howard gave a presentation and answered questions about the forthcoming "Being@NYU Survey," which Professor Killilea noted the C-FSC strongly supports.

Student Senators Council (SSC)

Mr. Calero, SSC Chair, reported that the SSC will soon disseminate a memorandum to the other Senate Councils regarding the restructuring of student governance at the University. He then briefly described the changes, including the following: 1) the University Committee on Student Life was dissolved; 2) the student government's Presidents Council was formally recognized; 3) the Student Government Assembly was created as the joint monthly assembly of both the SSC and the Presidents Council; and 4) the Global Student Council is under review for restructuring.

Mr. Calero said that the SSC is currently discussing resolutions regarding what it views as hateful legacies at the University as well as how student government can establish beneficial relationships with the Board of Trustees. He reported that the SSC is greatly anticipating the Campus Climate Survey and will collaborate closely with the student government's Presidents Council to achieve beyond the 30 percent response rate goal. Mr. Calero then thanked the University for its swift and diligent work in confronting and responding to the white supremacist flyers found in the Kimmel Center for University Life building that were distressing to many students.

Mr. Calero concluded by noting those seeking student representation on University

committees should contact student government by emailing student.government@nyu.edu.

WORK-LIFE BALANCE AD HOC COMMITTEE REPORT

Kristi Schwindt Ramos and Carrie Meconis, Co-Chairs of the Work-Life Balance Ad Hoc Committee, introduced themselves and described how their personal experiences shaped their passion for work-life balance issues. Ms. Ramos referenced the Committee's final report, which was included in the materials distributed in advance of the meeting, noting that the report is the result of work conducted over the past two years. She acknowledged Regina Drew, who previously served as Co-Chair, and the other members of the Committee.

Ms. Ramos recounted the history of managing work-life issues at NYU. She said that the Family Care Office ceased operations in August 2012, after which the primary contact for work-life issues was Joyce Rittenburg, until she left NYU in January 2014. Ms. Ramos said that Ms. Rittenburg met with the Committee and shared information about the work that was carried out during her tenure, a summary of which was included in the Committee report.

Ms. Ramos reminded the Senate that the Committee was established to inventory current work-life services, examine services offered at peer institutions, evaluate the need for services at NYU, recommend ways to improve offerings at NYU, and consider the viability of creating an office to handle work-life services. Ms. Meconis said that the Committee met 19 times in four semesters, hosted nine guest speakers, took an inventory of current work-life services and peer review, and conducted a comprehensive survey of full-time faculty, administrators, and researchers. She noted that due to scheduling issues, the SSC was only represented on the Committee for the first semester, but that students were and continue to be encouraged to be vocal about their needs. Ms. Meconis said that the Committee's work confirmed that there is a significant need for an on-campus office to manage work-life services for faculty, staff, and students.

Ms. Meconis reviewed some of the key findings from the survey. She said that there was a 57 percent response rate for administrators and professional research staff and a 36 percent response rate for faculty, with those respondents equally distributed between tenured/tenure track faculty and full-time continuing contract faculty. She noted that due to a lack of time and resources, the Committee did not survey the student community.

Ms. Meconis shared the survey results around commute time, noting that the most common commute time for administrators was 60-90 minutes and the most common commute time for faculty was 30-60 minutes. As such, the Committee recommends that the University offer a shuttle service between midtown transportation hubs and campus. She noted that the survey showed that there is also strong interest in exploring telecommuting and other flexible work arrangements.

Ms. Meconis next shared the survey results around childcare. She said that the high cost of

childcare in the tri-state area supports the Committee's recommendation for both increased childcare subsidies and scholarships, as well as more affordable, high-quality, accessible childcare options.

Ms. Meconis then shared the survey results around adult care. She said that the data supports the Committee's recommendation for exploring an intergenerational education model and supporting flexible work arrangements, along with other services related to caring for a disabled or elderly relative.

The Committee also conducted a review of NYU policies and services compared to peer institutions, including Columbia, Yale, Harvard, Stanford, and Johns Hopkins. Ms. Meconis described some of the resources provided at these institutions and noted that NYU currently lags behind.

Ms. Meconis reported that some positive changes have already taken place at the University since the Committee started its work. The University has implemented policy changes, including adjustments to NYU's Bonding Leave Policy, Family Medical Leave Act (FMLA) Policy, and Sick Leave Policy. Ms. Meconis said that improvements have been made to the Nursing Mother Rooms, and work will continue in this area. Finally, Ms. Meconis noted that the survey results showed that a high number of faculty and staff are unaware of the eligibility criteria for NYU retiree benefits. In response, the University launched webpages with information about retirement planning.

At the end of the last academic year, Provost Katherine Fleming announced the creation of a Work Life Office, and Ms. Ramos reported that the search for its director is underway. Ms. Ramos said that the Committee recommends that the Office be structured with a dual report to the Provost and University Human Resources. In addition, the Committee suggests that a permanent advisory committee be created for the Office and that a survey be administered every three to five years. Ms. Ramos emphasized that the Committee wants to ensure that the Office is accessible to students and administrators, in addition to faculty.

Ms. Ramos summarized additional recommendations from the Committee, including redesigning the website with a focus toward Work Life, creating childcare centers on campus, enhancing the current shuttle bus system to assist commuters, and considering intergenerational education opportunities. Ms. Meconis said that priorities for the Work Life Office identified by the Committee include: 1) increasing the childcare scholarship fund; 2) establishing a University-wide flex-time policy for employees; 3) enhancing the current network of NYU-affiliated childcare facilities; 4) improving the backup childcare process and babysitting registry; 5) improving local and long-distance support for elderly or disabled relatives; 6) researching new employee assistance plan providers, preferably based in New York City; 7) partnering with other University offices to create streamlined services, clarify existing policies, and expand existing programs and services; and 8) tuition remission.

REPORT OF THE PRESIDENT

President Hamilton reminded the Senate of the six key priorities he laid out a year ago in his inaugural address: affordability, science and innovation, diversity, global, sustainability, and academics. He said that updates on progress were given throughout the year and that he would give a brief overview of where things currently stand.

Affordability. President Hamilton said that NYU had the lowest increase in the cost of tuition in more than 20 years in academic year 2016-17, which led to NYU dropping in the College Board Annual Survey ranking of higher education institutions by total student charges, from number four in 2016 to number eight in 2017. He added that the University will continue to focus on affordability this year and hopes to drop out of the top 10 for 2018. In addition to lower tuition, NYU has increased the portion of lower cost beds by 28 percent over a two-year period and introduced an online tool to help students find lower-cost options for textbooks.

Science and Innovation. President Hamilton said that a recent article in *Crain's* highlighted work being done at the Tandon School of Engineering, and he noted that remarkable progress has been made over the past several years under the leadership of Dean K.R. Sreenivasan. With Dean Sreenivasan stepping down from this role in June 2018, President Hamilton said that a key focus of the coming year will be recruiting outstanding leadership for Tandon that builds on its own strategic plan and further strengthens its connection to other parts of the University. Tandon has collaborated with schools and colleges throughout the University, recently announcing a new Master of Science in Cybersecurity Risk and Strategy in collaboration with NYU School of Law. President Hamilton said that the City of New York also recently announced that Tandon will develop and operate a hub for virtual reality, which will likely create more than 500 jobs over the next 10 years. Additionally, Tandon was recently selected to lead a research consortium to become the first Tier 1 University Transportation Center in New York City. President Hamilton said that the 370 Jay Street building in Brooklyn will continue to be a key focus in the coming year. The site will become a place where the expertise and ideas of students, faculty, and staff in the areas of media, technology, and the arts can come together.

Diversity. The Equity, Diversity, and Inclusion Task Force delivered its final report at the end of last academic year, and President Hamilton said that significant progress has already been made on their recommendations. Lisa Coleman started in September in the role of Chief Diversity Officer, and the campus climate survey will be disseminated in the coming weeks. President Hamilton said that the survey is an opportunity for everyone to engage in the conversation about NYU and the way we interact with each other. In addition, President Hamilton noted that recruitment for several new leaders at NYU has been completed, with Philip Harper as Dean of the Graduate School of Arts and Science, Christine Poggi as Director of the Institute of Fine Arts, Gene Jarrett as Dean of the College of Arts and Science, Neil Guterman as Dean of the Silver School of Social Work, Clay Gillette as Director of the Marron Institute of Urban Management, Julie Mostov as Dean of Liberal Studies, and Russel Caflisch as Director of the Courant Institute of Mathematical Sciences. NYU has begun the recruitment process for a new head of the Division of

Libraries, Dean of the Stern School of Business, and Dean of the Tandon School of Engineering.

Global. President Hamilton said that last year was a significant year for NYU's Global Network. NYU Shanghai had its first graduation in May and is exploring a new location that would allow for expansion. NYU Abu Dhabi is also increasing in size and scale, particularly in the areas of graduate education. President Hamilton said that NYU leads the nation in the number of undergraduates studying away, with over 4,000 students studying abroad annually and nearly 46 percent of the graduating class of 2017 spending at least one semester abroad. He stressed the importance of the free flow of students and professors, noting that he was very troubled that two New York faculty had recently been denied visas to teach at NYU Abu Dhabi.

Inspired in part by the Global Learning Outcomes Faculty Working Group, President Hamilton next laid out several goals for the Global Network in the coming years: 1) increase undergraduate students participating in study away opportunities from 45 percent to 65 percent; 2) explore opportunities for students who study away their first year and decide to also spend their second year or another semester at a global site; 3) explore the possibility of a global degree program, where students study at three or four sites; and 4) strengthen NYU's academic footprint in the United States beyond New York City, such as in Washington, DC.

Sustainability. President Hamilton next gave updates on sustainability efforts at NYU. He said that Cecil Scheib will be joining NYU as its first Chief Sustainability Officer in January, and the University will continue to implement strategies for reducing its energy consumption and carbon footprint. Sustainability is a key focus of the 370 Jay Street and 181 Mercer projects.

Academics. President Hamilton talked about new efforts in the areas of chemical biology and data science. He also mentioned ongoing cross-university initiatives in aging, inequality, and urban. President Hamilton said that NYU has increased research expenditures by 40 percent in the last two years, which is the second-highest growth in the United States. In terms of students, NYU had more applications than ever before (67,521), its lowest admit rate ever (27 percent), and its highest average SAT score (1374). NYU's incoming class includes 18 percent Pell Grant recipients. President Hamilton said he would like to make student success a major priority at the University. He shared the AAU Benchmark Graduation by School chart that shows NYU's six-year graduation rate at 85 percent, which is significantly lower than institutions like Cornell, USC, and others. President Hamilton stated that he would like to see NYU reach at least 90 percent by 2026.

There being no further business, the meeting was adjourned at 10:45 a.m.

Respectfully submitted,
Jessica Graham
Director, Office of the Secretary

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Raziel	Abelson	Professor Emeritus	Faculty of Arts and Science	6/14/2017
Michael L.	Abott	Adjunct Associate Professor of Medicine	School of Medicine	7/1/2017
Samuel	Abrams	Clinical Professor of Psychiatry	School of Medicine	9/9/2016
Khalid	Albaba	Student	College of Dentistry	8/18/2017
Oscar	Arguinzoni	Security Officer (Retired)	Public Safety	10/9/2016
Charles B.	Arnold	Former Clinical Associate Professor of Community Health	School of Medicine	6/12/2017
Lawrence	Bailey	Mail Production Assistant (Retired)	Office of Financial Operations and Treasurer	9/1/2016
Hilary	Ballon	Deputy Vice Chancellor, NYU Abu Dhabi; Professor of Urban Studies and Architecture	NYU Abu Dhabi and Robert F. Wagner Graduate School of Public Service	6/16/2017
Norman	Barish	Professor Emeritus	Robert F. Wagner Graduate School of Public Service	11/10/2016
Madison	Barksdale	Student	Pre-College Program, Special Sessions	4/19/2017
William J.	Baumol	Professor Emeritus of Economics	Leonard N. Stern School of Business	5/4/2017
Robert W.	Beasley	Professor of Plastic Surgery	School of Medicine	7/16/2017
Melvin H.	Becker	Former Professor of Radiology	School of Medicine	12/14/2016
Hrach	Bedrosian	Professor Emeritus of Management and Organizational Behavior	Leonard N. Stern School of Business	2/21/2017
John	Bell	Former Master Teacher, General Studies Program	Liberal Studies	5/18/2017

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Amelia	Blannquera	Adjunct Faculty, ACCESS Program, McGhee Division	School of Professional Studies	3/17/2017
William	Blesser	Professor Emeritus	Tandon School of Engineering	5/5/2017
Sidney	Borowitz	Former Chancellor and Executive Vice President; Provost and Professor Emeritus of Physics	University Administration; Faculty of Arts and Science	1/17/2017
Morton	Bosniak	Professor Emeritus of Radiology	Langone Medical Center	9/7/2016
Donald	Briggs	Former Clinical Assistant Professor of Medicine	School of Medicine	11/18/2016
Richard	Brooks	Associate Professor of French	Faculty of Arts and Science	10/4/2016
James	Campbell	Adjunct Professor, Executive Programs	Leonard N. Stern School of Business	3/20/2017
Stephen K.	Carter	Former Adjunct Clinical Professor of Medicine	School of Medicine	11/14/2016
Edward	Cassedy, Jr.	Professor	Tandon School of Engineering	2/18/2017
Bernard	Cheo	Former Professor, Department of Electrical Engineering	Tandon School of Engineering	11/27/2016
Harry	Collins	Security Officer (Retired)	Public Safety	9/23/2016
John A.	Crocco	Former Assistant Professor of Clinical Medicine	School of Medicine	12/4/2016
Jordan	Curley	Student	College of Arts and Science	4/1/2017
Frederick A.	Curro	Adjunct Clinical Professor of Oral and Maxillofacial Pathology, Radiology and Medicine	College of Dentistry	4/12/2017

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Brian J.	Curtin	Former Clinical Assistant Professor of Ophthalmology	School of Medicine	9/17/2016
Ellen	Daniels	Coordinator, Academic Advising	Tandon School of Engineering	6/23/2017
Jennifer	Dawkins	Faculty Services Representative II, Finance and Business Operations	College of Dentistry	10/31/2016
Florine	Dawson	Administrative Aide (Retired)	School of Law	10/7/2016
Roger L.	Deakins	Former Associate Professor of English	Faculty of Arts and Science	10/3/2016
Frederic H.	Deutsch	Adjunct Professor of Ophthalmology	School of Medicine	2/2/2017
Norman	Dorsen	Stokes Professor of Law	School of Law	7/1/2017
Serge	Doubrovsky	Professor Emeritus of French Literature	College of Arts and Science	3/23/2017
Lenore	Doxsee	Teacher of Drama	Tisch School of the Arts	5/19/2017
Charles	Dunmore	Former Professor of Classics	Faculty of Arts and Science	1/23/2017
Steven H.	Ferris	Gerald J. and Dorothy R. Friedman Professor of Alzheimer's Disease Center and Professor of Neurology	School of Medicine	4/5/2017
Ciro	Gamboni	Life Trustee, NYU School of Law Foundation Board of Trustees	School of Law	4/23/2017
Bert	Gaster	Adjunct Clinical Professor of Prosthodontics	College of Dentistry	5/11/2017
Arthur	Goldberg	Former Professor	School of Medicine	3/6/2017
Burton D.	Goldberg	Former Professor of Pathology	School of Medicine	11/29/2016

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Judith A.	Goldring	Former Adjunct Assistant Professor of Social Work	Silver School of Social Work	10/21/2016
Jay L.	Grosfeld	Former Assistant Professor of Surgery and Pediatrics	School of Medicine	10/19/2016
Jean-Philippe	Grossier	Post-Doctoral Fellow	Faculty of Arts and Science	6/18/2017
Victor	Hackett	Foreperson Carpenter (Retired)	Office of the President	1/14/2017
Warren C.	Hall	Former Clinical Assistant Professor of Obstetrics and Gynecology	School of Medicine	1/15/2017
James	Harvey	Director of Meetings, Society for Classical Studies	Institute for the Study of the Ancient World	1/6/2017
Lauren	Henkel	Equipment Room Assistant	Student Affairs	7/29/2017
Natan I.	Hentoff	Former Adjunct Professor of Journalism	Faculty of Arts and Science	1/7/2017
Elaine	Hersh	Administrative Secretary (Retired)	Office of the Vice Chancellor, University Life and Global Programs	6/2/2017
Charles	Hoover	Former Professor of Manufacturing Engineering	Tandon School of Engineering	4/28/2017
Carolyn	Jarvis	Former Associate Research Scientist	Steinhardt School of Culture, Education, and Human Development	12/27/2016
Robert	Jeske	Master Teacher, General Studies Program	Liberal Studies	7/1/2017
Seymour	Jones	Former Clinical Professor of Accounting	Leonard N. Stern School of Business	9/21/2016
Juliet Y.	Kafka-Bergen	Adjunct Clinical Associate Professor of Prosthodontics	College of Dentistry	11/16/2016

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Iraj	Kalkhoran	Associate Dean of Undergraduate and Graduate Academics and Associate Professor of Mechanical and Aerospace Engineering	Tandon School of Engineering	9/28/2016
Stanley	Karniewicz	HVAC Mechanic (Retired)	Office of the President	11/17/2016
Bridgid K.	Kelleher	Student	Tisch School of the Arts	2/2/2017
Chad K.	Klauser	Clinical Assistant Professor of Obstetrics and Gynecology	School of Medicine	5/14/2017
David L.	Kleinberg	Professor of Medicine	School of Medicine	1/27/2017
Eleanore	Korman	Former Vice Dean	Silver School of Social Work	9/2/2016
Maxim	Koslow	Former Associate Professor of Neurosurgery	School of Medicine	1/24/2017
Gerald	Landsberg	Professor of Social Work	Silver School of Social Work	12/31/2016
Alexandra F.	Leclair	Student	Gallatin School of Individualized Study	9/19/2016
Michael	Levandowsky	Adjunct Associate Professor of Dental Hygiene	College of Dentistry	12/22/2016
Michael	Levine	Distinguished Research Scholar and Senior Lecturer	School of Law	2/5/2017
Arthur J.	Lewis	Former Assistant Professor of Clinical Medicine	School of Medicine	2/16/2017
Leonard I.	Linkow	Adjunct Clinical Professor of Periodontology and Implant Dentistry	College of Dentistry	1/25/2017
Pramugdha	Maheswari	Student	NYU Shanghai	7/30/2017

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Raymond J.	Marin	Media Operations Assistant, Campus Media	Division of Libraries	9/12/2016
Robert E.	Maslansky	Clinical Professor of Medicine	School of Medicine	6/9/2017
Phillip	Mayerson	Professor Emeritus of Classics	Faculty of Arts and Science	4/13/2017
Robert E.	McCue	Clinical Associate Professor of Psychiatry	School of Medicine	12/11/2016
Lexus	McQuilla	Student	College of Arts and Science	11/9/2016
Stephen	Mondesir	Security Officer (Retired)	Public Safety	2/7/2017
William K.	Moulton	Associate Arts Professor of Dance	Tisch School of the Arts	3/29/2017
Debarpan	Mukherjee	Student	Tandon School of Engineering	3/10/2017
Bichara	Nassif	Assistant Bursar's Representative (Retired)	Office of the Controller	3/7/2017
Walter	Oerlemans	Financial Aid Counselor (Retired)	Office of the Vice Chancellor, University Life and Global Programs	1/20/2017
Norma	Paige	Life Trustee, NYU School of Law Foundation Board of Trustees	School of Law	6/5/2017
Derek	Parfit	Former Global Distinguished Professor of Philosophy	Faculty of Arts and Science	1/2/2017
Crystal	Parsons	Administrator, MARC/English	Faculty of Arts and Science	4/26/2017
Bernadette	Penceal	Former Mentor, HEOP	Opportunity Programs	3/14/2017
Richard	Petrow	Former Professor of Journalism	Faculty of Arts and Science	4/11/2017

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Kirsten	Ransome	Student	School of Professional Studies	11/20/2016
Kristoffer	Rose	Adjunct Associate Professor of Computer Science	Courant Institute of Mathematical Sciences	9/17/2016
Mary T.	Rosedale	Assistant Professor of Nursing and Psychiatry	Rory Meyers College of Nursing and School of Medicine	2/6/2017
Lawrence R.	Ross	Former Clinical Instructor in Medicine	School of Medicine	6/28/2017
Edward F.	Rossi, Jr.	Clinical Instructor in Pediatrics	School of Medicine	5/6/2017
Aurora	Rozzi	Camera Operator Platemaker (Retired)	Financial Operations and Treasurer	7/8/2017
Rose Luttan	Rubin	Life Trustee, NYU School of Law Foundation Board of Trustees	School of Law	12/8/2016
Joan	Rudiak	Supervisor of Gifts (Retired)	Office of the Associate Vice President	7/2/2017
Lawrence	Salman	Professor of Oral and Maxillofacial Surgery	College of Dentistry	3/1/2017
John E.	Sarno, Jr.	Professor of Rehabilitation Medicine	School of Medicine	6/22/2017
Walter	Scott	Former Professor of Biology	Faculty of Arts and Science	7/29/2017
Biana	Shekhets	Student	Silver School of Social Work	7/19/2017
Kenneth	Silverman	Professor Emeritus of English	Faculty of Arts and Science	7/7/2017
Gary	Slapper	Director, NYU London	NYU London	12/4/2016
Samuel	Slipp	Former Clinical Professor of Psychiatry	School of Medicine	4/24/2017

NEW YORK UNIVERSITY IN MEMORIAM 2016-2017

FIRST NAME	LAST NAME	TITLE	AFFILIATION	DATE OF DEATH
Sheldon	Stachel	Adjunct Associate Professor, Oral and Maxillofacial Pathology, Radiology and Medicine	College of Dentistry	2/19/2017
Robert	Surgent	Student	Leonard N. Stern School of Business	1/16/2017
Wyatt	Tyler	Student	College of Arts and Science	3/25/2017
David E.	Vazemiller	Clinical Assistant Professor of Endodontics	College of Dentistry	2/11/2017
Elynor	Vine	Assistant to the Manager (Retired)	Office of the President	2/25/2017
Libby	Wasser	Senior Systems Analyst	Information Technology Department	12/1/2016
Harold S.	Wechsler	Professor of Jewish Education and Educational History, Department of Applied Statistics, Social Science, and Humanities	Steinhardt School of Culture, Education, and Human Development	2/17/2017
Richard	Weledniger	Adjunct Clinical Assistant Professor of Cariology and Comprehensive Care	College of Dentistry	11/14/2016
Leonard	Yarmus	Professor Emeritus of Physics	Faculty of Arts and Science	12/25/2016
Nora	York	Teacher, Clive Davis Institute of Recorded Music	Tisch School of the Arts	9/3/2016
Marilyn	Young	Professor of History; Collegiate Professor	Faculty of Arts and Science	2/19/2017
George E.	Zeitlin	Professor of Tax	School of Law	1/19/2017

2017-2018 University Senate Officers

Andrew Hamilton	President (ex-officio)
Juan Calero	Vice President
Terrance Nolan	Secretary
Pietrina Scaraglino	Associate Secretary

* * * * *

Administrative Management Council Officers

Michael McCaw	Chair
Juan Tie	Vice Chair
Katrina Denney	Secretary
Daniel Holub	Treasurer

Deans Council Officers

Dominic Brewer	Chair
Eileen Sullivan-Marx	Vice Chair

Tenured/Tenure Track Faculty Senators Council Executive Committee

Wen Ling	Chair
Nick Economides	Vice Chair
Robert Lapiner	Secretary

Full-Time Continuing Contract Faculty Senators Council Steering Committee

Mary Killilea	Chair
Susan Stehlik	Vice Chair
Lauren Davis	Member
John Gershman	Member
Leila Jahangiri	Member
Larry Slater	Member
Beverly Watkins	Member

Student Senators Council Executive Committee

Juan Calero	SSC Chair/UCSL Chair
Tamara Cesaretti	SSC Vice Chair
Rachel Law	Global Vice Chair
Max Pau	Presidents Council Vice Chair

**UNIVERSITY SENATE STANDING COMMITTEES
 2017-2018**

COMMITTEES	SSC	T-FSC	C-FSC	AMC	DEANS	SENIOR UNIV. ADMIN.
Academic Affairs	N. Acero	R. Lapiner	J. Borowiec	<i>S. Azo Michels</i>	T. Carew	U. Baer** (for Provost)
	J. Burling-Nebe	B. Longuenesse	N. Liston	P. Stewart	S. Wofford	L. Brown** (for President)
	<i>D. Glickel</i>	N. Van Devanter	B. Watkins			J. Metzler***
	C. Hearn					
Executive	J. Calero	W. Ling	M. Killilea	M. McCaw	D. Brewer	A. Hamilton*,** T. Nolan** (non-voting)
Financial Affairs	M. Avgerinos	N. Economides	J. Carter	C. Meconis	D. Di Lorenzo	A. Hamilton*,**
	J. Calero	A. Harvey	L. Jahangiri	<i>M. Rendall</i>	C. Heaton	A. Jiga** (for CFO)
	Akash Das	M. Porfiri	<i>T. Lee</i>	<i>A. Tuysuzian</i>	T. Morrison	M. Wais** (for Provost)
	S. Gashaw	B. Weslake	L. Slater			
	N. Ong	D. Zagzag	S. Stehlik			
	<i>O. Ramsay</i>					
A. Vickers						
Organization & Governance	R. Asaf	S. Cappell	L. Davis	K. Denney	D. Di Lorenzo	R. Baum** (for President)
	T. Cesaretti	J. Jacobs	J. Gershman	<i>N. Kenigsberg</i>	S. Glied	P. Scaraglino** (for Secretary)
	H. Cogur	S. Logan	V. Renzi	<i>J. Wiker</i>	G. Jarrett	C. Trowbridge***
	N. Duque-Franco	J. Uleman	A. Saravanos			
	<i>H. Hemmings-Pallay</i>					
	I. Oseas					
Public Affairs	J. Jahinger	<i>M. Alter</i>	<i>M. Casey</i>	R. Drew	A. Green	A. Peralta
	T. Leach	<i>A. Tannenbaum</i>	M. Ferguson	C. Ritter	E. Sullivan-Marx	L. Kail
	M. Pau	F. Upham	<i>I. Sahin</i>			M. Lynch***
	S. Ramdial					J. Metzler***
University Judicial Board	G. Chaudhry	D. Irving	N. Fefferman	<i>T. DePena</i>	C. Bertolami	W. Miller***
	Aishwarya Das	J. Jacobs	<i>M. Funk</i>	A. Fair	N. Guterman	
	J. Ehrenkranz	<i>N. Kallenbach</i>	H. White	<i>D. Holub</i>	C. Mandel	
	M. Ng	<i>J. Manuel</i>	A. Williams	<i>D. Upton</i>	G. Menon	
	<i>T. Rabuano</i>	<i>A. Tannenbaum</i>	E. Youngerman		T. Morrison	
	P. Tenreiro	S. Waltzman	<i>J. Zarish</i>		K.R. Sreenivasan	
	T. Waquar					
<i>Z. Watkins</i>						

Names of Alternate Senators appear in *italics*
 * Committee Chair
 ** Ex-Officio
 *** Advisor

Issues Charged to the University Senate Standing Committees 2017-2018

Academic Affairs Committee

- Honorary Degrees
- Class Scheduling, Cross-Registration Issues, and Classroom Space
- Global Network University/Study Abroad Experiences
- Multi-school Academic Initiatives
- Academic Integrity
- Online Learning and Technology

Financial Affairs Committee

- Specific Financial Aspects of University Operations (to be determined by the Committee)

Committee on Organization and Governance

- Continue to review the organization and process of the Senate to improve its relevance and efficiency based on the Committee's 2016-2017 final report

Public Affairs Committee

- Commencement
- Quality of Life Issues at Washington Square and Brooklyn Campuses
- Campus Security
- Sexual Assault, Domestic Violence, and Stalking
- Fire Safety Issues
- Emergency Preparedness
- Government Relations
- Appoint a Communications Task Force to review and provide recommendations for improving the University Administration, Senate, and related webpages