Minutes of a Stated Meeting of the
Senate of New York University
February 1, 2007

A stated meeting of the Senate of New York University was held in Room 914 of the Kimmel Center for University Life at 2:00 p.m. on Thursday, February 1, 2007. The meeting was convened with Dr. McLaughlin in the chair, who had been designated President pro tem for this meeting by Dr. Sexton.

Present in addition to the Provost were members of the Faculty Senators Council Al-Askari, Anderson, Black, Dent, Economides, Frommer, Goodman, Hammack, Hinojosa, Hutchins, Jones, Kedem (for Azmitia), Lebowitz, Mikhail, Moran, Raiken, Rodwin (for Kovner), Schacht, Simon, Tannenbaum, Thompson, Varadhan (for Cappell), Vernillo, Vitz, White, and Zwanziger; members of the Student Senators Council Beaulieu, Bowles, Brooks, Chami, Chen, Choo, Cyr, Hirawat, Jones, John Lee, Justin Lee, Matusheski, Patel, Reformat, Ross, Sabnani, Schaefers, and Woolfstead; members of the Deans Council Callahan (for England), Carey (for Brabeck), Covert-Vail (for Mandel), Foley, Moore (for Mirsepassi), Santirocco, Schall, Scheeder, (for Campbell), Vogel, Witt (for Blount-Lyon), and Zemel (for Cooley); members of the Administrative Management Council Al-Islam, DeSantis, Drummond, Moppett, and Pender; and members of the University Administration Executive Vice President Alfano; Senior Vice Presidents LaMorte (for Sexton) and Mills, constituting a quorum.
Approval of Minutes

The minutes of the stated meeting of the Senate held on December 7, 2006, were approved.

Report of the President

Tribute to Lisa Goldberg

Dr. McLaughlin read the following statement:

At the start of this meeting, I want to share with the Senate an update about President Sexton and his family. I think most of you already know about the tragic and sudden death of John's wife, Lisa Goldberg. This has, obviously, been a very sad and difficult time for them all. I know of few couples as loving, as devoted to one another, and as supportive of each other as were Lisa and John. Many of you sent notes to John or called him or visited him last week over at Vanderbilt Hall. John asked me to express his enormous gratitude to you all and through you to the rest of the NYU community. He, Katie, Jed, and Danielle have been deeply touched by your outpouring of sympathy and support, and it has helped them cope with this terrible loss.

Lisa Goldberg was the president of the Charles Revson Foundation—well respected throughout New York and the foundation community for her wisdom, leadership, and generosity of spirit. She was a wonderful person. For so many, her death has been heartbreaking.

Next week John intends to return to the University to resume fully his duties. I'm sure all of us will do what we can to support him and ease his return.

There will be a public memorial service for Lisa on Sunday, February 25 at 1:00 p.m. at the Skirball Center for the Performing Arts here in Kimmel. John wants you to know that you are all welcome and you will be receiving an invitation.
Many people around campus have asked me about sending flowers or other expressions of sympathy. John and his family have asked that those so inclined should make a donation to a special scholarship fund at the Wagner School of Public Service set up in Lisa's name through the Development Office here at NYU. For anyone who may be interested, Debra LaMorte can provide details.

* * *

Dr. McLaughlin referred to a memorandum, which was available at each Senator's place and is attached to these minutes as Exhibit A, that outlines some of the collective achievements at the University since the Senate's last meeting.

Upon motion duly made and seconded, the report of the President was approved.

Report of the Executive Affairs Committee

Changes in Committee Assignments

Ms. Drummond referred to the revised list of committee assignments included in the mailing for today's meeting and found at each Senator's place, which designates Samantha Brooks to replace William Findley on the Financial Affairs Committee. The Executive Committee unanimously approved the change in committee assignments by mail ballot, and Ms. Drummond asked the Senate for its approval. Upon motion duly made and seconded, the revised list of committee assignments, attached to these minutes as Exhibit B, was approved.
Upon motion duly made and seconded, the report of the Executive Committee was approved.

Report of the Academic Affairs Committee

Latin Honors

Professor Anderson reminded the Senate that at its last meeting, she reported that the Committee had reviewed recommendations presented by Dean of the College of Arts and Science and Associate Provost for Undergraduate Affairs Matthew Santirocco concerning the standards for awarding Latin Honors at New York University. These recommendations resulted from a study of the distribution of Latin Honors at the University and the structure of Latin Honors at comparable colleges and universities. Professor Anderson expects to present the Committee's final report to the Senate in March.

Academic Calendar

Professor Anderson reported that the Committee continues to review certain aspects of the academic calendar, focusing in particular on the fall semester with respect to concerns about legislative days, the fall break, and the general impact of the structure of the fall semester on students. The Committee met with the Registrar to address these concerns, and a consensus was reached on a need to restructure the calendar. The Committee is waiting for feedback from the Deans Council, and it plans to meet with Senior Vice Provost for Undergraduate Education and University Life Linda Mills to discuss this topic. The results of the Committee's review will be reported to the Senate in March.
Professor Anderson noted that the Committee would be meeting with Dr. Mills to discuss student advising and that Dr. Alfano would be conducting a study of the issue of classroom space.

Dr. McLaughlin remarked that the Office of the Provost, which includes Senior Vice Provosts and Vice Provosts, continues to work diligently on academic issues across schools and expressed his appreciation to his staff for the assistance they provide.

Upon motion duly made and seconded, the report of the Academic Affairs Committee was approved.

Report of the Committee on Organization and Governance

Ms. Patel reported that the Committee had met once since the last Senate meeting and was continuing to review the recommendations made last year by the Faculty Senators Council and the Administrative Management Council in response to the Committee's request for suggestions regarding the role, representation, and function of the University Senate and its constituent bodies. The Committee will continue to examine the Faculty Senators Council's recommendations that the current balance in Senate membership be maintained, with the Faculty Senators Council holding 43 percent of all Senate seats, and that faculty senators should chair standing committees whose chairs are not formally designated in the Senate Rules of Procedure, particularly committees that pertain to the role of the faculty.
Ms. Patel noted that the Committee also would review the Administrative Management Council's request that all standing committees, with the exception of the Faculty Affairs Committee, be staffed by one senator and at least one alternate senator representing the Administrative Management Council. All Councils have been asked to discuss this proposal and seek feedback from their constituents in anticipation of further discussion within the Committee.

Upon motion duly made and seconded, the report of the Committee on Organization and Governance was approved.

Report of the Financial Affairs Committee

Dr. Alfano reported that the Committee continues to meet regularly and has gathered the relevant budget recommendations from the constituent Councils. He noted that the Councils' recommendations are being forwarded to the University administration earlier than in past years. Preliminary recommendations already have been received from the Student Senators Council and the Administrative Management Council, and recommendations from the Faculty Senators Council were received earlier in the day. The Committee will meet immediately following today's Senate meeting.

Upon motion duly made and seconded, the report of the Financial Affairs Committee was approved.
Commencement, 2007

Professor Tannenbaum referred the Senate to the memorandum found at each Senator's place, which is attached to these minutes as Exhibit C, setting forth the Committee's recommendations that, in light of the postponed renovation of Washington Square Park, the University's 175th Commencement exercises scheduled for May 10, 2007 be held in Washington Square Park and that Grad Alley activities be planned in celebration of the 2007 graduating class. Because the memorandum had not been circulated with the mailing prior to today's meeting, Professor Tannenbaum asked for a waiver of the Senate Rules of Procedure to permit a vote on the recommendation contained in the memorandum. Upon motion duly made and seconded, the motion to suspend the Rules was approved to permit a vote on the recommendation. Upon further motion duly made and seconded, the Senate voted to hold the 2007 Commencement exercises in Washington Square Park and to recommend that planning go forward for Grad Alley festivities to be held the evening prior to Commencement.

Quality of Life Report

Professor Tannebaum introduced Associate Vice President for Government and Community Affairs Alicia Hurley, who presented the annual report on quality of life issues.

Dr. Hurley reported that Vice President for Facilities and Construction Management Alison Leary had undertaken a thorough review and assessment of rodents in and around University properties, ranging from a building-to-building analysis of pest control efforts to
the frequency of trash removal. She said that Ms. Leary was scheduled to meet with an outside team to assemble this information and devise a holistic approach to address the vermin problem. The evaluation and implementation is expected to take approximately 30 days.

Dr. Hurley noted that she had met with the Parks Department the previous week and that they are preparing to launch weekly vermin exterminations in Washington Square Park. This is a delicate job as it must be accomplished without endangering the dogs that use the park's dog runs. Dr. Hurley said that the University would be working closely with the Parks Department during this period as well as during the future renovation of Washington Square Park.

Dr. Hurley reported that the University was working with the local Business Improvement District ("BID") to help ensure that the neighborhood remains safe and clean. Recent efforts have included painting and the removal of graffiti and posters. She noted that the University's Sustainability Task Force was discussing alternatives to the annual "VIP Day," when members of the University community devote one day to sprucing up the Park, and was exploring the idea of an "Earth Week."

Dr. Hurley stressed the importance of the University's cultivating more amicable "town/gown" relations with the local community. She said that each of the constituent Councils of the Senate would be contacted on their role in developing some of the planned initiatives. These initiatives take into consideration both the positive and negative impacts
that the presence of a major institution such as the University has on the community. Dr. Hurley noted that all too often discussions center on the University's real estate holdings rather than the activities that take place within the University's buildings. She reminded the Senate that the University had been selected by the Carnegie Foundation for the Advancement of Teaching for its new "Community Engagement Classification." This designation was the result of a full inventory of the positive outreach and interaction members of the University community have with the surrounding local community and New York City.

Dr. Hurley noted that a responsibility campaign had been launched, whereby members of the University meet with local community boards, elected officials, bar owners, students, and other colleges to discuss aspects of safety and responsibility for students who participate in the city's nightlife. In addition, programs are being tested that link the student residence halls to their local communities through community service and organized activities.

Professor Tannenbaum suggested that one way to improve relations with the community would be to have more members of the University community attend meetings of the local community boards. Dr. Hurley agreed and promised to post the schedule of community board meetings on the University's website. She noted that the University's plans to replace its current co-generation plant with an expanded facility was an example of a positive initiative that the University could better explain to the local community.
Upon motion duly made and seconded, the report of the Public Affairs Committee was approved.

**Council Reports**

**Administrative Management Council.** Ms. Drummond reported that the Council met on January 9. The Personnel and Benefits Committee presented its final draft of the Council's letter to the Financial Affairs Committee, which was subsequently approved for submission. The Personnel and Benefits Committee met with Vice President for Human Resources Catherine Casey on January 26 for an open discussion of issues and initiatives of common interest between the Human Resources Division and the Council. These include better communication of changes to benefits, retirement planning education, and future Human Resources initiatives. The Community Service Committee collected approximately 600 toys in the Annual Toy Drive that were distributed by the Ninth Precinct and the Children's Aid Society. The tenth annual AMC Art Show is scheduled to take place April 23 - May 3 at the Salmagundi Club.

**Deans Council.** In Dean Brabeck's absence, Vice Chair of the Deans Council Ellen Schall reported that the Council had been working closely with the Office of the Provost on efforts to increase faculty diversity at the University, including the creation of a Faculty Diversity Steering Committee to be chaired by Vice Provost for Faculty Affairs E. Frances White. In addition, research is being undertaken by Assistant Vice Provost and Director of Institutional Research/Program Evaluation Peter Teitelbaum to identify and benchmark
relevant comparison groups within disciplines and fields at parallel research universities. The Council also is exploring the idea of establishing funding to support a cohort of postdoctoral fellows or Ph.D. candidates who have yet to write or defend their dissertations, but who have completed the coursework towards their degrees.

**Student Senators Council.** Ms. Patel reported that the Council and the University Committee on Student Life met on January 25. The Council engaged in an active discussion regarding Senate representation of students enrolled in the General Studies Program ("GSP"). In past years, GSP students have had Senate representation through the School of Continuing and Professional Studies ("SCPS"), whereby GSP students alternated with non-GSP students in SCPS for seats on the Council and the Senate on a year-to-year basis. Effective this academic year, GSP is administered by the Faculty of Arts and Science. The Council hopes to resolve this issue before the Schools' next elections. The Council's Executive Committee met with Dr. Mills regarding new undergraduate academic initiatives. Council members also met with representatives from the Faculty Senators Council's Faculty-Student Relations Committee about ways to increase informal interaction between faculty and students. The all-University games are scheduled to take place on February 22, and all proceeds will be donated to the Lisa Goldberg Scholarship Fund. The 18th annual Violet Ball is scheduled to take place on March 3.
Faculty Senators Council. Professor Black reported that the Council continues to be active in discussions regarding the proposed branch campuses in Paris and the Middle East. Vice President for Academic Affairs and Dean of the American University of Paris Celeste Schenck visited the NYU campus in January and met with members of the faculty on January 17. The meeting had been arranged by Professor Paul Thompson, a senator and member of the Branch Campuses Subcommittee. Dr. Schenck also attended a meeting of the Council held on January 18. The Council continues to work closely with the administration concerning the Middle East proposal. The Benefits Committee and Financial Affairs Committee have made their recommendations to the Council concerning benefits and salaries for the 2007-08 academic year, which have been forwarded to the Financial Affairs Committee. Plans are underway for a spring faculty forum entitled "Salary and the Quality of Life at NYU." The Personnel and Affirmative Action Committee is working with Dr. White on policy changes that would make utilization of the work relief policy and tenure clock stoppage automatic for individuals who face new demands as primary care givers. These policy changes will be presented to the Council at its next meeting and then brought to the Senate. The Committee also has begun a series of discussions with non-tenure track faculty to learn of their experiences, concerns, and responsibilities. The Governance Committee continues to work on the Faculty Handbook. Faculty Family Day took place on January 21, and seed sticks advertising the "Greening of NYU," intended to emphasize the University's "Green Action Plan," were distributed. After considerable discussion of whether to proceed with the event, the Council held its Spring Faculty Reception on January 23 as scheduled. This event provided a place for faculty to gather at a difficult time and reflect upon the death of Lisa Goldberg. As an
expression of their condolences, individual faculty members wrote in a book that was presented to Dr. Sexton and his family. As guests left the reception they received a bookmark which contains lavender seeds as part of the "Green Action Plan," which also were distributed at today's meeting.

**University Dialogue**

**Update on the Campaign for NYU**

Senior Vice President for Development and Alumni Relations Debra LaMorte reported on the University's seven-year development campaign to raise $2.5 billion by 2008. See Exhibit D (slide presentation).

Ms. LaMorte was pleased to announce that the University just had passed the $2 billion mark. The news of this historic moment in the University's fundraising history was greeted with applause. She noted that it was the first time in the University's history that this amount of money had been raised within a period of six years, which puts the University in the fundraising ranks of peer institutions. Ms. LaMorte expressed her confidence that the remaining $500 million would be raised in the 19 months that are left in the campaign.

Ms. LaMorte reported that as of January 25, the University had raised more than $188 million, which is more than $75 million ahead of the figure raised at the same time last year. The individual schools are doing very well towards meeting their fundraising goals, especially in the College of Dentistry and its College of Nursing. Ms. LaMorte was
pleased to point out that the Courant Institute of Mathematical Sciences soon would be receiving a $2 million gift from trustees Helen and Martin Kimmel in honor of their parents.

Ms. LaMorte noted the importance of raising funds to revitalize the University's physical campus. Plans are underway at the Tisch School of the Arts to raise funds for the Tower Video building site located on East Fourth Street as well as for the building it occupies on Second Avenue. The Gallatin School of Individualized Study has raised $28 million for the renovation of its space, and the Medical Center will begin a campaign to raise funds for a new pavilion. In the area of academic excellence, the campaign has exceeded its goal by more than $300 million. Ms. LaMorte sees this as a ratification of the quality of research done by the University's faculty, which attracts funds from foundations, corporations, and individuals. Ms. LaMorte noted that raising funds earmarked for financial aid and faculty remains a challenge. The Annual Fund continues to do well, which in turn benefits each School with unrestricted dollars. This year, giving by parents increased by approximately 32 percent, and the NYU Phonathon raised approximately 20 percent more than last year.

Ms. LaMorte reported that a total of $77 million has been raised to date as part of the University's 175th anniversary scholarship fund campaign. Out of a total of 455 scholarships, 144 were newly created, and the remaining 311 were from donors who added funds to pre-existing scholarships. This year, the campaign incorporated an option for donors to designate their gifts toward scholarships, with the result that total giving in this area to date has exceeded $110,000. Ms. LaMorte noted that this option will be continued to further encourage giving to financial aid.
Ms. LaMorte noted that during the 2005-06 academic year, the University received over $70 million in planned giving, which comprises more than one third of total giving by individuals. In 2006, the University was among the pioneers in publicizing the Pension Protection Act, which is having a significant impact on charitable giving by older donors. Over $1 million has been raised in response to this opportunity, which allows individuals to give tax-free gifts of up to $100,000 from their Individual Retirement Accounts. This tax benefit will be available again next December.

Ms. LaMorte explained that 46 percent of the $2 billion raised to date has come from individuals, followed by 45 percent from foundations. Foundations generally give funds earmarked for research, and this giving category may include gifts from wealthy individuals donated through their own private foundations. One example of this is the recent $15 million gift for stem cell research received from the Kimmel Foundation through Mr. and Mrs. Kimmel's generosity.

Ms. LaMorte noted that a mini-campaign is being launched for the new science building devoted to biology and genomics, which will be located at 12-16 Waverly Place. It is hoped that a lead gift of between $15 and $25 million will be raised to name the building, with other naming opportunities to follow for the lobby, floors, classroom spaces, and a rooftop greenhouse.

In response to a question by Professor Hammack, Ms. LaMorte noted that the fundraising figure for the Steinhardt School did not include the additional $10 million gift recently
received from University trustee Michael Steinhardt. Professor Goodman commented that faculty and students were heavily involved in Stanford University's fundraising efforts. Ms. LaMorte acknowledged Stanford's spectacular fundraising success and said that although NYU students helped out in such areas as the phonathon, she would like to have greater student and faculty participation in the University's fundraising efforts. Mr. John Lee asked a question about tapping into the pool of students who are about to graduate or who recently had graduated. Ms. LaMorte noted that the "Recent Alumni Network," designed for students who graduated within the last ten years, hosts different social opportunities such as baseball games, symphonies, or wine tasting events to give recent alumni the opportunity to stay connected with the University. The "Senior Class Legacy" is designed to encourage seniors to form a habit of giving to the University. Graduating seniors are asked to give $5 each year for a period of five years, at which time it is hoped that they will attend a fifth year reunion and begin to increase their giving to the University. The "Young Alumni Leadership Council" is designed for recent alumni who donate at least $250, and over 400 such alumni have joined this group.

Ms. LaMorte pointed out that the University does not have a traditional campus or a history of many ceremonial traditions. She proposed establishing a tradition whereby incoming freshmen would march through the Washington Square Arch accompanied by bagpipes prior to Dr. Sexton's annual speech at Gould Plaza. Upon graduation, students would exit through the Arch in a similar fashion, symbolizing their departure from the University into the world community.
Dr. McLaughlin thanked Ms. LaMorte for her presentation, and the Senate responded with a warm round of applause.

* * *

Senior Vice President for University Relations and Public Affairs Lynne Brown referred the Senate to the "NYU Sustainability Task Force Request for Proposals" found at their places. She reminded the Senate that as part of the University's Green Action Plan, the Task Force has allocated $250,000 to be awarded annually over the next four years for research and demonstration programs in environmental sustainability. The entire University community is eligible to apply for these stipends, and the deadline for submission of proposals is March 9.

There being no further business, the meeting was adjourned at 3:10 p.m.

Cheryl D. Mills
Secretary
NEW YORK UNIVERSITY
A private university in the public service
Office of the President

UPDATES FROM PRESIDENT JOHN SEXTON
University Senate Meeting
Thursday, February 1, 2007

Here are some recent news, notes and developments that may be of interest to the University Senate.

A NEW BRANCH CAMPUS

The Tisch School of the Arts will open its first-ever branch campus in Singapore, offering an M.F.A. in film production. Classes will begin in the fall of 2007 with administrative and classroom facilities located in the school’s own building in the city’s main business district. Beginning with approximately 35 students, it is expected that the program will ultimately enroll some 250 students.

APPOINTMENTS

Martin Dorph has been appointed NYU’s Senior Vice President for Finance and Budget. Martin comes to us from Temple University where he served as vice president, CFO, and treasurer since 1995. Prior to that he worked in both the public and private sectors including at the Southeastern Pennsylvania Transportation Authority (SEPTA), the Delaware River Port Authority, and the City of Philadelphia. He holds a bachelor’s degree from Case Western Reserve University as well as an MBA and a JD, both from the University of Pennsylvania. Welcome to NYU, Marty.

Warmest congratulations to NYU colleagues who have been appointed members of Governor Eliot Spitzer’s administration:

- Former NYU Trustee Paul Francis, who served as a top policy advisor to Governor Spitzer throughout his campaign, will serve as budget director, responsible for creating and executing the state’s budget. He was previously CFO of Priceline.com and was recently managing partner of the Cedar Street Group.

- Elliot “Lee” Sander, director of the Rudin Center for Transportation Policy and Management at the Wagner School, has been appointed director and CEO of the Metropolitan Transportation Authority. Founder of the Rudin Center, Lee has led it to prominence as one of the primary conveners of business, industry, public officials, and academics on questions involving transportation policy and management.

Exemplary of our tradition of “a private university in the public service,” no fewer than twelve NYU faculty in widely ranging disciplines from across the university were also tapped by New
York State’s Governor-elect Eliot Spitzer and Attorney General-elect Andrew Cuomo to serve on their transition teams in December.

ALBANY DAY

NYU will send its annual delegation of students, administrators and alumni to Albany for our 2007 “NYU in Albany Day” Legislative Advocacy Campaign on Tuesday, February 27th. In light of recent changes in Albany, including the election of Governor Spitzer, this is an excellent time to renew our investment in ideas and opportunities that will advance the interests of the state and most particularly the priorities for higher education. We will focus on the state’s student aid and institutional aid programs and engage in conversation with our legislators about some of the university’s major initiatives, such as the Green Action Plan.

AWARDS AND PRIZES

Henry P. McKean, professor at NYU’s Courant Institute of Mathematical Sciences, has received the 2007 Leroy P. Steele Prize for Lifetime Achievement from the American Mathematical Society. He was cited for “his rich and magnificent mathematical career” and his “profound influence on his own and succeeding generations of mathematicians.”

Sabri Ates, a graduate of NYU’s joint History/Middle Eastern and Islamic Studies doctoral program, became the program’s second alumnus in two years to win the Middle East Studies Association’s Malcolm H. Kerr Dissertation Award. He received his award in the humanities, and Sherine F. Hamdy, who received her Ph.D. from NYU’s anthropology department, won Honorable Mention in the social science division.

FAS anthropology professor Terry Harrison, director of NYU’s Center for the Study of Human Origins, was one of 13 anthropologists selected by the American Association for the Advancement of Science for the distinction of fellow.

Linda Nochlin, Lila Acheson Wallace Professor of Modern Art at NYU’s Institute of Fine Arts, has been named the Distinguished Scholar of the 2007 Annual Conference of the College Art Association to be held in New York later this month.

The online music magazine Concertivewire has named “NYU Jazz Orchestra Plays the Music of Teo Macero” one of the top 10 jazz albums of 2006. Part of the Steinhardt School’s Department of Music and Performing Arts Professions, the orchestra is directed by Rich Shemaria.

We are in high season for major awards for film and television and NYU is already a winner!

NYU alumni who have received Oscar nominations include:

- Director and Best Picture: Martin Scorsese (WSC ’64, Steinhardt ’68, Dean’s Council Member) for The Departed
- Writing - Original Screenplay: Michael Arndt (TSOA ’87) for Little Miss Sunshine
- Writing - Adapted Screenplay: Todd Phillips (TSOA ’94) for Borat Cultural Learnings of America for Make Benefit Glorious Nation of Kazakhstan
- Costume Design: Patricia Field (WSC ’63) for The Devil Wears Prada
Golden Globe winners were:

- Best Director - Motion Picture: Martin Scorsese (WSC '64, Steinhardt '68, TSOA Dean's Council Member) for The Departed
- Best Motion Picture - Musical or Comedy: Laurence Mark (TSOA Dean's Council Member) as Producer of Dreamgirls
- Best Performance by an Actor in a TV Series - Musical or Comedy: Alec Baldwin (TSOA '94 and TSOA Dean's Council Member) for 30 Rock
- Best Television Series - Musical or Comedy: Silvio Horta (TSOA '95) as Executive Producer of Ugly Betty

NYU has broken its own record, landing more films than ever at the 2007 Sundance Film Festival. Here is the statement released to The New York Sun early last month by Dean Mary Schmidt Campbell of the Tisch School of the Arts:

“This year is not only an outstanding one for Kanbar filmmakers at Sundance but another record breaking one as well, with nearly 100 alumni, faculty, and students representing more than 50 films in the festival. As the preeminent showcase for independent film in our country, Sundance’s dominance by NYU’s Tisch School is a wonderful confirmation of the success of our academic program.”

Congratulations to all our distinguished colleagues in film and television!

GRANTS AND GIFTS

NYU, among a select number of colleges and universities across the country, has been awarded a $1 million grant by the Ewing Marion Kauffman Foundation to make entrepreneurship education a common and accessible campus-wide opportunity for college students. The grant is part of a $200 million effort to transform the way entrepreneurship education is taught in the nation’s colleges and universities. Under this initiative, NYU will raise $5 million to match the Kauffman funds. The initiative fits well with NYU’s strong and emerging emphasis on entrepreneurship, including a variety of programs at the Stern School as well as the Reynolds Program in Social Entrepreneurship.

The W.M. Keck Foundation awarded a $1.2 million grant to the Center for Soft Condensed Matter, based in the Physics Department, together with colleagues in the Chemistry Department, to support research on self-replicating/self-assembling colloidal particles for applications in biology and the development of novel materials.

To mark the contribution of the late NYU trustee Lewis Glucksman to Irish cultural life and to Ireland-U.S. relations, Ireland’s Minister for arts, sport, and tourism, John O’Donoghue, has established a special exchange program between University College Cork and NYU to be called the Lewis Glucksman International Fellowships.

NYU’s College of Dentistry has received a $650,000 grant for Cartilage Growth Study from the National Institute of Dental and Craniofacial Research, for a study on how to manipulate the spread of nitric oxide, a powerful gas that signals temporary cartilage cells to grow bone.
The principal investigator is Cristina Teixeira, assistant professor of orthodontics and of basic science and craniofacial biology.

A deeply generous NYU professor, who elects to remain anonymous, declined a speaking fee from Employmentline—the executive recruiting firm—and requested instead that the firm create a $10,000 Employmentline Scholarship Fund for a deserving student in the SCPS M.S. Human Resource Management Program.
<table>
<thead>
<tr>
<th>COMMITTEES</th>
<th>STUDENTS</th>
<th>FACULTY</th>
<th>AMC</th>
<th>DEANS</th>
<th>UNIV ADMIN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Affairs</td>
<td>Diamant</td>
<td>Anderson**</td>
<td>Pender</td>
<td>Blount-Lyon</td>
<td>Tylus</td>
</tr>
<tr>
<td></td>
<td>Lee, John</td>
<td>Cappell</td>
<td></td>
<td>Vogel</td>
<td>Yu***</td>
</tr>
<tr>
<td></td>
<td>Lee, Justin**</td>
<td>Hammack</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Hutchins</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Executive</td>
<td>Patel</td>
<td>Black</td>
<td>Drummond</td>
<td>Brabeck</td>
<td>Mills***</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Sexton*</td>
</tr>
<tr>
<td>Financial Affairs</td>
<td>Brooks</td>
<td>Al-Askari</td>
<td>DeSantis</td>
<td>Revesz</td>
<td>Alfano</td>
</tr>
<tr>
<td></td>
<td>Chami**</td>
<td>Economides**</td>
<td></td>
<td>Schall</td>
<td>Benhabib****</td>
</tr>
<tr>
<td></td>
<td>Chen</td>
<td>Goodman</td>
<td></td>
<td></td>
<td>Berne****</td>
</tr>
<tr>
<td></td>
<td>Matusheski</td>
<td>Hinojosa</td>
<td></td>
<td></td>
<td>Donofrio****</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Thompson</td>
<td></td>
<td></td>
<td>Jiga</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Sexton*</td>
</tr>
<tr>
<td>Organization and Governance</td>
<td>Hirawat</td>
<td>Billman</td>
<td>Moppett</td>
<td>Lapiner</td>
<td>Chamberlin</td>
</tr>
<tr>
<td></td>
<td>Jones</td>
<td>Black**</td>
<td></td>
<td>Mandel</td>
<td>Yu</td>
</tr>
<tr>
<td></td>
<td>Patel**</td>
<td>Gans</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Lebowitz</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Affairs</td>
<td>Carrington</td>
<td>Jones</td>
<td>Al-Islam</td>
<td>Cooley</td>
<td>Brown</td>
</tr>
<tr>
<td></td>
<td>Woolfstead**</td>
<td>Simonoff</td>
<td></td>
<td>Westermann</td>
<td>LaMorte</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Tannenbaum**</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Judicial Board</td>
<td>Beaulieu</td>
<td>Azmitia</td>
<td>Beckerman</td>
<td>Campbell</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bowles</td>
<td>Moran**</td>
<td>Butler</td>
<td>England</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Castaneda</td>
<td>Phelps</td>
<td></td>
<td>Foley</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Choo</td>
<td>Raiken</td>
<td></td>
<td>Robin</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Lee, Eugenia</td>
<td>Stiefel (fall)</td>
<td></td>
<td>Santirocco</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sabnani</td>
<td>Rodwin (spring)</td>
<td></td>
<td>Stimpson</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>White</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Chair  **Council Spokesperson  ***ex-officio  ****Advisor

Last Revised: 2/1/07
February 1, 2007

MEMORANDUM

TO: Members of the University Senate

FROM: Arthur Tannenbaum AT/ff
Chair, Public Affairs Committee

RE: Commencement 2007

Pursuant to the Senate Rules of Procedure, the Public Affairs Committee recommends that the All-University Commencement Exercises, scheduled to take place on Thursday, May 10, 2007, be held in Washington Square Park.

As has been discussed previously in the Senate, the New York City Parks Department has proposed to renovate Washington Square Park, which, once underway, likely would displace NYU’s Commencement from the park for a few years. The Parks Department proposal currently is the subject of litigation, and it is difficult to predict when such litigation might be resolved. Our best determination at this point – regardless of the outcome of the lawsuit – is that we will be able to hold Commencement 2007 in the park. Depending upon the park’s condition in May, it may be necessary to make some adjustments and reconfigurations from prior years’ arrangements, but we are confident we can do so.

In addition, the Committee recommends that the "Grad Alley" festivities, first held in 1997, be planned this year for Wednesday, May 9, 2007 in celebration of NYU’s 2007 graduating class.
Update: The Campaign for NYU

February 1, 2007

New York University
$2 Billion and Counting!

Campaign Goal:
$2.5 Billion

We need to raise $500 million by August 31, 2008.

Only 19 months left in the Campaign!
Another Big Year for NYU!

- As of January 25th NYU has raised $188,329,976.

- At the same time last year, NYU had raised $112,725,843.

- Year-to-date, NYU has raised $75,604,133 more than last year!
## Campaign Progress by School

**RAISING DOLLARS THAT MATTER**  
February 1, 2007

<table>
<thead>
<tr>
<th>School</th>
<th>Campaign Goal 1/1/01-8/31/08</th>
<th>Campaign To Date 1/1/01-2/1/07</th>
<th>% of Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Courant Institute of Mathematical Science</td>
<td>15,250,000</td>
<td>6,593,425</td>
<td>43%</td>
</tr>
<tr>
<td>College of Dentistry</td>
<td>34,000,000</td>
<td>35,350,375</td>
<td>104%</td>
</tr>
<tr>
<td>School of Continuing and Professional Studies</td>
<td>42,000,000</td>
<td>32,322,667</td>
<td>77%</td>
</tr>
<tr>
<td>Faculty of Arts and Science</td>
<td>510,000,000</td>
<td>388,434,840</td>
<td>76%</td>
</tr>
<tr>
<td>Gallatin School</td>
<td>39,000,000</td>
<td>32,872,499</td>
<td>84%</td>
</tr>
<tr>
<td>Institute of Fine Arts</td>
<td>33,000,000</td>
<td>20,174,181</td>
<td>61%</td>
</tr>
<tr>
<td>School of Law</td>
<td>333,650,000</td>
<td>275,056,682</td>
<td>82%</td>
</tr>
<tr>
<td>University Libraries</td>
<td>45,000,000</td>
<td>31,556,256</td>
<td>70%</td>
</tr>
</tbody>
</table>
# Campaign Progress by School

## RAISING DOLLARS THAT MATTER

February 1, 2007

<table>
<thead>
<tr>
<th>School</th>
<th>Campaign Goal 1/1/01-8/31/08</th>
<th>Campaign To Date 1/1/01-2/1/07</th>
<th>% of Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Medicine</td>
<td>834,000,000</td>
<td>548,175,660</td>
<td>84%</td>
</tr>
<tr>
<td>NYUHC</td>
<td></td>
<td>155,496,758</td>
<td></td>
</tr>
<tr>
<td>College of Nursing</td>
<td>26,000,000</td>
<td>25,129,197</td>
<td>97%</td>
</tr>
<tr>
<td>School of Social Work</td>
<td>7,500,000</td>
<td>5,554,657</td>
<td>74%</td>
</tr>
<tr>
<td>Steinhardt School of Education</td>
<td>90,000,000</td>
<td>60,618,636</td>
<td>67%</td>
</tr>
<tr>
<td>Stern School of Business</td>
<td>150,000,000</td>
<td>121,789,990</td>
<td>81%</td>
</tr>
<tr>
<td>Tisch School of the Arts</td>
<td>75,000,000</td>
<td>57,325,984</td>
<td>76%</td>
</tr>
<tr>
<td>University General</td>
<td>215,600,000</td>
<td>159,488,399</td>
<td>74%</td>
</tr>
<tr>
<td>Wagner Graduate School of Public Service</td>
<td>50,000,000</td>
<td>44,262,611</td>
<td>89%</td>
</tr>
</tbody>
</table>

**Totals:**

- $2,500,000,000
- $2,000,203,362
- 80%
Raising Dollars that Matter

- **Revitalizing our Physical Campus**
  - Raised: $226.5M
  - Still needed: $273.5M
  - $500 million
  - 20%

- **Supporting a Diverse & Talented Student Body**
  - Raised: $274.6M
  - Still needed: $350.4M
  - $625 million
  - 25%

- **Building a Culture of Academic Excellence**
  - Raised: $817.3M
  - Still needed: $0
  - $500 million
  - 20%

- **Investing in our Faculty Community**
  - Raised: $531.5M
  - Still needed: $218.5M
  - $750 million
  - 30%

- **Increasing Alumni Participation**
  - Raised: $146.3M
  - Still needed: $0
  - (The Fund for NYU)
  - $125 million
  - 5%

As of 1/25/07
Annual Fund Update

- As of January 25, the Annual Fund is well ahead of last year and has received $11,663,817 from 22,115 donors to date.
  - Ahead by $1,708,859, an increase of 17.2%
  - Ahead by 941 donors, an increase of 4.4%

- Highlights include:
  • Parents Giving
    - Increased 32.4% to $303,714, due to a very successful Fall Parents mailing.
  • The NYU Phonathon
    - 20% ahead of last year in dollars and donors.
    - Pledges total $1,010,932 from over 7,700 alumni.
175th Scholarship Fund Campaign:

<table>
<thead>
<tr>
<th>Scholarship Type</th>
<th>Total Dollar Value</th>
<th>No. Scholarships</th>
</tr>
</thead>
<tbody>
<tr>
<td>Newly Created</td>
<td>$49,419,037</td>
<td>144</td>
</tr>
<tr>
<td>Pre-Existing</td>
<td>$27,722,627</td>
<td>311</td>
</tr>
<tr>
<td>Total</td>
<td>$77,141,664</td>
<td>455</td>
</tr>
</tbody>
</table>
Scholarships Update

- **Annual Fund Appeal for Scholarships:**
  - This year, we incorporated the option to direct gifts toward financial aid into the Annual Fund appeals.
    - Total gifts via mail and online to date: 760.
    - Total giving to date: **$110,308**.
    - These figures are 24% of the overall response to our Annual Fund appeals. They do not include gifts resulting from personal solicitations.
Planned Giving Update

- During the 2006 fiscal year, NYU received over $70 million in planned gifts. This comprises 34% of total individual giving.
- In 2006, we were among the pioneers in spreading the word about the Pension Protection Act, which is having a big impact on charitable giving of older donors last year and this year (2007).
- To date, we have raised $1,037,507 in response to our marketing of this charitable giving opportunity!
Donor Giving by Constituency

Campaign to Date Thru 1/31/2007
Numbers rounded for presentation

Total
$2.0 Billion

$924.0 M

$897.0 M

$177.0 M

45% Foundations

46% Individuals

9% Corporations
Mini Campaign Within The Campaign for NYU

$60M Campaign for the New Science Building at 12-16 Waverly Place

- Leadership Gift - $15M to $25M to name the building
- Additional Naming Opportunities:
  - Lobby
  - Floors
  - Classrooms and Seminar Rooms
  - Greenhouse ($2.5M)
- Marketing Materials