



NEW YORK UNIVERSITY

Faculty Advisory Committee on the Global Network
Thursday, January 29, 8:00 a.m. – 9:30 a.m.
President's Conference Room (Bobst Library, 12th Floor)

~

Meeting Notes

MEMBERS PARTICIPATING IN MEETING

Eliot Borenstein, FAS (Russian & Slavic Studies) *Co-Chair*
Una Chaudhuri, FAS (English) and Tisch (Drama) *Co-Chair*
Sylvain Cappell, Courant Institute of Mathematical Sciences
Patricia Corby, College of Dentistry
Lucinda Covert-Vail, Libraries
Richard Foley, Administrative Liaison to the Committee (Vice Chancellor for Strategic Planning)
Don Garrett, FAS (Philosophy)
Liliana Goldin, Silver School of Social Work
Chen Jian, NYU Shanghai
Martin Klimke, NYU Abu Dhabi (FAS, History)
Ritty Lukose, Gallatin School of Individualized Study
Vicki Morwitz, Leonard N. Stern School of Business
Fred Myers, FAS (Anthropology)
David O'Connor, Institute of Fine Arts
Christopher Packard, Liberal Studies
Marianne Petit, NYU Shanghai
Robert Rowe, Steinhardt School of Culture, Education, and Human Development
Gail Segal, Tisch School of the Arts
Paul Smoke, Robert F. Wagner Graduate School of Public Service
Lisa Springer, School of Professional Studies
Joshua Tucker, FAS (Politics)
Nancy Van Devanter, College of Nursing; Global Institute of Public Health
Niobe Way, Steinhardt School of Culture, Education, and Human Development

Report on Meeting

Co-chairs Una Chaudhuri and Eliot Borenstein opened the meeting by welcoming all committee members to their first meeting of the spring semester.

1. The co-chairs reported on their presentation and discussion of the committee's proposal for a new faculty title, "Global Network Faculty" (outlined in its June 2014 report), to Deans and Provosts on December 17, 2014.
 - Overall, the consensus was that Deans and Provosts approved of the proposal. The next step in the approval process will be to discuss the proposal with the Global Network University subcommittee of the Tenured/Tenure Track Faculty Senators Council.
 - It was noted that decisions on whether to actively implement the title must still be made on a school-by-school basis.
 - The Deans and Provosts also raised the question of reciprocity; that is, additionally offering this title to New York-based faculty who actively participate in the global network. The co-chairs responded that this reciprocity is desirable, but should be implemented gradually, to which the Deans and Provosts agreed.
 - The co-chairs also reported on their presentation to a small group from the Board of Trustees the same day, which brought the Board up-to-date on the committee's recent work. The Board was very interested in global issues and asked good questions, including the question of what metrics should be used to evaluate successful growth and development of NYU's global network.
2. The committee discussed the composition and intended work of its 2014-2015 subcommittees.
 - In assembling the subcommittees, the co-chairs took into account committee members' preferences and areas of expertise. They added that any member who wishes to switch to another subcommittee should let them know.
 - The Subcommittee on Labor Issues agreed to communicate regularly with the Global Network University subcommittee of the Tenured/Tenure Track Faculty Senators Council, which has taken the lead on addressing global labor issues to date.
 - The Subcommittee on Finances stated its intention to work with the Office of the President and the Office of the Provost to find a useful model for reporting on the finances of the global network, and determining how to best communicate that to the broader NYU community.
 - The Subcommittee on Research and Doctoral Programs will initially approach its work in terms of fact-finding, to canvas what plans are underway across schools, departments, and locations and who is developing those plans.
 - The Subcommittee on Masters and Certificate Programs was advised to find out what kinds of masters programs are already being envisioned at each of the Sites and Portals. It was also noted that the subcommittee should be aware of any competition with other universities' masters programs that exists in various global locations. It was additionally proposed that the Subcommittee on Masters and Certificate Programs could act as a "clearinghouse" for issues that cut across all Site-Specific Advisory Committees, and that it could explore how the global network can be effectively used as a faculty recruitment tool.
 - It was suggested that the use of technology in the global network should be addressed in the work of all subcommittees. It was further proposed that Matthew

Santirocco and Rick Matasar, co-chairs of the Faculty Committee on the Future of Technology-Enhanced Education, be invited to visit the committee at one of its spring meetings.

- It was noted that subcommittees should refer to the range of documents produced by the 2013-2014 subcommittees as they begin their work.
- The Subcommittee on Student Experience stated that, to begin its work, it would like to obtain up-to-date numbers on student enrollment across the global network.
- Volunteers to organize the logistics of the subcommittees' first meetings were designated.

3. Next, the committee discussed its recommendation (in the June 2014 report) regarding faculty involvement in searches and appointments of global leadership.
 - Co-chair Una Chaudhuri explained that the Provost agreed with the committee's recommendation in principle, but raised the question of parity with practices at the Square. There was concern about the lack of faculty search committees in the selection of new "disciplinary deans" at the Portals. Currently, there are also no formal faculty search committees in the selection process for "disciplinary deans" at the Square, but many feel there should be. ("Disciplinary deans" at the Square are appointed by school deans, who typically consult with department chairs but do not convene a formal search committee.)
 - It was noted that, since organizational structure at the Square is more multi-tiered than at the Portals, "disciplinary deans" at the Portals hold more complex positions than those at the Square. Also, since there are no departments at NYU Abu Dhabi, there is no option for deans to consult with department chairs.
 - Similarly, there was concern about the lack of defined processes for faculty involvement in the selection of Site Directors. It was noted, however, that the Office of Global Programs is moving towards a model in which the Site Committees would be used in identifying candidates and also a model in which Directors would normally be faculty members.
 - This concern was also voiced with respect to the appointments of Provosts at the Portals, as well as the Director of Global Programs.
 - It was observed by one member of the committee that, while faculty recommendations for global leadership positions should be seriously taken into account, these positions require an administrative capacity for dealing with complex issues that a strictly academic search process might not yield.
 - The committee agreed that the co-chairs should get in touch with NYU Abu Dhabi Provost Fabio Piano regarding this issue, specifically with respect to getting information about what faculty involvement there has been in the search for a new Dean of Arts and Humanities at Abu Dhabi.
4. The committee discussed agendas and guests for its upcoming meetings in Spring 2015.
 - As mentioned above in item #2, Matthew Santirocco and Rick Matasar will be invited to address the committee on behalf of the Faculty Committee on the Future of Technology-Enhanced Education.
 - Katy Fleming, Deputy Provost and Vice Chancellor, Europe will visit the committee's next meeting on February 19 to discuss the Provost's Global Research Initiatives program.

- A faculty forum with NYU Abu Dhabi is in the process of being organized, and will possibly be scheduled for the committee's meeting on March 10. All NYU Abu Dhabi faculty are invited to attend and contribute perspectives, concerns, and ideas for the committee's consideration.
- A faculty forum with NYU Shanghai is being arranged for a date yet to be determined. All NYU Abu Dhabi faculty are invited to attend and contribute perspectives, concerns, and ideas for the committee's consideration. Because of the time difference, the meeting will be held at 6:00 a.m. EST. Co-chair Eliot Borenstein will join from New York and report back to the rest of the committee along with committee participants joining from Abu Dhabi and Shanghai.

The meeting was adjourned.