



Faculty Committee on the Global Network
Thursday, September 20, 8:30 a.m. – 10:00 a.m.
Room C06, 383 Lafayette

ATTENDANCE

Eliot Borenstein, Co-Chair, FAS (Russian and Slavic Studies)
Martin Klimke, Co-Chair, NYU Abu Dhabi
Ana Abraido-Lanza, College of Global Public Health
Sylvain Cappell, Courant Institute of Mathematical Sciences (Mathematics)/
Tenured/Tenure-Track Faculty Senators Council
Hallie Franks, Gallatin School of Individualized Study
Alexander Geppert, NYU Shanghai
Nicolas Graf, School of Professional Studies
Wen-Jui Han, Silver School of Social Work
Benjamin Hary, Global Sites
Sam Howard-Spink, Continuing Contract Faculty Senators Council (Steinhardt School of Culture,
Education, and Human Development)
Gavin Kilduff, Leonard N. Stern School of Business
Jung T. Kim, School of Medicine
Rachel Law, Student Senators Council
Marilyn Moffat, Steinhardt School of Culture, Education, and Human Development
Alexander Nagel, Institute of Fine Arts
Yaw Nyarko, Provostial At-Large Appointment (FAS Economics)
Daniel Perkins, Division of Libraries
Marianne Petit, Tisch School of the Arts
Deepak Saxena, College of Dentistry
Gail Segal, Tisch School of the Arts
Paul Smoke, Robert F. Wagner Graduate School of Public Service
Allison Squires, Rory Meyers College of Nursing
Carol Sternhell, FAS (Journalism)
Paul Wachtel, Undergraduate Academic Affairs Committee (Stern)
Jiawei Zhang, Leonard N. Stern School of Business

MEETING MINUTES

Introductions and Overview

The meeting began with introductions of members in attendance, followed by an overview of the committee's history provided by the committee's co-chairs, Eliot Borenstein and Martin Klimke. Formed as a working group in 2013, the committee brought together various stakeholders, as identified by faculty, to discuss a range of matters pertaining to governance of the global network. In June 2014, the committee submitted a series of recommendations to the University's administration, the majority of which were accepted and implemented, including the recommendation that the committee become permanent. The committee's establishment also coincided with a change in leadership in Global Programs that worked to increase faculty input along several fronts. Global Programs (which administers the 11 global sites and has no oversight of the Shanghai and Abu Dhabi campuses) established faculty-led site-specific

advisory committees that meet every semester to discuss curricula and other academic matters at the global sites; worked with departments to ensure that every course offered at the global sites is sponsored and approved by a department in New York, Abu Dhabi or Shanghai; ensured that each site is led by a director or academic director who is an active research faculty member and has an affiliation with a department, program or school in one of the portal campuses; and hired four half-time faculty positions: Marianne Petit (Associate Vice Chancellors for Global Network Academic Planning), Olugbenga “Gbenga” Ogedegbe (Associate Vice Chancellors for Global Network Academic Planning), Zvi Ben-Dor Benite (Associate Vice Chancellor for Global Network Faculty Planning) and Eliot Borenstein (Senior Academic Convenor for the Global Network). Linda Mills, also a faculty member, is the Vice Chancellor and Senior Vice Provost for Global Programs, and is also the committee’s liaison with the Provost’s office.

Eliot Borenstein encouraged all members to review the [committee’s website](#) for additional documents, past meeting minutes and a list of members. Eliot also encouraged members to raise questions and issues from their constituents to the committee and to regularly report back to their departments and schools, including letting their colleagues know of the [various opportunities available to visit and engage with the global sites and portal campuses](#).

Update and Overview of Both/And

Eliot and Martin provided an update and overview of Both/And, the current faculty hiring policy that requires faculty hires in Abu Dhabi and Shanghai to receive the approval of *both* the home campus *and* the corresponding department/school in New York. While the process ensures a deep level connectivity between the campuses, it also requires a lengthy hiring process and raises other challenges due to various structural and pedagogical differences between the campuses. In addition, the Both/And requirement often caused confusion as to the status of Abu Dhabi and Shanghai faculty in New York.

In June 2018, after almost two years of work, the committee submitted a recommendation to the Provost’s office that would decouple the faculty hiring process in Abu Dhabi and Shanghai from the decision to offer an affiliation in New York. Faculty in New York would still be involved in the hiring process, but they would be involved on an individual (not departmental) level. Once a faculty member is appointed in Abu Dhabi and Shanghai, the corresponding department in New York would then go through its established process for determining whether to offer an affiliation. The process would preserve connectivity between the campuses but decrease the administrative hurdles to hiring. Eliot Borenstein and Martin Klimke are awaiting feedback from the Provost’s office and will share with the committee.

Contract Faculty in the Global Network

Growing out of conversations with faculty related to Both/And, the committee became aware of concerns raised by contract faculty related to their appointments in the portal campuses. The committee would focus some of their attention on these issues, coordinating these conversations with other faculty committees, including the T-FSC and C-FSC Subcommittees on the Global Network and the faculty councils in Abu Dhabi and Shanghai, so as to identify areas for discussion and to mitigate duplication of efforts.