Q: On the dorm, the financial reasoning you outline only makes sense if NYU did not lease any other space. Since we do lease other space, it's just an accounting gimmick that makes the dorm look so good. I specifically asked Marty Dorph that question and he said very clearly that there's no financial advantage to moving a dorm from leased to owned space vs. moving any other type of usage from leased to own.

A: The University does not believe it is prudent to move office and administrative space into owned space in the core. Rather, administrative spaces are leased, and/ or sought to be moved outside of the campus core. So, the only users that may be candidates for owned versus leased space in the core are academic users, and student residence halls.

The total amount of academic leased space in the core is 200,000 square feet. The average base rent for this space is $\$ 34.36$.

If the University were to stop leasing student residences, it would seek to shed the most expensive leases. The two most expensive leases total 183,000 square feet (almost the same as the amount of leased academic space) and cost on average $\$ 56.91$ per square foot.

Therefore, shedding leased residence hall space yields an annual savings of $\$ 3.56$ million compared to the leased academic space, even when shedding 17,000 less square feet. Using a conservative $6 \%$ discount rate, this generates a present value savings over thirty years of $\$ 49$ million. This advantage does not take into account the likely higher cost to the University to construct academic space compared to student residence space.

Supporting detail is set forth below:

|  |  |  | RENT FY14 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Address | Premises | User | Approx. SF | Base Rent |  | Rent/SF |
| Core Academic Leases: |  |  |  |  |  |  |
| 627 Broadway aka 194-196 Mercer | 5th floor | TSOA | 10,000 | \$ 268,075 | \$ | 26.81 |
| 627 Broadway aka 194-196 Mercer | 7th floor | Steinhardt | 10,000 | \$ 305,545 | \$ | 30.55 |
| 627 Broadway aka 194-196 Mercer | 8th floor | Steinhardt | 10,000 | \$ 441,217 | \$ | 44.12 |
| 665 Broadway | 6th floor | TSOA | 16,000 | \$ 684,947 | \$ | 42.81 |
| 665 Broadway | Suite 805 and 9th Floor | Steinhardt | 12,447 | \$ 574,255 | \$ | 46.14 |
| 295 Lafayette Street | Floors 2, 3, and 4 | Wagner and Sociology | 75,000 | \$ 1,845,000 | \$ | 24.60 |
| 409-411 Lafayette Street | 3rd FI South and 4th FI North | Gallatin | 11,075 | \$ 585,534 | \$ | 52.87 |
| 409-411 Lafayette Street | Partial 3rd floor | Steinhardt | 8,500 | \$ 299,070 | \$ | 35.18 |
| 409-411 Lafayette Street | Partial 4th floor | FAS | 8,500 | \$ 299,070 | \$ | 35.18 |
| 409-411 Lafayette Street | Entire 5th floor | Steinhardt | 16,000 | \$ 631,193 | \$ | 39.45 |
| 380 Second Ave | 3rd floor (partial) | Steinhardt | 3,000 | \$ 87,236 | \$ | 29.08 |
| 380 Second Ave | Entire 4th floor | Steinhardt | 19,905 | \$ 865,974 | \$ | 43.51 |
| Core Academic Leases Subtotal: |  |  | 200,427 | 6,887,116 | \$ | 34.36 |
| Dormitory Leases: |  |  |  |  |  |  |
| 47-53 West 13th Street | Building | Student Dormitory | 56,101 | \$ 2,600,004 | \$ | 46.35 |
| 636 Greenwich Street | Building | Student Dormitory | 90,000 | \$ 3,787,269 | \$ | 42.08 |
| 201 East 14th Street - Coral Towers | Building | Student Dormitory | 98,522 | \$ 5,719,511 | \$ | 58.05 |
| 400 Broome Street | Building | Student Dormitory | 85,322 | \$ 4,615,304 | \$ | 54.09 |
| 1-19 East Second Street | Building | Student Dormitory | 85,368 | \$ 4,744,946 | \$ | 55.58 |
| 80 Lafayette Street | Building | Student Dormitory | 330,000 | \$ 13,429,089 | \$ | 40.69 |
| Dormitory Leases Subtotal: |  |  | 745,313 | \$34,896,123 | \$ | 46.82 |
| Two Most Costly Dormitory Leases: |  |  | 183,890 | 10,464,457 | \$ | 56.91 |

