Minutes of a Stated Meeting of the

Senate of New York University

October 5, 2006

A stated meeting of the Senate of New York University was held in Room 914 of the Kimmel Center for University Life at 2:00 p.m. on Thursday, October 5, 2006. The meeting was convened with Dr. Sexton in the chair.

Present in addition to the President were members of the Faculty Senators Council Al-Askari, Anderson, Azmitia, Billman, Black, Boghossian, Dent, Frommer, Gans (for Ronell), Goodman, Hammad, Hinojosa, Hutchins, Jones, Kedem (for Mikhail), Lebowitz, Moran, Phelps (for Cusick), Raiken, Schacht, Simon, Simonoff, Stiefel (for Kovner), Tannenbaum, Thompson, Varadhan (for Cappell), Vernillo, Vitz, White, and Zwanziger; members of the Student Senators Council Beaulieu, Bowles, Brooks (for Kokozos), Castaneda, Chami, Chen, Choo, Diamant, Findley, Hirawat, Jones, Eugenia Lee, John Lee, Justin Lee, Matusheski, Perez (for Carrington), Reformat, Sabnani, Schaefer, and Woolfstead; members of the Deans Council Brabeck, Brathwaite (for Santirocco), Callahan (for England), Cameron (for Campbell), Cooley, Covert-Vail (for Mandel), Foley, Lapiner, Reiss (for Mirsepassi), Schall, Stimpson, and Vogel; members of the Administrative Management Council DeSantis, Doyle (for Al-Islam), Drummond, Moppett, and Pender; and members of the University Administration Provost McLaughlin; Executive Vice President Alfano; Senior Vice President Berne; and Secretary Mills, constituting a quorum.
Roll Call

It has been the custom at the first meeting of the academic year for all Senators to identify their schools and/or departments as their names are called. Dr. Sexton asked that each Senator also state the number of years he or she had served on the Senate. The Senators responded as Secretary Mills called the roll.

In Memoriam

Ms. Mills read the names of the members of the University community whose deaths had been reported since the Senate meeting of October, 2005. After the reading of the names the Senate stood and observed a moment of silence. The list of names is attached to these minutes as Exhibit A.

Approval of Minutes

The minutes of the stated meeting of the Senate held on April 20, 2006, were approved.

Report of the Secretary

University Bylaw Changes: 2005-2006

Ms. Mills reported that in March 2006, a new Chapter XI had been added to the University's Bylaws establishing the Institute of the Study for the Ancient World. In June 2006, Bylaws 31, 41a, 42a, and 43a were amended extending the membership of the University Senate for the four-year period June 1, 2006 through May 31, 2010 and expanding the size of the Senate from 80 to 82 voting members, with the two additional Senate seats allocated to the Administrative Management Council. Also in June, Bylaw 72 was amended extending
the probationary period at the College of Dentistry. Ms. Mills asked those Senators who wished to obtain copies of the University’s Bylaws to contact the Office of the Secretary by email at nyusecy@nyu.edu.

Senate Actions: 2005-2006

Ms. Mills reported that in response to a resolution approved by the Senate in November 2005, upon the recommendation of Committee on Organization and Governance, the University administration revised the set of protected categories in all University policies on equal opportunity, anti-discrimination, affirmative action, and/or anti-harassment to include gender identity or expression. In December 2005, the University administration enacted a ban on the sale of all products produced by The Coca-Cola Company, as recommended by the Public Affairs Committee and approved by the Senate in November. The Public Affairs Committee is charged with reporting to the Senate at least once each academic year regarding the continued implementation of the ban. In February 2006, the Graduate Affairs Committee presented a report recommending a mechanism to provide additional voice and representation for the University's graduate assistants, which was reviewed and commented upon by the Academic Affairs Committee and the Committee on Organization and Governance and adopted by the University administration in May 2006.

Upon motion duly made and seconded, the report of the Secretary was approved.
Report of the President

Dr. Sexton welcomed the members of the Senate to the first meeting of the academic year and referred to a memorandum, which had been circulated with the mailing prior to today's meeting and which is attached to these minutes as Exhibit B, that outlines some of the collective achievements at the University since the Senate's April meeting.

Dr. Sexton expressed his appreciation to Michael Alfano for agreeing to accept the position of Executive Vice President. Dr. Alfano previously served as Dean of the College of Dentistry, which under his leadership since 1998 has emerged as an important center for health care research.

Dr. Sexton was pleased to report that the newly established Masters in Global Public Health program opened in September with an enrollment of more than 40 students. The program brings together five of the University's schools in an innovative collaboration that Dr. Sexton sees as capturing the University's spirit of the common enterprise.

Dr. Sexton said that the University's newest study abroad site began operations in Shanghai this fall. This is the University's eighth study abroad site and the first located in Asia. Dr. Sexton said that the University has continued to move forward with plans to open its first branch campus in Paris.
Dr. Sexton reported that the School of Medicine's Joan and Joel Smilow Research Center was opened in May. The 13-story, state-of-the-art research facility is the first major addition to the campus of NYU Medical Center in more than a decade.

Dr. Sexton noted that he recently had attended the Clinton Global Initiative, which was a series of programs hosted by former President Clinton and his foundation that drew leaders from all sectors and an array of nations to address the overarching issues of our time. The agenda included discussions surrounding the concept of the "other" in the context of a global world, global warming, extreme poverty, and public health. Dr. Sexton said that the conference had caused him to ponder the University's role in addressing these challenges. He expressed his hope that the full nature of those responsibilities would emerge through discussions with the Senate and the University community at large.

Dr. Sexton said that one of the first issues Dr. Alfano had addressed as Executive Vice President was how to put the University in the vanguard of environmental stewardship. He noted that Mayor Bloomberg recently had announced his intention to launch a major campaign to make New York City an environmental leader. Dr. Sexton expressed his desire that the University community engage in combating global warming. Dr. Sexton was pleased to announce that the University would be purchasing some 118,000,000 kilowatt hours of wind power generated electricity, which is equivalent to all the power that the University currently purchases from Consolidated Edison.

Dr. Sexton called on Dr. Alfano to report on these important issues.
The Greening of NYU

Dr. Alfano expressed his appreciation to Dr. Sexton for the opportunity to serve the University community as Executive Vice President and also to Dr. Berne, whom he said acted as his mentor while Dr. Alfano was Dean of the College of Dentistry.

Dr. Alfano noted that the decision to purchase wind generated power is part of a broader sustainability initiative at the University called the NYU Green Action Plan ("GAP"). See Exhibit C (slide presentation).

Dr. Sexton stressed that the "greening" of the University would produce benefits for the campus, the University community, and society at large. It also would help the University become less dependent on public utility distributed electricity and help reduce the University's energy costs over the years. Dr. Alfano noted that the current issue of Fortune magazine had named Adobe Systems' headquarters the greenest corporate building in the United States. Since 2001, Adobe has reduced its electricity use by 35 percent and its gas consumption by 41 percent, even though the company's workforce increased by 80 percent during the same period.

Dr. Alfano said that the University would organize an Environmental Sustainability Task Force, which would be co-chaired by Senior Vice President for University Relations and Public Affairs Lynne Brown and Vice President for Facilities and Construction Management Alison Leary. Dr. Alfano asked the constituent Councils each to provide a representative to serve on the Task Force, together with faculty representatives from the Environmental
Studies Program and representatives from the Green Arch Initiative, a student organized program.

Dr. Alfano said that the Task Force would be charged with the following responsibilities: conducting a comprehensive assessment of the University's environmental sustainability efforts; recommending a plan to improve the University's environmental footprint and save energy; engaging faculty, students, and administrators in securing the successful implementation of the plan; and developing a method to award funds for research and demonstration programs in environmental sustainability. Dr. Alfano noted that the University already recycles 32 percent of its solid waste.

Dr. Alfano pointed out that by purchasing renewable energy credits equal to its current annual purchase of electricity, the University would be the largest purchaser of wind credits of any university in the United States. Dr. Alfano stated that one of the most environmentally friendly forms of energy generation is co-generation, a process that simultaneously produces electricity and heat energy, and which is cleaner and more efficient than the energy currently supplied by Con Edison. The University has maintained a co-generation facility for decades that has provided energy for seven of its buildings. The facility has outlived its useful life and must be retired by 2008. The administration is reviewing proposals for a new co-generation plant that will provide energy for thirty of the University's buildings.
Dr. Alfano announced that Lori Mazor, who has been appointed to serve as Associate Vice President for Campus Planning and Real Estate effective November 1, would be working with Dr. Brown and Associate Vice President for Government and Community Affairs Alicia Hurley to develop a strategic plan for future construction on the University's campus. One of Ms. Mazor's first recommendations was to have the University join the U.S. Green Buildings Council, a non-profit organization dedicated to sustainable building design and construction. Membership in this organization will enable the University to access "best practices" for green building design and incorporate those ideas into its strategic planning. Dr. Alfano concluded his presentation by asking everyone to engage their constituents in developing ideas for a sustainable campus and for implementing proven strategies.

**Update on the Campaign for NYU**

Senior Vice President for Development and Alumni Relations Debra LaMorte gave an update on the Campaign for NYU. See Exhibit D (slide presentation).

Ms. LaMorte reported that the University recently completed the most successful fundraising year in its history, raising $397.5 million through contributions from alumni, parents, friends, and corporations and foundations. This amount is $62.4 million above the goal that had been set for the year.

Ms. LaMorte reminded the Senate that increasing financial aid is one of the campaign's most important priorities. In connection with the University's 175th anniversary, a "mini-campaign" was launched to draw attention to the need for scholarship support.
Ms. LaMorte was pleased to note that $43 million had been raised to create 104 new scholarship and fellowship funds, and $23.7 million had been raised in support of 275 pre-existing scholarship or fellowship funds.

Ms. LaMorte reported that the past year had been a banner year for the Annual Fund, which reached $18.3 million, exceeding the goal set by $1.2 million. In 2001, the University was raising approximately $10 million per year in annual giving. Since then, giving to the Fund has increased by 80 percent. The goal is to raise annual giving to the $20 million level by the end of the Campaign in 2008, which would be the equivalent of adding $400 million to the University's endowment. Funds raised for the Alumni Fund are very important to the deans as it gives them the flexibility to fund unanticipated projects or scholarships and provides important budget relief.

Ms. LaMorte reported on the continuing efforts to reach out to parents. Parent giving to the Annual Fund has increased significantly since the inception of the Campaign, and parents are an important component to the University's fundraising success. Giving by parents has increased thanks to initiatives such as the Freshman Sendoff Program and the annual VIP Parents' Reception. These sendoffs are done in collaboration with Vice President for Student Affairs Marc Wais.

Ms. LaMorte discussed a portion of the new Pension Protection Act concerning charitable giving that would have a big impact on the charitable giving of older donors this year and
next. Specifically, persons age 70 1/2 and older can make tax-free charitable gifts from their IRA accounts of up to $100,000 per year this year and next year.

Ms. LaMorte responded to a question by Mr. Justin Lee by pointing out that all parents, regardless of income, are invited to attend many events and that the VIP event she had reported on earlier was just one example of the many events that parents are invited to attend.

Upon motion duly made and seconded, the report of the President was approved.

Report of the Executive Committee

Election of Officers

Ms. Mills explained that under the Senate Rules of Procedure, the vice presidency of the Senate rotates among the chairs of the four constituent Councils. This year the Administrative Management Council is scheduled to have its chair serve as Vice President. Accordingly, Ms. Mills nominated Katherine Drummond, Chair of the Administrative Management Council, as Vice President of the Senate for 2006-2007. The motion was seconded, and Ms. Drummond was unanimously elected Vice President of the Senate. Ms. Drummond then nominated Secretary of the University Mills for the position of Secretary of the Senate. Upon motion duly made and seconded, the election of Secretary Mills as Secretary of the Senate was unanimously approved. A list of Senate officers for the 2006-2007 academic year is attached to these minutes as Exhibit E.
Committee Assignments
The list of Senators assigned by their constituent Councils to the Standing Committees of the Senate was circulated to the Senate prior to the meeting. Upon motion duly made and seconded, a list of Committee assignments, attached to these minutes as Exhibit F, was approved.

University Senate Schedule: 2007-2008
Ms. Drummond moved that the 2007-2008 Senate meeting schedule circulated to the Senate prior to the meeting be adopted. Upon motion duly made and seconded, the schedule, attached to these minutes as Exhibit G, was approved.

Upon motion duly made and seconded, the report of the Executive Committee was approved.

Council Reports

Administrative Management Council. Ms. Drummond reported that over the summer, the Assessment of Role and Governance (Ad Hoc) Committee completed an extensive series of surveys and interviews regarding the perception and role of the Council as it relates to the University and its governance and that the Personnel and Benefits Committee created and distributed an online survey to administrators related to their overall impression of the benefits structure, training and development, workplace practices, and technology. The results of the survey will be used in the annual letter that is sent to the Senate Financial Affairs Committee. Mr. Butler represented the Council and University
administrators in the September 11th Remembrance Program. The Council held its first meeting on October 3. Representatives from the Council have participated in meetings with Dr. Alfano to discuss initiatives and how administrators can participate and support the University's agenda and will be meeting with Dr. Sexton on October 6. The Council and the Faculty Senators Council will co-host a Theater Night with a performance of "Hair," scheduled to take place on October 19.

**Deans Council.** Dean Brabeck reported that the Council held its first meeting and among the issues it plans to address during 2006-2007 include focusing on ways to recruit the best possible faculty, enhancing student offerings, increasing the diversity of the University's student and faculty body, increasing access and research across schools, embracing the idea of the "other" as expressed earlier by Dr. Sexton, and the greening of NYU as outlined in Dr. Alfano's report.

**Student Senators Council.** Mr. Justin Lee reported that the Council and the University Committee on Student Life held its first meeting on September 21. On September 27 the Council held its first Town Hall with Dr. Sexton and a second Town Hall for graduate students is scheduled to take place on November 7.

**Faculty Senators Council.** Professor Black reported that the Council's Executive Committee spent part of the summer discussing major goals for each of the Council's committees. A decision was made to establish two subcommittees of the Educational
Policies Committee. The Teaching Excellence subcommittee will advise on the reshaping of the Center for Teaching Excellence and the Branch Campuses and Institutes subcommittee will focus on global initiatives and interschool program development. The Faculty/Student Relations Committee will continue to look at emergency preparedness and planning and the Personnel and Affirmative Action Committee and the Governance Committee will study the issue of non-tenure track faculty. The Council held a welcome reception for new Senators on September 8 and had its first meeting on September 14. On September 15, the Council held a retreat at the Torch Club.

Organizational Time for Senate Committees

Dr. Sexton read the names of the standing committees of the Senate and identified the locations assigned for the organizational meetings of these committees, which were to be held immediately after the Senate meeting.

There being no further business, the meeting was adjourned at 3:40 p.m.

Cheryl Mills
Secretary
EXHIBIT A
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<thead>
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<td>Ziva Benderly</td>
<td>Senior Project Manager</td>
<td>Office of Construction Management</td>
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<td>Anna Borelli</td>
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<td>College of Arts and Science</td>
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<td>Edith H. Boxill</td>
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<td>Steinhardt School of Education</td>
<td>10/31/05</td>
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<td>David Chiu</td>
<td>Former Adjunct Assistant Professor of Chinese</td>
<td>School for Continuing and Professional Studies</td>
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<td>Retired Professor of Philosophy of Education</td>
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<td>Irwin M. Freedberg</td>
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<td>and Professor of Cell Biology</td>
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<td>Susan Kallenbach</td>
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<td>Edward Kaufman</td>
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<td>Deborah Labovitz</td>
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UPSERTS FROM PRESIDENT JOHN SEXTON
University Senate Meeting
Thursday, October 5, 2006

Here are some recent news, notes and developments that may be of interest to the University Senate. The report is extensive, for it covers the period since the Senate last met in April.

START OF ACADEMIC YEAR

We welcomed over 4,000 first-year students and over 500 transfer students to NYU in late August. Their Welcome Week was filled with over 250 programs to introduce them to the campus, to New York, and to each other. The new students had a chance to come all together at the annual Presidential Welcome on Gould Plaza.

APPOINTMENTS

Congratulations to Michael C. Alfano, former dean of the College of Dentistry since 1998, who assumed his new post of Executive Vice President of NYU this past July, succeeding the highly successful tenure of Jack Lew. As EVP, Mike will oversee the University’s budget and finance operations, auxiliary services, the human relations division, and the real estate, planning, and construction operations.

Provost David McLaughlin and I were pleased to announce the appointment of mathematician and member of both the National Academy of Sciences and the National Academy of Engineering, Leslie Greengard, as the new director of the Courant Institute of Mathematical Sciences. He succeeds Charles Newman, who has the great appreciation of our community for his service.

Daniel Stein, professor of mathematics and physics in the Department of Physics and at the Courant Institute, has become our new Dean for Science. He is recognized as a leader in the field of theoretical condensed matter physics.

Jess Benhabib, Professor of Economics in the Faculty of Arts and Science, has been appointed to Senior Vice Provost for Planning. Jess will work with the Provost on projects related to academic planning, including overseeing the process for promotion and tenure and for lateral hires of faculty.

We are delighted to welcome Catherine (Katie) Casey who has been appointed Vice President for Human Resources. Katie comes to us from The American Stock Exchange where she handled human resources and, previously, Merrill Lynch.
ACADEMIC INITIATIVES

As one of its recommendations for the Steinhardt School following two years of self study, the University’s Strategic Assessment Committee proposed that the school’s name be changed to better describe the Steinhardt School and its mission. After holding discussions over several months with major stakeholders and gathering feedback from throughout the community, Dean Mary Brabeck recommended that the school be renamed the Steinhardt School of Culture, Education and Human Development. If approved by the Board of Trustees, the new name will be employed beginning next March.

A spectacular inaugural class began what is a first for NYU: a University degree that is formed by collaboration among five schools. NYU’s new Masters in Global Public Health draws on faculty in the School of Medicine, the Wagner School, the Steinhardt School, the College of Dentistry with its College of Nursing, and the School of Social Work. The 45 students who have enrolled this fall come from a broad spectrum of disciplines, and the program directors are professor and former dean of the Wagner School, Jo Boufford, and Karen Day, professor and chair of the Department of Parasitology in the School of Medicine.

The School of Medicine’s Joan and Joel Smilow Research Center was unveiled in May. The 13-story, state-of-the-art research facility is the first major addition to the campus of NYU Medical Center in more than a decade.

The president of East China Normal University [ECNU] and I announced the signing of a memorandum of understanding and an agreement of cooperation establishing “NYU in Shanghai,” our eighth study abroad site and our first in Asia. NYU in Shanghai began operations this semester with 18 students in facilities located on the Shanghai campus of ECNU, one of China’s premier institutions of higher education.

NYU and the University of Paris have announced an educational cooperative agreement that will allow students at both universities to attend and obtain degrees from either institution. We expect that the partnership will lead to the development of an educational facility on one of the most important development sites in the Paris area, Seguin Island.

A team of NYU physicists has joined the world-wide collaboration, ATLAS, to investigate the fundamental nature of matter and the basic forces that shape the universe. Members of the NYU Experimental High Energy Physics group who will be working on the project include professors Peter Nemethy and Allen Mincer, and researchers Rashid Djilkibaev, Rostislav Konoplich, Christopher Musso, and Long Zhao.

NYU has established three Canada-U.S. Fulbright visiting Research Chairs, who have joined the University this fall. They are: sociologist Greg Nielsen, who will hold the chair in journalism; Laura Murray, a public intellectual who will take up the law and society chair; and novelist Tamas Dobozy, who will have the chair in creative writing.

TSOA has announced the Olympia Dukakis Scholarship Fund in honor of the teaching career of the film and stage legend. It is an annual scholarship to be given to an outstanding student chosen from the Tisch Graduate Acting Program.
AWARDS AND ACCOLADES

Faculty Honors

Later this month we will install the newest class of Silver Professors. From the Faculty of Arts and Science, we will induct Paul Boghossian (Philosophy), Troy Duster (Sociology), Georgi Dvali (Physics), Richard S. Kayne (Linguistics), Leslie Feirce (Middle Eastern and Islamic Studies and History), and Robert J.C. Young (English). From Courant, we will induct Helmut Hofer (Mathematics) and Amir Pnueli (Computer Science). The Silver Professorships are dedicated to strengthening the Faculty of Arts and Science, emphasizing the importance of undergraduate education, and ensuring the advancement of the sciences at NYU.

Steinhardt Professor Marcelo Suárez-Orozco, Courtney Sale Ross University Professor of Globalization and Education and Co-Director of Immigration Studies, was recently awarded Mexico’s Presidential Medal of Freedom, The Order of Mexican Aztec Eagle, at a ceremony at the Mexican Consulate.

Tom Bishop, Gould Professor of French Literature and director of the Center for French Civilization and Culture, was made an Officer of the Legion d’Honneur by the Government of France.

RoseLee Goldberg, an adjunct member of the Steinhardt faculty, has been named a chevalier, or knight, of the Order of Arts and Letters by the French minister of culture for her contributions to the arts in France.

Chemistry Professor Emeritus Martin Pope has been awarded the Davy Medal by the United Kingdom’s Royal Society for “his pioneering work in the field of molecular semiconductors.”

American Academy of Arts and Sciences Fellows: We are delighted to salute our five new Fellows of the American Academy of Arts and Sciences, who are among 175 new Fellows and 20 new foreign honorary members elected to the Academy.

- Nathaniel Beck, professor of political science in the Department of Politics, is an authority in political methodology.
- Jeff Cheeger, professor of mathematics in the Courant Institute of Mathematical Sciences, specializes in differential geometry and its connections to topology and analysis.
- Kit Fine, Silver Professor of Philosophy, specializes in metaphysics, logic, and philosophy of language.
- Joseph LeDoux, neural scientist and member of the faculty in the Department of Neural Science, has worked on the emotion and memory in the brain for more than 20 years.
National Academy of Sciences Members

- Leslie Greengard, professor of mathematics and computer science and new director of the Courant Institute of Mathematical Sciences, is a pioneer in the development of algorithms and software for fast multi-pole methods.

- Richard Novick, microbiologist at the Skirball Institute, has devoted his career to studying Staphylococcus aureus, the leading cause of hospital-acquired infections.

Guggenheim Fellowships: Six NYU professors received Guggenheim Fellowships in the spring:

- Ulrich Baer, associate professor of German and comparative literature will pursue research on Sigmund Freud’s theory, which suggests that people make art because they cannot act out their most basic instincts.

- Catherine Barnett, a professor in the McGhee Liberal Arts Program in SCPS and adjunct member of the faculty in the undergraduate Creative Writing Program of FAS, will use the grant to continue writing poems for her second book.

- David Garland, Arthur T. Vanderbilt Professor of Law and a professor of sociology, will pursue his ongoing sociological examination of the system of capital punishment that operates in America today.

- Rinne Groff, an instructor in the Department of Dramatic Writing at TSOA, is a writer and performer, and her plays include Jimmy Carter was a Democrat, Inky, The Five Hysterical Girls Theorem, Orange Lemon Egg Canary, and The Ruby Sunrise.

- Michael Purugganan, a professor in the Department of Biology and at NYU’s Center for Comparative Functional Genomics, received the Guggenheim for his work on “The Ecological Transcriptome” and has focused his research on identifying the genes responsible for the evolution of adaptations that occur in nature.

- Darin Strauss, an adjunct member of the faculty in the undergraduate Creative Writing Program, is author of the international bestseller Chang and Eng and of the New York Times “Notable Book” The Real McCoy.

The American Council of Learned Societies has announced the winners of its 2005-2006 fellowship competition and they include NYU Professors Phillip Harper, Erich Maria Remarque Professor of Literature, and David Sider, Professor of Classics.

Three NYU professors were presented NYU’s 2006 Distinguished Teaching Award, which recognizes high quality instruction and commitment to students. They are: Paul Glimcher, associate professor of neural science in the Faculty of Arts and Science; Joan Andersen Phelan, professor and chair of the Department of Oral and Maxillofacial Pathology, Radiology, and Medicine in the College of Dentistry; and Bryan A. Stevenson, professor of clinical law in the School of Law.

Thomas Nagel, a University Professor of Law and Philosophy, has been elected to the American Philosophical Society. He is also a fellow of the American Academy of Arts and Sciences, a fellow of the British Academy, and recent winner of the Mellon Foundation Distinguished Achievement Award.
John Brademas, president emeritus of New York University, was inducted into the American Association of Museums Centennial Honor Roll as “a pioneer in the museum field.”

Charlton McIlwain and Terence Moran of the Steinhardt School’s Department of Culture and Communication and Thomas de Zengotita of the Draper Program in Humanities and Social Thought received awards from the Media Ecology Association at the organization’s annual convention in June.

Kamau Brathwaite, professor of comparative literature, has won the Griffin Poetry Prize for his book Born to Slow Horses. He is the international winner of this prize, created to recognize excellence in poetry written in English.

Linda Nochlin, Lila Acheson Wallace Professor of Modern Art at NYU’s Institute of Fine Arts, was one of three arts professionals honored by The Sterling and Francine Clark Art Institute with the inaugural Clark Prize for Excellence in Arts Writing.

David Dent, professor of journalism, has received a Rosalynn Carter Fellowship for mental health journalism to explore the mental health challenges that many Hurricane Katrina survivors encountered while beginning new lives outside of Louisiana and Mississippi.

Robert Leibson Hawkins, assistant professor of social work, has been awarded a grant from the University of Kentucky Center for Poverty Research to help support his current research on Hurricane Katrina victims.

Alycia Smith-Howard, assistant professor at the Gallatin School, has been selected for a Short-Term Fellowship at the Folger Shakespeare Library in Washington, D.C.

Shulumuth Lala Strausser, professor of social work, has received two awards: a Fulbright Senior Scholar Award to the University of Warsaw, and a Lady Davis Fellowship to Hebrew University in Jerusalem.

Daniel Gardner, assistant professor of social work, has been named a Hartford Scholar under the Hartford Fellow Faculty Scholars Program in Geriatric Social Work.

Jim Hinojosa, chair of the Department of Occupational Therapy, received the annual Eleanor Clarke Slagle Lectureship by the American Occupational Therapy Association.

Gary Holden, professor of social work, was named editor-in-chief of the Journal of Social Work Education.

Nicholas S. Sansano, associate arts professor in the Clive Davis Department of Recorded Music in TSOA was honored by the Library of Congress, which selected his recording of Sonic Youth’s Daydream Nation, which he both engineered and produced, as one of 50 for the National Recording Registry.
Student Honors

At the April meeting of the Senate, I announced winners of major student fellowships and prizes. To supplement that list, here are further honors granted to our students:

Jennifer Mills, Ph.D. candidate in the School of Social Work, has been awarded an American Cancer Society doctoral training award in oncology and social work.

Marcus Ellison, senior in the Gallatin School of Individualized Study, has received the Jackie Robinson Foundation’s Unilever Legacy of Leadership Award.

Marissa Owosianik, a doctoral student in Steinhardt’s Department of Applied Psychology, was the first NYU student and the sole recipient nationally to be awarded a Graduate Student Head Start Partnership Development grant from the U.S. Department of Health and Human Services/Administration for Children and Families.

Five Steinhardt scholars and students were awarded Fulbright grants:

- Susan Koff, visiting assistant professor in Steinhardt’s Dance Education Program, has been chosen as a Fulbright Senior Specialist and will travel to the Danish School for Contemporary Dance.

- Maria D. LaRusso, a post-doctoral fellow, has received a Fulbright Scholar Award to Columbia for five months of teaching.

- Duong Thi Hoang Yen, dean of the Special Education Faculty at Hanoi University, will participate in her Fulbright exchange at Steinhardt and will collaborate with Professor Terry Astuto.

- Mark Alter was selected to serve on the Council for International Exchange of Scholars committee of the Fulbright Senior Specialist Program, 2006-2007.

- Oghenetoja Okoh, a Ph.D. student of African history, was awarded a Fulbright Foreign Scholarship to conduct research in Nigeria.

Tali Hyman, a doctoral student at Steinhardt, has received a $10,000 doctoral dissertation fellowship from the National Foundation for Jewish Culture; in addition, she has received the Network for Research in Jewish Education’s Young Scholar’s Award, a grant of $2,000.

Joshua Borenstein (CAS ’08) has been elected to the Board of Directors of Hillel: the Foundation for Jewish Campus Life. The Board is the organization’s highest decision-making body. Reform Judaism magazine also recently named NYU as the top U.S. private university chosen by Jewish students.

Congratulations to the Men’s Soccer Team on winning the Valiants’ Cup championship—setting two major school records! The game against New York City College of Technology was the largest margin of victory in NYU men’s soccer history [15-0] and represented the school record for the greatest number of goals scored in a single game. The team won its second game against the host, Manhattanville College, outshooting them by 16-3 and defeating them by 2-0, to capture the title.
In May, the Men’s Golf Men Team qualified for the NCAA Championship for the third consecutive season, quite an accomplishment by a team from lower Manhattan—with nary a golf course in sight.

Alumni Honors

Paul Greengard, 2000 Nobel Laureate and 2003 NYU honorary degree recipient, was featured in the New York Times last week for the annual prize he established in honor of his mother: the Pearl Meister Greengard Prize. He used the nearly $400,000 which he received for the Nobel Prize to establish the award with the hope of supporting the careers of women scientists.

Terence Winter, WSC ’84, won an Emmy Award for “Outstanding Writing in a Drama Series” for The Sopranos episode “Members Only.”

Myungsoo Shin, a 2006 graduate of Steinhardt, was nominated for an Emmy for his main title theme and underscoring for the Animal Planet Channel’s show “Buggin’ with Ruud.”

Administrator Honors

Six NYU administrators received the 2006 Distinguished Administrator Awards in recognition of their outstanding achievement, professional expertise, and service to faculty, students, and staff. They are: Diana Barnes, director of administration, Wilf Family Department of Politics in the Faculty of Arts and Science; Regina Peña, health services manager, College of Dentistry/College of Nursing; Erich Dietrich, associate director, Office of Advising and Student Services, Steinhardt School; Trudy Steinfeld, executive director, Wasserman Center for Career Development, Office of the VP for Student Affairs and Services; Theresa Janczewski, residence hall operations manager, Office of the SVP for Operations and Administration; and Despina Gimbel, managing editor, NYU Press, Division of Libraries.

Research Grants

College of Dentistry Professor Daniel Malamud was recently awarded a five-year, $9 million grant from the National Institute of Dental and Craniofacial Research of the National Institutes of Health to continue his work developing oral fluid-based diagnostics. His work could lead to improved patient care by allowing detection of pathogens in minutes, not hours or days, at doctor’s offices or in mobile response units.

Scientists at the School of Medicine will lead an interdisciplinary team of researchers in an international, multi-million dollar project to develop novel vaccines enabling the body to generate powerful antibodies to block infection with HIV. The Bill and Melinda Gates Foundation selected the NYU Vaccine Discovery Consortium as one of the participants in its Collaboration for AIDS Vaccine Discovery. Susan Zolla-Pazner, professor of pathology at the School of Medicine will lead the NYU consortium, which received a three-year grant for $8.4 million.
The College of Dentistry has received $5 million from George and Ann Witkin, the largest-ever private alumni gift to the college. The money will be used to create the George and Ann Witkin Graduate Center for Clinical Excellence.

The Vivian G. Prins Foundation announced a $3 million gift to NYU to establish the new Vivian G. Prins Fund for Emigrating Scholars. The endowed fund will assist scholars from other countries who wish to emigrate to the United States or Canada in order to flee persecution and build better lives. The fund will directly support the efforts of the Scholars at Risk Network, which NYU has hosted since 2003.

Kent Kirshenbaum, assistant professor of chemistry, has been awarded a New Investigator Research Grant by the Alzheimer’s Association to explore new methods of detecting the disease. NYU Medical School Professor Thomas Wisniewski will work with Professor Kirshenbaum in carrying out the experiments on this project.

Grants made by the Ford Foundation in recent months include $1.2 million to support the Faculty of Arts and Science’s Center on International Cooperation and $200,000 to support Help America Vote Act at the School of Law’s Brennan Center for Justice.

Gustavo Cruz, assistant professor of epidemiology and health promotion and director of public health promotion at the College of Dentistry, will administer the new NIH Grant to examine the effects of immigration on oral health. It is a two-year study funded by a $300,000 plus grant from the National Institute of Dental and Craniofacial Research (NIDCR).

The NIDCR has also awarded the PEARL Network, a regional practice-based research network at the College of Dentistry, a $1 million one-year research grant to study jaw osteonecrosis, a rare but serious condition of the jaw. The study is being led at PEARL by Dr. Anandra Dasanayake, professor of Epidemiology and Health Promotion.

A $100,000 grant from the Gladys Brooks Foundation to the NYU Division of Libraries supporting the Afghanistan Digital Library Project recently enabled the purchase of an overhead high-resolution digital camera.

NYU was awarded a Campus Heritage Grant from the Getty Foundation, a program of the J. Paul Getty Trust in Los Angeles, to help design a preservation plan for the University’s historic buildings. The plan will support the University’s long-term strategic planning effort being undertaken by the Office of Campus Planning.

**Recent Visits by Global Leaders**

This fall NYU has emerged yet again as a destination for leaders on national and international issues.

In September, former Vice President Al Gore delivered a major policy address at the Law School on a bipartisan approach to solving the climate crisis.
Former Israeli Prime Minister **Benjamin Netanyahu** appeared at the Great Hall at Cooper Union at an event co-sponsored by NYU’s Bronfman Center for Jewish Student Life.

President **Tassos Papadopoulos** of the Republic of Cyprus spoke to an audience of students, faculty, staff and New Yorkers about regional politics and his country’s strategic global relationships.

OAS Secretary General **Miguel Insulza** and **Jorge Castañeda**, NYU Distinguished Global Professor of Politics and Latin American Studies and former foreign minister of Mexico, participated in a dialogue as part of NYU’s “Voices of Latin American Leaders.” An additional dialogue will be held on October 6, featuring **Professor Castañeda** and **Hernando de Soto**, President of the Institute for Liberty and Democracy at NYU.

**Jakaya Mrisho Kikwete**, president of the United Republic of Tanzania, took part in a forum hosted by NYU’s Africa House: “Building Links between Africa, the U.S. and the Global Community.” Other participants included **Chief Olufemi Fani-Kayode**, the Nigerian minister of culture and tourism, and **Yaw Nyarko**, NYU’s vice provost of globalization and multicultural affairs.

**Massimo D’Alema**, Deputy Prime Minister of Italy, spoke on “E.U. and Italian Foreign Policy Post 9/11: Challenges and Opportunities of a New Leadership Role in the Middle East” at NYU’s Casa Italiana Zerilli-Marimó.

**NATIONAL DEBATE ON HIGHER EDUCATION**

There have been several developments on the national policy front that may have implications for colleges and universities.

Last year U.S. Secretary of Education Margaret Spellings created the national **Commission on the Future of Higher Education** to develop a “comprehensive national strategy for postsecondary education.” Released last week, the Commission’s final report contains some recommendations embraced by the higher education community such as the need for increased federal student aid and a more simplified aid application process – and some that have caused concern such as calls to create a national database of student academic records, to consolidate federal financial aid programs, and to push a common yardstick for all institutions in measuring student learning.

Additionally, the report highlights problems such as the lack of affordability for students because of rising college costs and inadequate need-based financial aid, a lack of easily accessible information about college costs and performance, too little innovation by universities and inadequate student access to higher education (particularly for low-income and minority students). Secretary Spellings has outlined five initial action steps, including:

- Holding high schools accountable for results by applying No Child Left Behind principles to high schools;
- Streamlining the federal student financial aid process by cutting the application time in half and notifying students of their aid eligibility in the spring of their senior year;
• Creating a higher education information system with “privacy-protected student-level data;”
• Providing matching funds to institutions and states that collect and publicly report student learning outcomes; and
• Convening members of the accrediting community in November “to move toward measures that place more emphasis on learning.”

While the majority of substantive and controversial changes recommended in the report would have to be passed by Congress, the Department of Education is currently holding a series of regional public hearings to get feedback on how to carry out some of the commission’s recommendations. Many aspects of the report relating to college costs, accountability, reporting requirements and the establishment of a national “unit record” system have been around for some time and in the past faced significant opposition from higher education advocates in Congress.

As a response to this report and other recent reports on competitiveness, the major higher education associations have released a plan outlining the steps to strengthen undergraduate education at our nation’s colleges and universities. Among the challenges identified by the associations are:
• Expanding college access to low-income and minority students
• Keeping college affordable
• Improving learning by utilizing new knowledge and instructional techniques
• Preparing secondary students for higher education
• Increasing accountability for educational outcomes
• Internationalizing the student experience
• Increasing opportunities for lifelong education and workforce training

The Office of Government and Community Affairs (OGCA) will continue to work with the associations, the federal agencies and Congress as efforts to implement changes recommended by the Commission report move forward – with the expectation that the controversial items will be addressed when the next Congress considers the reauthorization of the Higher Education Act.

The American Competitiveness Initiative (ACI)

The ACI is the Administration’s signature proposal to increase U.S. economic competitiveness through additional investments in federal research and development. Its enactment has been a top legislative priority of NYU and the Association of American Universities this year. The ACI proposes to double funding for the key physical science agencies, the National Science Foundation (NSF) and the Department of Energy’s Office of Science, over the next ten years and improve math and science education and competitiveness-related programs at all levels. The issue has received bipartisan support in Congress with both the House and Senate having passed Appropriations measures approving an eight percent increase for the NSF and a 14 percent increase for DOE’s Office of Science.

Higher education and research advocates remain hopeful that the increases to the NSF and DOE Office of Science will be enacted by December. The OGCA will continue working with the higher education associations and New York Members of Congress in support of the ACI.
For links to more information about the Spellings report and ACI, please visit: www.nyu.edu/ogca.

THE "GREENING" OF NYU

Executive Vice President Michael Alfano will be presenting to the Senate today a series of initiatives centered on the general goal of moving NYU forward on a path of energy sustainability in the 21st century. This is a first step in inviting our community to a year-long process of developing ideas and goals to put NYU near the forefront of "green universities."
Environmental Sustainability: The Greening of NYU

Michael C. Alfano
Executive Vice President
The Greening of NYU

- Why “green” the University?
- Engaging the University community
- Making an investment in renewable energy
- An important plan to generate clean energy
- An evolution in construction practices
- Next steps...
Why green NYU?

- Better for our campus
- Better for our health
- Better for society
- Better for our independence
- Better for our budget
- Better for New York City
- Better for our program: ESP launch
Engaging the NYU Community

Environmental Sustainability Task Force
- Lynne Brown and Alison Leary - Co-Chairs
- FSC, AMC, SSC & DC membership
- Interested faculty members and students
- Representatives from key groups:
  - e.g. Environmental Studies Program Faculty
  - e.g. Green Arch Initiative
- Appropriate consultants
Engaging the NYU Community

Environmental Sustainability Task Force

Conduct a comprehensive assessment of NYU’s environmental sustainability efforts;

Recommend a prioritized plan - Green Action Plan - to improve NYU’s environmental footprint and save energy;

Engage faculty, students and administrators in securing the successful implementation of the plan;

Develop a method to award funds for research and demonstration programs in environmental sustainability

Funding Year 1: $250,000

New York University Senate Meeting

October 5, 2006
Engaging the NYU Community

The author interviewed by Jane Pauley on NBC "Today" in 1979 on decentralized wind power on the roof of the NYU Barney Building
Renewable energy investment

- NYU will purchase renewable energy credits equal to our entire annual purchase of electricity from Con Edison.
- This will make NYU the largest purchaser of wind credits of any university in the USA
## Renewable energy investment

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Plan to generate clean energy

- One of the most environmentally friendly forms of energy generation is co-generation.
- NYU has maintained a co-generation facility for decades, but it has outlived its useful life, and needs to be retired by 2008.
- University administration will recommend a major investment in co-gen that will expand the generation of clean, efficient energy, reduce costs and make NYU largely independent of Con-Ed.
Gas powered co-gen unit
Evolving campus construction

- Revised business unit formed called Strategic Assessment, Planning and Design
  Lori Mazor to lead the Planning and Design component as AVP
- Develop a Strategic Plan for our campus
- Together with SVP Brown and VP Alicia Hurley will engage the community in a collaborative manner
- Joined the US Green Building Council
What's New

USGBC Announces New Green Homes Commitment
As part of the Clinton Global Initiative, USGBC and Newland Communities are launching a new campaign to educate consumers about green homes. Read More...

USGBC Web Site Improvements
Our upgraded web site will make it easier for you to get the tools, resources, and information you need. Read More...

Leadership Awards Nominations Deadline Extended
Submit nominations until October 15! Honor the people who inspire you with USGBC’s Leadership Awards. Read More...

World Trade Center Going for LEED Gold
Governor Pataki announced that all the buildings in the WTC development, including Freedom Tower, will seek LEED Gold certification. Read More...

USGBC Partners With Clinton Climate Initiative
The Council is at the forefront of efforts to address climate change. Read More...
Next steps.....

- Need a rep. from each of the four Councils to the “Green Action Plan” (GAP) Task Force
- Ask all Councils to engage constituents in developing ideas on a sustainable campus and implementing proven strategies
- After you leave today, do something good for the environment in your office, dorm, or home
EXHIBIT D
The Campaign for NYU Update

October 5, 2006

New York University
Campaign Total for 2006

$397,582,638

In Millions

Campaign Goal: $2.5B

To date, we have raised $1.81B.

We need to raise $688M by 8/31/08.

As of 9/6/06
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NYU exceeded its Annual Fund goal by $890,000 this year

In Millions

FY 2006: Increased giving to 40,875 donors

1,789 more than FY 2005

As of 9/6/06
Parental Giving to Annual Fund

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Parent Activities

- Freshman Sendoffs 2006:

  - Total parent attendance for all events: 567
    - College of Arts and Science: 135
    - Tisch: 127
    - General Studies: 115
    - Steinhardt: 69

- VIP Parent’s Reception (September 7, 2006):
  - Total parent attendance: 154
Pension Protection Act

- You must be 70 ½ years of age
- Tax benefits apply for gifts up to $100,000 per year in tax years 2006 and 2007 only
- Your IRA Account Administrator must make the distribution directly to charity
- Only outright charitable gifts can be made (not life-income gifts such as charitable gift annuities)
EXHIBIT E
SENATE OFFICERS
2006-2007

UNIVERSITY SENATE

John Sexton President
Katherine Drummond Vice President*
Cheryl Mills Secretary*

# # #

ADMINISTRATIVE MANAGEMENT COUNCIL

Katherine Drummond Chairperson
Elizabeth Greene Vice Chairperson

DEANS COUNCIL

Mary Brabeck Chairperson
Ellen Schall Vice Chairperson

FACULTY SENATORS COUNCIL

Virginia Black Chairperson
Carl Lebowitz Vice Chairperson
Sylvain Cappell Secretary

STUDENT SENATORS COUNCIL

Mansi Patel Chairperson
Justin Lee Vice Chairperson

* Requires action by the Senate.
<table>
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<th>COMMITTEES</th>
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*Chair **Council Spokesperson ***ex-officio ****Advisor Last Revised: 9/21/06
EXHIBIT G
University Senate

Meeting Dates

2007-2008

Thursday, October 4, 2007
Thursday, November 1, 2007
Thursday, December 6, 2007

Thursday, February 7, 2008
Thursday, March 6, 2008
Thursday, April 17, 2008

NOTE: All meetings are scheduled to begin at 2:00 p.m. in Room 914 of the Kimmel Center for University Life, 60 Washington Square South.