Minutes of a Stated Meeting of the

Senate of New York University

October 6, 2005

A stated meeting of the Senate of New York University was held in Room 914 of the Kimmel Center for University Life at 2:00 p.m. on Thursday, October 6, 2005. The meeting was convened with Dr. Sexton in the chair.

Present in addition to the President were members of the Faculty Senators Council Al-Askari, Anderson, Black, Buchanan, Cappell, Choi, Conley (for Haney), David, Eaton, Gans (for Ronell), Harootunian, Hinojosa, Jones, Lebowitz, Lehman, Mayher (for O’Connor), Milliken, Moran, Raiken, Schacht, Taylor, Thompson, Varadhan, Vernillo, and Vitz; members of the Student Senators Council Blumsack, Brady, Chen, Dixon, Fung, Gray, Hacker, Hou, Lee, Levine, MacDonald, Minteh, Palau, Pandya, Patel, Punjabi, Simmons, Thomas, Washington, and Woolfstead; members of the Deans Council Brabeck, Cooley, Delgrossos (for Santirocco), Donofrio (for Alfano), England, Foley, Greenbaum (for Blount-Lyon), Kastner (for Mandel), Liebmann (for Schall), Mirsepassi, Popik (for Stimpson), and Turk; members of the Administrative Management Council Al-Islam, Moppett, and Pender; and members of the University Administration Provost McLaughlin; Executive Vice President Lew; Senior Vice President Berne; and Acting Secretary Chamberlin, constituting a quorum.
Roll Call

It has been the custom at the first meeting of the academic year for all Senators to identify their schools and/or departments as their names are called. Dr. Sexton asked that each Senator also state the number of years he or she had served on the Senate. The Senators responded as Acting Secretary Chamberlin called the roll.

In Memoriam

Ms. Chamberlin read the names of the members of the University community whose deaths had been reported since the Senate meeting of October, 2004. After the reading of the names the Senate stood and observed a moment of silence. The list of names is attached to these minutes as Exhibit A.

Approval of Minutes

The minutes of the stated meeting of the Senate held on April 21, 2005, were approved.

Report of the President

Dr. Sexton welcomed the members of the Senate to the first meeting of the academic year and proceeded to give a summary of events that had taken place around the University since the Senate last met in April.

Hurricane Response. In response to the devastation wrought by Hurricane Katrina and Hurricane Rita, the University has opened its doors to 110 students whose colleges and universities were forced to close for the fall semester. These students are now enrolled
at NYU and are taking classes throughout the University. Dr. Sexton noted that Associate Provost for Admissions and Financial Aid Barbara Hall would be reporting on this situation later in today’s meeting as part of her presentation on the Class of 2009. Dr. Sexton thanked Vice President for Student Affairs Marc Wais and his staff for their work in assisting students already enrolled at the University who were directly affected by the disaster and, in some cases, lost homes and possessions.

**Dean of the School of Continuing and Professional Studies.** Robert Lapiner has been appointed Dean of the School of Continuing and Professional Studies and will begin his duties early next semester. Dr. Lapiner currently serves as the University of California at Los Angeles (“UCLA”) Dean of Continuing Education and UCLA Extension, a position he has held since 1990. Dr. Sexton expressed his gratitude to the Search Committee chaired by Harvey Stedman.

**Assistant Vice President for Student Health.** On August 1, Henry Chung, M.D. was appointed Assistant Vice President for Student Health Programs and Services and Director, Student Health Center. Dr. Chung, who is also a Clinical Associate Professor of Psychiatry in the School of Medicine, will oversee the University’s Wellness Exchange. Dr. Sexton noted that several initiatives had been put in place over the last three years to address the many health-related issues that students sometimes face during their time at the University. One of these is “The Reality Show: NYU,” a musical theater production written and performed by students in the Tisch School of the Arts and directed by TSOA
faculty member Elizabeth Swados. Dr. Sexton invited all members of the Senate to attend a performance of this show scheduled to take place on October 24 at the Skirball Center for the Performing Arts in the Kimmel Center.

NYU in Ghana. During September 27 - 29, the University held a formal inauguration of its “New York University in Ghana” study abroad site located in the capital city of Accra. Dr. McLaughlin, Vice Provost for Globalization and Multicultural Affairs Yaw Nyarko, and Dean of the Tisch School of the Arts Mary Schmidt Campbell were on hand for the events. Students have been enrolled in the program since fall 2004.

John Brademas Center. The John Brademas Center for the Study of Congress was formally launched last month with a lecture at the Library of Congress in Washington. The Center is housed at the Wagner School of Public Service and will be one of the first of its kind to pursue a rigorous study of Congress as a policymaking institution.

Solomon Amendment. The University, along with a group of other leading research universities, has filed an amicus curiae brief with the United States Supreme Court advocating striking down the Solomon Amendment. The Amendment requires colleges and universities to allow military recruiters on their campuses despite the fact that the presence of military recruiters may violate institutional policies barring employers who discriminate. Separately, the School of Law is a plaintiff in the underlying lawsuit as a member of the Forum for Academic and Institutional Rights. The brief argues that the
Solomon Amendment’s coercive nature in forcing universities to choose between policies that are discriminatory or face the loss of all federal funding impinges on academic freedom and is unconstitutional.

**M.I.B.A. vs. N.C.A.A.** Over the summer, the National Collegiate Athletic Association (“N.C.A.A.”) settled an antitrust suit brought by the Metropolitan Intercollegiate Basketball Association, which is comprised of five New York City universities, including NYU. The settlement, in effect, consists of the N.C.A.A. buying pre- and post-season National Invitation Tournaments (“N.I.T.”), with the proceeds from the sale to be divided among the institutions over nine years as well as a share of N.I.T. profits for the next ten years.

**Association of American Universities.** Dr. Sexton has been asked to join the Executive Committee of the Association of American Universities, the top decisionmaking group for the association of approximately 60 leading American research universities.

**New Library.** The New Museum of Contemporary Art has transferred its library of more than 30,000 volumes to NYU, including artist monographs, exhibition catalogues, periodicals, and artist archives. This move will allow the library to be more widely available to historians, scholars, curators, and students.

**Center for Biomedical Imaging.** The School of Medicine’s Center for Biomedical Imaging opened in June on East 33rd Street. The 10,000 square foot facility houses a 7-Tesla
magnetic resonance imaging ("MRI") device which is the most powerful MRI machine in the New York metropolitan area and one of only a handful of such big magnets available for clinical research in the world. The Center will help the University maintain its position as a leader in the field of magnetic resonance imaging.

**Campaigns.** In May, the Leonard N. Stern School of Business launched a $150 million campaign to support an expansion of scholarship and investment in faculty, research, programs, and facilities. This fall, the School of Law has undertaken a $400 million capital campaign.

**Tisch Gala.** The Tisch School of the Arts and the Kanbar Institute of Film and Television will honor three distinguished alumni at their annual Gala Benefit scheduled to take place on October 28. The alumni are filmmakers Martin Scorsese, Jane Rosenthal, and Spike Lee.

**Research Grants.**

- The Steinhardt School of Education has been awarded the following three major grants: a $3.12 million, three-year grant to both the Steinhardt School and the Courant Institute of Mathematical Sciences to support a teacher quality enhancement program for mathematics; a $2.9 million, three-year grant to the Child and Family Policy Center in conjunction with five New York City preschool programs to support a comprehensive early literacy program; and a $2.4 million, three-year
grant to the Metro Center to provide support to minority students in underserved populations at hundreds of schools in New York, New Jersey, Puerto Rico, and the U.S. Virgin Islands.

- The College of Nursing at the College of Dentistry has been awarded three grants as well: a federal grant for interdisciplinary geriatric health and training; a three-year grant to revamp pedagogy of the Midwifery Program; and a $1.96 million grant from the Robert Wood Johnson Foundation to study newly licensed nurses in order to track changes in their careers.

- The Catherine B. Reynolds Foundation has given the University $10 million to create a program in social entrepreneurship that ultimately will provide fellowships for 23 graduate students and scholarships for 20 juniors and seniors each year. The program will begin in fall 2006 and will be housed in the Wagner School, although it will be available to students across all schools.

- The National Endowment for the Humanities has awarded the Division of Libraries a grant of $298,000 for its Afghanistan Digital Library.

NYU Achievements

Dr. Sexton was pleased to report on the following recent accomplishments by members of the University community.

- Professor of Biology Carol Reiss and the Henry and Lucy Moses Professor of Science and Professor of Neural Science and Psychology Joseph LeDoux have been named Fellows of the New York Academy of Sciences. Professor Reiss is
recognized for her work in immune systems and Professor LeDoux is known for his work in mapping the neural pathways by which sensory stimuli enter and flow through the brain in the process of fear learning.

- The winners of this year's Whitehead Fellowships for junior faculty in biomedical and biological sciences are Assistant Professor of Psychology Lila Davachi, Assistant Professor of Biology Patrick Eichenberger, Assistant Professor of Cell Biology Jeremy Nance, and Assistant Professor of Chemistry Paramjit Arora. Professor Arora also has been awarded a $100,000 Cottrell Scholar Award which recognizes excellence in both teaching and research.

- Silver Professor and Professor of French Assia Djebar has been elected to the Académie Française, the most prestigious cultural institution of France. Professor Djebar is the first individual from France's former North African colonies to be elected to the institution.

- Professor of History and Director of the Institute of French Studies Edward Berenson was awarded the Order of Knight in the National Order of Merit for eminent services rendered to France. The award recognizes his accomplishments as a historian and intellectual intermediary between France and the United States.

- Majora Carter, who received a Masters in Fine Arts in Creative Writing from the Graduate School of Arts and Science in 1997, has been named a 2005 MacArthur Fellow. She will receive $500,000 in support over the next five years for her work as Executive Director of "Sustainable South Bronx," a community organization dedicated to the implementation of sustainable development projects, which she
founded in 2001. Ms. Carter was one of the early community representatives active in the University's ongoing air quality research project in the South Bronx.

Assistant Professor of Sociology Ann Morning and Professor of Sociology Caroline Hodges Persell have received awards from the American Sociological Association ("ASA"). Professor Morning was a co-winner of ASA's Dissertation Award and Professor Persell won the ASA's Distinguished Contributions to Teaching Award.

Dr. Sexton was pleased to introduce to the Senate former Dean of the Gallatin School of Individualized Studies E. Frances White who recently was appointed Vice Provost for Faculty Affairs, and Jane Tylus who recently was appointed Vice Provost for Academic Affairs. The Senate greeted them with a warm round of applause.

Upon motion duly made and seconded, the report of the President was approved.

The Campaign Report

Dr. Sexton was pleased to report that "The Campaign for NYU: 2001-2008," the University's seven-year plan to raise $2.5 billion, was going very well and called on Senior Vice President for Development and Alumni Relations Debra LaMorte for a few remarks. Ms. LaMorte's report, which was electronically mailed to the Senate in advance of today's meeting, is attached to these minutes as Exhibit B. Ms. LaMorte noted that so far this year the University has raised more than $339 million, which is $20 million more than the goal set for this year, and that overall the University had passed the halfway point in the campaign with more than $1.4 billion raised to date. Ms. LaMorte noted that she is working
on creating ways to raise funds earmarked solely for student financial aid and commented that she also would like to see increased participation by alumni in the Annual Fund, which has averaged only 11 percent over the last three years. Ms. LaMorte asked the members of the Senate to contact her office with any suggestions on how to make improvements in these two important areas.

Faculty Housing

Dr. Sexton reminded the Senate that one of the key issues facing the University is the shortage in housing for faculty and finding ways to accommodate an expected 20 percent increase over the next few years in the number of faculty in the Faculty of Arts and Science as a result of the Partners Program. He noted that a program called Home Ownership Program ("HOP") had been designed to provide equity funding to faculty and staff who are presently living in University housing in order to help them relocate. It is hoped that this initiative will free up apartments located around Washington Square for new faculty.

Graduate Teaching Assistants

Dr. Sexton called on Executive Vice President Lew to report on what had transpired over the summer concerning the graduate teaching assistants and how the University had been faced with the decision of whether to re-negotiate a collective bargaining agreement with the United Auto Workers ("UAW") in the absence of a legal duty to do so. Mr. Lew noted that on August 2 the University made an offer to recognize the UAW as the collective bargaining representative for graduate teaching assistants on economic matters, so long as grievances would be handled within the processes of the University. This was done to
ensure that educational decisions would be left in the hands of educators and that participation in the union would be voluntary, as the University was unwilling to strip graduate students of their financial aid packages if the students refused to pay union dues. The union ultimately rejected the University’s offer.

Mr. Lew noted the efforts made by the University to create a new paradigm for its relationship with its graduate students. Stipends for graduate assistants have increased by $1,000, and the University continues to pay all health care premiums and provide tuition remission. In addition, a graduate student health care emergency fund of $200,000 has been created. Student government representatives, led by Ms. Chen and her colleagues, are moving forward with the process of creating a committee of graduate students to make recommendations for a new grievance process and a “rights and responsibilities” compact.

Report of the Executive Committee

Election of Officers

Ms. Chamberlin explained that under the University’s bylaws, the vice presidency of the Senate rotates among the chairs of the four constituent Councils. This year the Student Senators Council is scheduled to have its chair serve as Vice President. Accordingly, Ms. Chamberlin nominated Anny Chen, Chair of the Student Senators Council, as Vice President of the Senate for 2005-2006. The motion was seconded, and Ms. Chen was unanimously elected. Ms. Chen then nominated Acting Secretary of the University Chamberlin for the position of Secretary of the Senate. Upon motion duly made and seconded, the election of Acting Secretary Chamberlin as Secretary of the Senate was
unanimously approved. A list of Senate officers for the 2005-2006 academic year is attached to these minutes as Exhibit C.

**Committee Assignments**

The list of Senators assigned by their constituent Councils to the Standing Committees of the Senate was circulated to the Senate before the meeting. Upon motion duly made and seconded, a list of Committee assignments, attached to these minutes as Exhibit D, was approved.

**University Senate Schedule: 2006-2007**

Ms. Chen moved that the 2006-2007 Senate schedule circulated to the Senate before the meeting be adopted. Upon motion duly made and seconded, the schedule, attached to these minutes as Exhibit E, was approved.

Upon motion duly made and seconded, the report of the Executive Committee was approved.

**Report of the Public Affairs Committee**

Professor Tannenbaum gave the following update on the matters under consideration by the Senate concerning The Coca-Cola Company ("Coca-Cola").

*The Issue.* Over the past several years, questions have been raised in various forums by students and other groups about Coca-Cola’s actions and policies with respect to its
operations abroad. Although the initial allegations against Coca-Cola focused on purported attacks on employee union leaders in bottling factories in Colombia, recent allegations have asserted that Coca-Cola has created environmental damage in India.

Coca-Cola's has denied the allegations and, claiming that it has been carrying on its own internal investigations, has refused to cooperate with independent investigations. The allegations against Coca-Cola have led to calls on university campuses to ban the sale of Coca-Cola beverages. Currently, over 90 college campuses have campaigns against Coca-Cola, and several colleges and universities have ended their contracts with Coca-Cola or banned Coca-Cola products from their campuses.

*NYU's Involvement.* In December 2004, the Student Senators Council/University Committee on Student Life passed a resolution seeking Senate approval of a recommendation that the University administration: 1) ban the sale of Coca-Cola products on campus; 2) request an objective investigation by the Worker Rights Consortium ("WRC") into the allegations of wrongdoing by Coca-Cola; and 3) continue the ban against Coca-Cola products until the company agreed to cooperate with the WRC investigation. The resolution was brought to the Senate in February 2005 for consideration by the Public Affairs Committee.

In March, 2005, the Public Affairs Committee proposed, and the Senate voted to recommend, that the administration write a letter to Coca-Cola requesting that the company participate in a forum with concerned universities to be organized by the WRC.
Such a letter was sent, and Coca-Cola responded in April rejecting the University's requests because it did not consider the WRC a neutral party and it soon would be organizing its own meeting with concerned universities. Prior to that time, Coca-Cola had refused to meet with universities collectively, preferring to hold individual meetings. Following discussion of these developments at the April meeting of the Senate, it was decided that the University would send a delegation to the Coca-Cola sponsored forum in Washington, DC and that a decision on whether to recommend a ban would be tabled until after the forum had taken place.

Since then there have been several developments. A group of five representatives from NYU attended the Coca-Cola forum on May 6 in Washington, DC, to which concerned colleges and universities were invited. At the meeting, representatives of Coca-Cola and the universities agreed to form a working group to continue discussions toward the goal of having an independent assessment of the allegations against the company. However, because of limitations on the size of the group, several nominees, including NYU, were not accepted. This smaller working group is moving forward quickly and hopes to conduct the first independent assessment into the Colombian allegations in November, 2005. The University will be kept informed of developments.

Additionally, at the request of Coca-Cola, six company representatives held two on-campus meetings with Vice President for Auxiliary Services Robert Kivetz and other university representatives to discuss the matter. Coca-Cola also requested that it be allowed to make a presentation on campus.
Proposal. Professor Tannenbaum noted that the question facing the Senate is whether, given where matters currently stand in regard to Coca-Cola's alleged behavior and responsiveness in addressing concerns, the Senate should recommend to the University administration that Coca-Cola products be banned on campus. Professor Tannenbaum also announced that a forum is scheduled to take place at NYU on October 20 involving representatives from Coca-Cola, members of NYU's anti-Coca-Cola student group, and representatives of the WRC. Presentations will be heard from both sides, a report from the WRC will be given, and senators will have the opportunity to ask questions of all parties. Professor Tannenbaum said that in accordance with the Senate Rules of Procedure, each senator will be entitled to bring one guest from the NYU community to the forum. Guests may observe, but they will not be allowed to speak at the meeting. After the forum, the Committee will solicit feedback and draft a resolution based on that input to bring before the Senate.

Dr. Sexton thanked Professor Tannenbaum and the Committee for their continuing efforts on this important issue.

Council Reports

Administrative Management Council. Ms. Moppett reported that the Council welcomed its new representatives and alternates at a breakfast meeting at the Torch Club on September 13 and recently had emailed a short survey to its constituents inquiring about the issues and concerns that were most important to them for the coming year. Information generated from the survey will be passed on to the appropriate committees.
Ms. Moppett noted that the Council’s Executive Committee met with the Faculty Senators Council’s Executive Committee during the summer.

The Community Service Committee, co-chaired by Alexis Rodriguez-Nieves and Ida Longarino, has begun discussions regarding events for the 2005-06 academic year. The committee currently is discussing Katrina Relief efforts and the Holiday Toy Drive.

Ms. Moppett read the following e-mail that the Council had received from Major Gabriel Eszterhas, an NYU administrator, who is currently serving in Iraq, regarding the Cookie Drive sponsored by the Council last spring.

“On behalf of the many soldiers serving in the 1-155th Infantry Battalion, I wanted to thank you, the AMC and everyone who purchased Girl Scout cookies for us.

I can tell you that the cookies only took minutes, literally, to be distributed to the troops.

Unlike the giant bases you see on the evening news (like BIAP and Anaconda), which host tens of thousands of troops from all services, my battalion is alone in our little base. And unlike those big bases, we have no post exchange, no catered meals, no laundry service, etc. So we truly appreciate everything we get, especially food from home (when the last nine meals have included six variations of chicken, many people start looking for variety).

Thanks again for keeping us in your thoughts.”

Ms. Moppett reported that the Council held its first Town Hall meeting with President Sexton on October 5, when questions regarding compensation, federal grant money, administrative sabbaticals, and emergency preparedness were addressed. The first
general meeting of the Council for the 2005-06 academic year is scheduled to take place on October 11.

**Deans Council.** Dean Brabeck reported that the Council met on September 21 and discussed possible agenda items for the upcoming academic year.

**Student Senators Council.** Ms. Chen reported that the Council held its annual orientation on September 13 and had its first meeting on September 29. The Council has been coordinating student efforts for hurricane relief with all school councils and student clubs, and to date, more than $25,000 has been raised. Plans are underway to install a symbolic thermometer on the first floor of the Kimmel Center to serve as a visual reminder of the hurricane and to reflect the relief efforts undertaken by the student body. The Council also has been working on the establishment of the Graduate Grievance Working Group, which will consider recommendations for a new set of grievance procedures for graduate students to replace the grievance mechanism formerly provided by the graduate student union, as reported earlier by Mr. Lew. A memorandum prepared by the Council is attached to these minutes as Exhibit F. Student Senators Council Vice Chair Justin Lee will be chairing this group. The Council is looking to expand its outreach program to several locations around campus and is continuing the concept of Class Councils, which was inaugurated last year. Ms. Chen pointed out that the Class Councils help create class unity on the undergraduate level and break down barriers between schools.
Faculty Senators Council. Professor Hinojosa reported on the success of the reception held for new faculty. The Council held a retreat on governance and a newsletter has been distributed to all faculty. Dr. Sexton noted that he continues to hold Saturday forums with members of the University's faculty.

The Class of 2009/Katrina Response
As noted earlier in today's meeting, Dr. Sexton called on Associate Provost for Admissions and Financial Aid Barbara Hall to report on "The Class of 2009/Katrina Response." A report prepared by her, which was electronically mailed to the Senate in advance of today's meeting, is attached to these minutes as Exhibit G. Dr. Sexton expressed his gratitude to Ms. Hall for her efforts in reviewing the hundreds of applications that were received from students in areas devastated by Hurricane Katrina.

Class of 2009. Ms. Hall asked the Senate for any questions regarding the report. Mr. Washington noted with regard to overall enrollment figures that the number of African-American and Latino students had declined. Ms. Hall agreed and said that the Admissions Office recognized this trend to be a problem and recently had hired a new staff member to address this particular issue. She pointed out that as the University continued to improve academically, it found itself competing with other top universities for the same small group of highly qualified students. One of the biggest obstacles toward attracting more African-American and Latino students is that other schools are in a position to offer better financial aid packages than NYU.
Katrina Response. Dr. Sexton explained that the University had decided to waive tuition from the students displaced by Katrina who are attending NYU as visiting students and instead had asked them to remit these funds to the institutions in which the students originally were enrolled. Although the students were accepted by NYU as visiting students for the fall semester, it has become clear that there is a possibility that they would remain at the University for the spring semester as well. Dr. Sexton noted that the University ordinarily accepts a certain number of transfer students for the spring semester each year and that it already has received hundreds of transfer requests from students whose schools were affected by Katrina. Dr. Sexton asked the Senate to consider whether the University should give preference to the group of displaced students over other qualified applicants from other schools.

Ms. Hall stated her view that transfer applications should be accepted from any student from any school and that each application should be judged competitively on its merits, with no one category of students receiving preferential treatment. She asked any Senator with ideas and suggestions concerning this issue to contact her office expeditiously, as she would like to make a final decision on the matter no later than October 20.

Organizational Time for Senate Committees

Ms. Chamberlin read the names of the standing committees of the Senate and identified the locations assigned for the organizational meetings of these committees, which were to be held immediately after the Senate meeting. She reminded the Senate that the committees should elect chairs and schedule their first meetings, if possible. She further
reminded the Senate that it is traditional for students and faculty (not deans or university administrators) to hold the chairs of Senate committees.

There being no further business, the meeting was adjourned at 3:44 p.m.

Leona S. Chamberlin
Secretary
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<tr>
<th>NAME</th>
<th>TITLE</th>
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<td>Anuj Agarwal</td>
<td>Student</td>
<td>Leonard N. Stern School of Business</td>
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<td>Kim Barry</td>
<td>Alumna; Furman Fellow</td>
<td>School of Law</td>
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<td>Irving Brick</td>
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<td>Leonard N. Stern School of Business</td>
<td>February, 2005</td>
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<td>Irwin M. Freedberg</td>
<td>George Miller Mackee Professor of Dermatology and Professor of Cell Biology; Chair, Ronald O. Perelman Department of Dermatology</td>
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<td>Luke Hallenbeck*</td>
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<td>Shahid Hasan</td>
<td>Porter</td>
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<td>Louise Hock*</td>
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<td>Faculty of Arts and Science</td>
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<td>Phyllis Williams Lehmann</td>
<td>Adjunct Professor of Fine Arts; Advisory Director and Editor, Excavations in Samothrace, Greece</td>
<td>Institute of Fine Arts</td>
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<td>Former Adjunct Professor of Educational Theater</td>
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<td>Former Professor of Nursing</td>
<td>Steinhart School of Education</td>
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<td>Jan Moor-Jankowski</td>
<td>Former Research Professor of Forensic Medicine</td>
<td>School of Medicine</td>
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<td>Craig Newell</td>
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<td>Professor of Pathology</td>
<td>School of Medicine</td>
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<td>Maria Pesanetz</td>
<td>Student</td>
<td>College of Arts and Science</td>
<td>8/14/05</td>
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<td>Donald Posner</td>
<td>Ailsa Mellon Bruce Professor of Fine Arts; Former Deputy Director</td>
<td>Institute of Fine Arts</td>
<td>8/13/05</td>
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<tr>
<td>Charles Purpura</td>
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<td>Aramis Rodriguez</td>
<td>Master Teacher of the Individual and Society, General Studies Program</td>
<td>School of Continuing and Professional Studies</td>
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<td>Louise Rosenblatt</td>
<td>Professor Emerita of English Education</td>
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<td>Helen Rosengarten</td>
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<td>NYU School of Law Foundation Board</td>
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<td>Morris Ziff</td>
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*Died during previous academic year (2003/04)*
EXHIBIT B
New York University
Senate Meeting

The Campaign for NYU:
2001-2008
$2.5 Billion

October 6, 2005
Fiscal Year Totals and Goals

Total Campaign Goal: $2.5B

* A Million Dollars a Day (including Saturdays and Sundays)

** Reflects Prior Year Corrections

As of 8/31/05
FY 2005 Giving

Makeup of Giving in FY 2005: $339.4M

- $100M+: 0 Donors
- $25M - $99.9M: 1 Donor
- $5M - $24.9M: 11 Donors
- $1M - $4.9M: 40 Donors
- $100K - $999K: 332 Donors
- $10K - $99K: 1808 Donors
- Under $10K: 61,100 Donors

As of 8/31/05
### The Campaign: Jan. 1, 2001 – Aug. 31, 2008

#### Campaign Actual

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*For the period 1/1/01-8/31/05 Nursing and Steinhardt were combined.

As of 8/31/05
Balance Needed to Reach $2.5B

Balance Needed to Complete Campaign: $1.076 Billion

- $100M +: 1 Donor (or 2 at $50M)
- $25M - $99.9M: 6 Donors
- $5M - $24.9M: 5 Donors
- $1M - $4.9M: 95 Donors
- $100K - $999K: 256 Donors
- $10K - $99K: 2,000 Donors
- Under $10K: 152,500 Donors

As of 8/31/05
The Fund for NYU: 2002-2008

Annual Growth:

2002 - 2003: 13.88 %

2003 - 2004: 10.78 %

2004 - 2005: 14.02 %

Annual Fund growth from 2002 to 2005 (in per year giving): 42.2 %

As of 8/30/05
$20M per annum equals the income on an endowment of $400M.

$1.2M in the Annual Fund is the equivalent to the income on $24M in endowment funds.
Engagement of NYU Alumni, Parents & Friends:

- University-wide Reunion Weekend
  - *Over 1,500 people attended May, 2005 Reunion Weekend*
- University-wide Regional Program: “NYU in Your Neighborhood”
- Freshmen Sendoffs
  - *390 incoming freshmen and 500 parents attended in 2005*
- NYU Parents’ Committee
- Recent Alumni Network & Young Alumni Leadership Circle
- Senior Class Legacy Campaign
- Women’s Initiative
- NYU Alumni Magazine – *5th issue to drop October 15th*
Parents' Giving is Making a Difference:

- **Phonathon**
  - 92% increase in number of parent pledges from FY03 to FY05
  - 277% increase in amount pledged from FY03 to FY05

- **Parents’ Committee Direct Mail Appeal**
  - 74% increase in donors from FY03 to FY05
  - 53.2% increase in amount pledged from FY03 to FY05

- **Parents’ Fund Giving**
  - 118.4% increase in donors from FY03 to FY05
  - 60.9% increase in giving from FY03 to FY05

- **Major Gifts** – Since 2003, NYU parents have given 82 gifts in amounts greater than $10,000, totaling $53.6M
Growth of the Senior Class Legacy Program:

• FY 2003: $1,800
  – Funds used to support the “Freshman Beach Ball”

• FY 2004: $12,750
  – Funds used to support Bobst B-Level Snack Lounge

• FY 2005: $18,500
  – Funds used to support NYU Study Abroad stipends
Foundation and Corporate Support

Support across the University:

- Giving from foundations to NYU increased by 14.3% from FY04 to FY05 ($94.8M to $108.4M)
- Foundation and corporate support accounted for 43% of the total dollars raised in FY05

- The Catherine B. Reynolds Foundation Program in Social Entrepreneurship ($10M)
- The Petrie Foundation Student Emergency Endowment Fund ($1M)
- The Wasserman Foundation – The Wasserman Center for Career Development ($2M) and the Edie and Lew R. Wasserman Scholarship Fund at the Tisch School of the Arts ($3M)
Getting to $2.5 Billion:

- Deans are expected to meet with 4-5 new prospects each week

- Researching alumni and parent prospects:
  - 351,000 valid addresses in alumni database
  - In the last year, research has uncovered two billionaires and over 100 prospects (alumni and current parents) with assets estimated to be greater than $10M in the tri-state area (excluding Law, Stern, and Med alumni)

- Over $75M in additional gifts expected to close near-term for FY06 (as of September 30, 2005)
SENATE OFFICERS
2005-2006

UNIVERSITY SENATE

John Sexton President
Anny Chen Vice President*
Leona Chamberlin Secretary*

# # #

ADMINISTRATIVE MANAGEMENT COUNCIL

Alison Moppett Chairperson
Katherine Drummond Vice Chairperson

DEANS COUNCIL

Mary Brabeck Chairperson
Michael Alfano Vice Chairperson

FACULTY SENATORS COUNCIL

Jim Hinojosa Chairperson
Virginia Black Vice Chairperson
Carl Lebowitz Secretary

STUDENT SENATORS COUNCIL

Anny Chen Chairperson
Justin Lee Vice Chairperson

* Requires action by the Senate.
## COMPOSITION OF SENATE COMMITTEES

### 2005-2006

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<thead>
<tr>
<th>COMMITTEES</th>
<th>FACULTY</th>
<th>DEANS</th>
<th>AMC</th>
<th>UNIVERSITY ADMINISTRATION</th>
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<td>Anderson&quot;**</td>
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<td>Chaudhuri</td>
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<td>Yu&quot;***</td>
<td>Lee&quot;**</td>
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<td>Choi</td>
<td>Stimpson</td>
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<td>Pandya</td>
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<td><strong>Executive:</strong></td>
<td>Hinojosa</td>
<td>Brabeck</td>
<td>Moppett</td>
<td>Chamberlin&quot;***</td>
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<td>Chen&quot;**</td>
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<td>Hinojosa&quot;***</td>
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<td>Lew</td>
<td>Levine</td>
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<td>Thompson</td>
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<td>Thomas</td>
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"Chair   "Spokesperson  ""ex-officio  ""Advisor  #Cole: fall term; Newman: spring term  Last Revised: 9/27/05
University Senate

Meeting Dates

2006-2007

Thursday, October 5, 2006
Thursday, November 2, 2006
Thursday, December 7, 2006
Thursday, February 1, 2007
Thursday, March 1, 2007
Thursday, April 19, 2007

NOTE: All meetings are scheduled to begin at 2:00 p.m. in Room 914 of the Kimmel Center for University Life, 60 Washington Square South.
October 6, 2005

MEMORANDUM

TO: Members of the University Senate

FROM: SSC/UCSL Executive Committee, 2005-2006
       Anny Chen, SSC/UCSL Chairperson
       Justin Lee, SSC Vice Chairperson
       Mansi Patel, UC SL Vice Chairperson

RE: Working Group on Graduate Students

After the decision was announced that the UAW would no longer be recognized as the bargaining unit for graduate and teaching assistants at NYU, the University issued a communication (August 5, 2005) affirming its commitment to implement the benefits for graduate assistants that had been outlined in a previous memorandum (June 16, 2005), including the formation of a working group of graduate students to draft a new grievance policy and to codify a set of rights and responsibilities for graduate students and the mechanism for including the graduate student voice in the University governance structure.

To that end, the SSC/UCSL Executive Committee has worked to constitute the working group, including:

1. one graduate student, appointed by each School’s graduate student council;
2. two graduate Student Senators, selected by the members of the Student Senators Council; and
3. five graduate student members, selected to represent the graduate student population at-large, appointed by a subcommittee of the Student Senators Council from nominations submitted received from the University community (e.g., graduate student groups, deans, faculty members, and self-nominations).
The following graduate students have agreed to participate on the Working Group:

From the Schools:

<table>
<thead>
<tr>
<th>Name</th>
<th>Email</th>
<th>School</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lora Allen</td>
<td><a href="mailto:llw245@nyu.edu">llw245@nyu.edu</a></td>
<td>Wagner School of Public Service</td>
</tr>
<tr>
<td>Patrick Barry</td>
<td><a href="mailto:cranberry@aol.com">cranberry@aol.com</a></td>
<td>Tisch School of the Arts</td>
</tr>
<tr>
<td>Emily Bishop</td>
<td><a href="mailto:esb295@nyu.edu">esb295@nyu.edu</a></td>
<td>School of Continuing and Professional Studies</td>
</tr>
<tr>
<td>Vinay Gupta</td>
<td><a href="mailto:vng205@med.nyu.edu">vng205@med.nyu.edu</a></td>
<td>Graduate School of Arts and Science</td>
</tr>
<tr>
<td>Dima Khalife</td>
<td><a href="mailto:dgk213@nyu.edu">dgk213@nyu.edu</a></td>
<td>College of Dentistry</td>
</tr>
<tr>
<td>Sarah Morris</td>
<td><a href="mailto:sarah.morris@nyu.edu">sarah.morris@nyu.edu</a></td>
<td>Steinhardt School of Education</td>
</tr>
<tr>
<td>Daniel Schapira</td>
<td><a href="mailto:Daniel.schapira@stern.nyu.edu">Daniel.schapira@stern.nyu.edu</a></td>
<td>Stern School of Business</td>
</tr>
<tr>
<td>Jeffrey Shyu</td>
<td><a href="mailto:shyuj01@popmail.med.nyu.edu">shyuj01@popmail.med.nyu.edu</a></td>
<td>School of Medicine</td>
</tr>
<tr>
<td>Nathan Thomas</td>
<td><a href="mailto:ncthomases@nyu.edu">ncthomases@nyu.edu</a></td>
<td>School of Social Work</td>
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<tr>
<td>TBA</td>
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From the Student Senators Council:

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<tr>
<td>Benjamin MacDonal</td>
<td><a href="mailto:Benjamin.macdaonald@stern.nyu.edu">Benjamin.macdaonald@stern.nyu.edu</a></td>
<td>Stern School of Business</td>
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<tr>
<td>Rodney Washington</td>
<td><a href="mailto:Rodney.washington@nyu.edu">Rodney.washington@nyu.edu</a></td>
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Students at-Large:

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<tr>
<td>Oznat Azaria</td>
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NYU'S CLASS OF 2009

Plus:
NYU's Admissions Office
Response to Hurricane Katrina
Average GPA

Note: Beginning in 2004, GPAs were recalculated to include only academic courses.
Rank in Class

![Bar chart showing rank in class from 2002 to 2005. The chart compares the percentage of students in different rank categories: Top Tenth, Top Fifth, Top Quarter, and Top Half.]
Average SAT Scores

![Bar chart showing average SAT scores for 2002, 2003, 2004, and 2005. The chart includes data for 'Applied', 'Accepted', and 'Deposited'.]
Ethnicity

- **2005**
  - Asian      22.0%
  - Afr.-Amer. 3.8%
  - Latino     7.4%
  - Multiracial 2.2%
  - Nat. Amer. 0.2%
  - White      53.6%
  - Other      10.8%

- **2004**
  - Asian      20.5%
  - Afr.-Amer. 4.1%
  - Latino     7.6%
  - Multiracial 2.3%
  - Nat. Amer. 0.1%
  - White      53.5%
  - Other      11.9%
Other Information

- Women were 59.2% of the Class of 2008 and are 58.7% of the Class of 2009
- Early Decision students were 31.3% of the Class of 2008 and are 29.3% of the Class of 2009
- Acceptance rate was 29.7%
Other Information (cont’d.)

• International students were 4.1% of the Class of 2008 (37 countries) and are 5.1% of the Class of 2009 (50 countries)

• Students come from 49 states (missing South Dakota)

• Applicants came from 7,800 schools compared to 7,549 last year
Followed Closely By . . .

- Barnard
- Georgetown
- University of Michigan
- UCLA
- Northwestern
Hurricane Katrina “Specials”

• 96 undergrads at Washington Square
  – 66 from Tulane
  – 18 from University of New Orleans
  – 5 from Loyola
  – 5 from Xavier
  – 2 from Delgado Community College

• 7 undergrads studying abroad
  – 6 in London; 1 in Madrid

• 14 graduate students enrolled
Questions

- If a student's home school does not re-open in January, should the student be allowed to remain at NYU?

- If a student's home school re-opens in January, should NYU entertain a transfer application for:
  - Spring Semester 2006
  - Fall Semester 2006
Questions (cont’d.)

• Should the transfer application policy (determined by the answer to the previous bullet point) be applied to students from Gulf Coast schools who are not currently enrolled at NYU or should there be a different policy?