



**Minutes of a Stated Meeting of the  
Senate of New York University  
February 2, 2012**

A stated meeting of the Senate of New York University was held on Thursday, February 2, 2012, at 2:00 p.m., in Room 914 of the Kimmel Center for University Life. The meeting was convened with Dr. Sexton in the chair.

**Faculty Senators Council Members Present:** Sylvain Cappell, Jennifer Carpenter, Pamela Cowin, Floyd Hammack, Carol Hutchins, Warren Jelinek, Mary Ann Jones, April Klein (for Nicolas Economides), Carl Lebowitz, Wen Ling, Marie Monaco (Vice Chair), Molly Nolan, Jason Phillips, Laurin Raiken, Victor Rodwin, Robert Schacht, Eric Simon, Carol Sternhell, Raghu Sundaram, Arthur Tannenbaum, James Uleman, Nancy Van Devanter and Anthony Vernillo.

**Student Senators Council Members Present:** John F. Boyd, Tai Cooper, Albert Cotugno (Chair), Ozen Nergis Dolcerocca, Gregory Dussaq, Mariam Ehrari, Yvonne Feiger, Anderson Heinz, Nara Kasbergen, Sabira Lakhani, Rhoen Pruesse-Adams, Rocco Puno, Ashley Valencia, Honda Wang, Malina Webb and May Zhan.

**Deans Council Members Present:** Charles Bertolami, Thomas Carew, Patricia Carey (for Mary Brabeck), Susan Greenbaum (for Geeta Menon), Bjorn Hanson (for Dennis Di Lorenzo), Joanne Hvala (for Peter Blair Henry), Carol Mandel, Ellen Schall, Mal Semple, Gabrielle Starr, Lynn Videka and Susanne Wofford.

**Administrative Management Council Members Present:** Katherine Drummond, Thomas Heleberg, Marguerite Sharkey and David Vintinner.

**University Administration Members Present:** Michael Alfano, Bonnie Brier, Martin Dorph and David McLaughlin.

**Review and Approval of the Minutes of the December 5, 2011 Meeting**

Upon motion duly made and seconded, the Minutes of the December 5, 2011 meeting were approved unanimously as presented.

## **REPORT OF THE PRESIDENT**

Dr. Sexton referred to the memorandum that was circulated to each Senator, and is attached to these minutes as Exhibit A, outlining some of the individual and collective achievements at the University since the Senate's last meeting.

### **Update on the Center for Urban Science and Progress (CUSP)**

Dr. Sexton introduced Paul Horn, Senior Vice Provost for Research, who provided an update on CUSP, which will focus on research that creates "smart" urban environments employing information technologies to sense, analyze, integrate and react intelligently to the activities of New York City (and other cities throughout the world) across utilities and city services, the environment, people and local industry, thereby creating a better place to live, work and run a business.

He advised that the current proposal is to locate CUSP in Brooklyn across from the NYU-Poly site on Jay Street in a building owned by New York City but leased to the MTA that for the most part is not currently in use other than small sections of the facility that contain subway switching gear and utility. In response to questions, Dr. Horn reported that it will take significant time and expense to renovate the building and it still is being determined if the building can be renovated economically to suit the needs of CUSP. He noted that the University has already identified backup space if needed.

### **State of the Global Sites**

Dr. Sexton introduced Ulrich Baer, Vice Provost for Globalization and Multi-Cultural Affairs, to report on the University's study away sites. Dr. Baer advised that the current task of the Office of Global Programs is to provide curricular coherence among all of the study away sites. He stated that they are working to enable students to fulfill graduation requirements while not in New York. He related that each of the global sites has a local university partner to augment the programs NYU offers and that the global sites are enabling the University to hire renowned faculty who are not able to move to New York City.

Dr. Baer explained how the Office of Global Programs is creating short-term programs for students who are unable to spend an entire semester abroad, as well as distance learning programs. Dr. Baer spoke to the importance of evaluating the global sites and described the program evaluation process, which includes remote assessments over Skype and other methods. He also emphasized the importance of meeting student needs abroad and how staff are trained to help students feel that they remain part of NYU while abroad. He related that internships and world politics will be the focus at the new Washington, DC site, while Environment Studies, Anthropology, Communications, and Law and Society will be in Sydney, Australia, and that new sites are planned in India and Brazil.

### **Report on Sustainability**

Dr. Sexton introduced Mr. Jeremy Friedman, Manager of Sustainability Initiatives, who reported that it has been five years since the University created the Sustainability Task Force to encourage cultural change around campus. He also reported on the Sustainability Advocate Program, which educates University employees on how to encourage sustainability in their departments, noting that there are approximately 200 advocates in offices throughout the University. Mr. Friedman related that the fifth annual Green Grants were awarded last week, which fund faculty, student and staff-led projects that improve environmental performance, advance applied research goals and engage the University community. The deadline for application to the next round of Green Grants is March 23, 2012.

Mr. Friedman reported on the success of the Bike Share program, which began as a Green Grant and is now available to all NYU students, faculty and staff. Bike Share will double the number of bikes available on campus this spring to accommodate increased interest.

Mr. Cecil Scheib, Director of Energy & Sustainability, related that the University has cut energy use by 30% in the past five years, resulting in a savings of approximately \$35 million. He also stated that the University is fast becoming a leader in sustainability initiatives with its “green” programs, reduced energy use, and LEED certified buildings.

## **COMMITTEE REPORTS**

### **Academic Affairs Committee**

No report was submitted by the Academic Affairs Committee.

### **Financial Affairs Committee**

Mr. Dorph reported that the Committee has not met yet this semester, but has received budget proposals from the AMC, FSC and SSC, and plans to review the submissions at its next meeting.

### **Committee on Organization and Governance**

Mr. Cotugno reported that the Committee has received a resolution from the FSC regarding the participation of non-tenure track faculty in University governance. The Committee will take up this matter at its next meeting.

### **Public Affairs Committee**

No report was submitted by the Public Affairs Committee.

## **COUNCIL REPORTS**

### **Administrative Management Council**

Ms. Dwyer reported that the AMC met on January 6, and voted on final 2012-2013 salary recommendations at that meeting, which they submitted to the Financial Affairs Committee. She thanked Dr. Sexton for presiding over the AMC's January 24<sup>th</sup> Town Hall, noting that approximately 350 administrators attended. Ms. Dwyer related that in January and February the AMC will be collecting used greeting cards for St. Jude's Children's Ranch, recycled cell phones for Cell Phones for Soldiers, used eyeglasses for OneSight, and canes, crutches and walkers for the Crutches 4 Africa organization. More information is available on the AMC website.

### **Deans Council**

Dean Bertolami reported on the January 11 Deans Council meeting, which Diane Yu, Chief of Staff and Deputy to the President, Bonnie Brier, Senior Vice President, General Counsel and Secretary, and Greg Albanis, Senior Director of University Events, were invited. The Council discussed developing an approach to establishing and administering school and University policies to avoid redundancy or inconsistency between schools. Approaches based on specific policies include: (1) policies administered at the school level with minimal University guidelines, (2) policies administered at the school level with University standards and possibly required coordination, and (3) policies administered at the University level. He related that Ms. Brier and her team will present more specific proposals based on the feedback received for consideration by the Deans Council at a later date.

Dean Bertolami advised that the Deans Council also discussed a minimum standard for students who have not yet completed all University requirements to attend All-University Commencement. He reported that the Council approved the following recommendation:

Candidates for graduation who have up to two courses outstanding to complete their degree may petition their school dean for eligibility to participate in the All-University Commencement. The two courses must be completed by the end of the summer. Students with extenuating circumstances (for example, international students whose visas expire or who are subject to travel restrictions, or Executive MBAs whose program officially ends in the summer) will have their situations reviewed on a case-by-case basis.

Finally, Dean Bertolami related that the Deans Council also briefly discussed conflict of interest policies and the discussion of this topic will continue at a future meeting when Ms. Brier is in attendance.

### **Faculty Senators Council**

FSC Vice Chair Marie Monaco reported that the FSC passed a resolution calling for the participation of non-tenure track faculty in University governance. The FSC further recommended that the participation of non-tenure track faculty be channeled through its own council, similar in design and purpose to the existing Senate councils for full-time faculty, students and deans. The resolution was sent to the Senate Committee on Organization and Governance for further consideration.

Dr. Monaco related that the FSC is now collaborating with Debra Szybinski, Executive Director of the Office of Faculty Resources, to create a faculty and student advisory committee for the Center for Teaching Excellence (CTE). Dr. Monaco advised that the FSC urges the University administration to redouble its support for the CTE as part of a broader effort to promote teaching excellence at NYU. She explained that this spring the FSC's Committee for Teaching Excellence will work with the SSC to explore the rising costs of course material, such as textbooks, and to develop approaches for reigning in costs without reductions to quality or limits on course design.

Dr. Monaco reported that faculty and administrators were invited to bring their families to watch the NYU Men's and Women's Basketball games for Faculty Family Day at Coles Athletic Center, which took place on January 29; and the Spring Faculty Reception will take place on February 8; and all faculty are invited to learn more about NYU's 2031 Plan at Town Hall Sessions scheduled for March 9 and April 20.

### **Student Senators Council**

Mr. Cotugno reported that the SSC met on December 1 and completed its budget recommendations, which were forwarded to the Senate Financial Affairs Committee. He also related that the SSC is planning the first-ever spirit week, called the Violet 100, which will take place February 23 – 26.

## **PRESIDENT'S QUESTION TIME**

Dr. Sexton responded to questions from the SSC and the FSC with respect to President Obama's comments at the State of the Union regarding the rising cost of university tuition. He advised that he is grateful to President Obama for making education part of his strategic agenda and for support for research funding. Dr. Sexton expressed concern, however, that the President's desire to make college affordable for all Americans will dilute the value of a Bachelor's degree because quality education is expensive. He noted that all University programs from wellness to student life to academics and research are essential and are built into the cost of tuition; and lowering the cost of tuition decreases faculty talent and, consequently, also the talent of students. Dr. Sexton related that approximately half of all undergraduate students work two jobs

and that there are some who must work three jobs in order to attend NYU, which he views as a strong indication of the value students place on a quality education. Dr. Sexton opined that universities able to show their value proposition, such as NYU, should continue to benefit from government subsidies and that student loan repayment programs should be reformed so that students are not required to pay more than a reasonable percentage of their income in repayment of their student loans.

In the interest of time, the AMC's question was deferred until the March 1, 2012 University Senate meeting.

There being no further business, the meeting was adjourned at 4:14 p.m.

Respectfully submitted,  
Bonnie Brier  
Secretary



**NEW YORK UNIVERSITY**

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**Office of the President**

**REPORT OF THE PRESIDENT  
University Senate Meeting  
Thursday, February 2, 2012**

As we begin the new semester, it is my pleasure to share with you announcements of recent news, honors, and grants presented to the NYU community.

**NEWS AND EVENTS**

**For the fifth consecutive year, NYU received a record number of freshman applications: a total of 43,728 men and women applied for spots in the class of 2016, at both the New York and Abu Dhabi campuses, exceeding last year's total of 42,242.** For the first time, applicants to both Washington Square and Abu Dhabi had the option of selecting one as their "primary" choice and the other as their "alternate" choice on the application. In total, 42,776 applicants applied for approximately 4,700 seats in New York, with 41,274 selecting it as the primary choice and 1,502 selecting it as the alternate choice. In total, 15,489 applicants asked to be considered for approximately 150 places in Abu Dhabi, with 2,454 selecting it as the primary choice – more than double the number from last year – and 13,035 selecting it as the alternate choice. This year also saw a 6.3% increase in early decision applications to NYU over the previous year. Over the past two decades, applications for freshman admission to NYU have more than quadrupled.

After five years of planning and dialogue with the public, **NYU's proposal to add new facilities on the two superblocks south of Washington Square was certified by the Department of City Planning in early January.** Part of *NYU 2031: NYU in NYC*, the "Core" plan now moves into a seven-month public review and approval process involving reviews by the Community Board, the Borough President, the Planning Commission, and the City Council and a series of public meetings and presentations. For updates on *NYU 2031* and information on upcoming events, please visit <http://www.nyu.edu/nyu2031/nyuinny/>.

**Progress on our proposal to the City to create the Center for Urban Science and Progress:**

As discussed at the last Senate meeting, NYU, as the lead partner in a consortium of top universities, has been called in for a post-submission discussion. Those conversations with City representatives continue to go well and, while we cannot go into the details of the discussions, there is a belief in CUSP's promise and a desire on all sides to see it realized in Downtown Brooklyn. With that in mind, Paul Horn, our Senior Vice Provost for Research, is actively working on the recruitment of a director. We look forward to sharing more definitive news with you in the future.

**With construction wrapping up on the new Global Center for Academic and Spiritual Life, at 238 Thompson Street, selected spaces opened to the NYU community at the end of January.** The 92,000 square foot facility features classroom and meeting space, including a

large colloquium room with state-of-the-art video conference equipment that will allow classes and meetings to be held with NYU's global sites; a floor that will serve as home to campus religious groups; a multi-purpose room for worship; rehearsal space for the university's orchestras as well as individual practice rooms; and a chapel and meeting spaces for the Archdiocese of New York-Catholic Center at NYU on the ground floor. Passages on Floors 2 through 5 allow for convenient movement to the Helen and Martin Kimmel Center for University Life. LEED certification in recognition of the building's green features is currently underway.

The 7<sup>th</sup> annual **Martin Luther King, Jr. Celebration Week** will take place from February 6-11. The featured event is "7 Issues, 7 Leaders, 7 Minutes", taking place on Thursday, February 9, with remarks from speakers such as philosopher and scholar **Cornel West** and **Wagner Professor Mitchell Moss**. The evening will also include a presentation of the 2012 Humanitarian Award to **Jack Tchen**, Associate Professor of Social and Cultural Analysis and Associate Professor at the Gallatin School. In addition, the 2012 MLK, Jr. Faculty Awards will be presented in a reception on Wednesday, February 8, to:

- **Pedro Noguera**, Peter L. Agnew Professor of Education, Steinhardt School of Culture, Education, and Human Development
- **Shankar Prasad**, Adjunct Associate Professor of Public Administration, Wagner Graduate School of Public Service
- **Deirdre Royster**, Associate Professor, Department of Sociology, Faculty of Arts and Science
- **Joseph M. Salvatore**, Clinical Assistant Professor of Educational Theatre, Steinhardt School
- **Kim Taylor-Thompson**, Professor of Clinical Law, School of Law

For more information about all of the week's events, including an array of community service opportunities, please visit <http://www.nyu.edu/life/events-traditions/mlk-week.html>.

## **HONORS**

**Two professors in the Department of Chemistry have been named 2011 Fellows of the American Association for the Advancement of Science (AAAS), an honor bestowed upon AAAS members by their peers.**

- **Zlatko Bacic**, who does work in theoretical and computational chemistry, was recognized "for distinguished contributions" in creating computer models of how small molecules interact.
- **Michael Ward**, who chairs the Department of Chemistry and directs its Molecular Design Institute, was cited "for distinguished contributions to solid state chemistry and materials science, service as an editor of *Chemistry of Materials*, and director of two NSF-supported research centers."

**Myles Jackson, professor of the history of science at the Gallatin School for Individualized Study and the Dibner Family Professor of the History and Philosophy of Science and Technology at NYU-Poly, has been elected as a foreign member of the German National Academy of Sciences.** Established in 1652, the Academy's members have included Goethe, Darwin, Einstein, and more than 100 Nobel Laureates. Professor Jackson's research interests include the history of 18<sup>th</sup>- and 19<sup>th</sup>-century German physics, and he spent the summer of 2011 in Germany under a Humboldt Fellowship.

**Tara Cortes, Executive Director of the Hartford Institute for Geriatric Nursing and professor of Geriatric Nursing in the College of Nursing, has been named one of the New York Women's Agenda (NYWA) 2011 STARS,** leaders recognized for dedicating their time and energy to enrich and enhance New York City's community of women and families. One of four STARS named this year, Professor Cortes was honored for exemplifying the qualities embodied in NYWA's mission to advocate and collaborate for the interests of New York women in public policy decisions.

**Khalid Latif (CAS '04), University Chaplain and Executive Director of NYU's Islamic Center and Adjunct Assistant Professor of Public Administration at the Wagner School, was named to the Christian Science Monitor's "30 Under 30" list,** a profile of young leaders with "trenchant suggestions on how to improve the world." In his profile, Khalid is recognized for being "known as an advocate for a pluralistic and inclusive American Muslim community and a leader with an unusual ability to bridge religious and cultural differences." In addition to his roles at NYU, Khalid serves as the chaplain of the New York City Police Department, having become the youngest chaplain in the Department's history when he assumed the post in 2007.

**Benedict Salazar Olgado, a master's student in the Moving Image Archiving and Preservation program in the Tisch School of the Arts, has been named the recipient of the 2011 Kodak Fellowship in Film Preservation.** He will receive a cash scholarship and internship with PRO-TEK, a Kodak company that operates world-renowned film and video preservation vaults and provides inspection and restoration management services.

With 1 in 3 films at the 2012 Sundance Film Festival impacted by the Tisch community, **Tisch alumni continue to be singled out by the Sundance Institute for their excellence in cinematic storytelling.** This year, the following alumni received awards:

- **Musa Syeed ('06):** writer/director, Alfred P. Sloan Feature Film Prize (split award) and World Cinema Audience Award: Dramatic for *Valley of Saints*
- **Derek Connolly ('98):** Waldo Salt Screenwriting Award for *Safety Not Guaranteed*
- **Lucy Walker ('98):** director, Jury Prize in Short Film, Non-Fiction, for *The Tsunami and the Cherry Blossom*
- **Christopher Ford ('04):** writer, Alfred P. Sloan Feature Film Prize (split award) for *Robot & Frank*
- **Etienne Kallos ('09):** director, 2012 Sundance Institute/Mahindra Global Filmmaking Award for *Vrystaat (Free State)*

## **GRANTS**

**Tim Maudlin, professor of Philosophy, is one of nine scholars awarded a three-year, \$967,000 grant from the Templeton Foundation that will explore basic questions concerning the nature, age, and fate of the universe.** The group, which includes philosophers, mathematicians, and physicists at six universities, aims to establish the philosophy of cosmology, the study of the nature of the universe, as a specific, interdisciplinary field of study.