Minutes of a Stated Meeting of the
Senate of New York University
April 20, 2006

A stated meeting of the Senate of New York University was held in Room 914 of the Kimmel Center for University Life at 2:00 p.m. on Thursday, April 20, 2006. The meeting was convened with Dr. Sexton in the chair.

Present in addition to the President were members of the Faculty Senators Council Anderson, Billman, Black, Bogart, Buchanan, Choi, David, Hendin, Hinojosa, Hutchins, Jones, Lebowitz, Lehman, Milliken, Moran, O'Connor, Raiken, Schacht, Schonberg, Tannenbaum, Thompson, Varadhan (for Conley), Vernillo, and Vitz; members of the Student Senators Council Bantz (for Reyes), Blumsack, Brady, Chen, Choo (for Fishman), Findley, Gray, Hacker, Hirawat, Hou, Lee, Levine, MacDonald, Patel, Punjabi, Simmons, Thomas, Washington, and Woolfstead; members of the Deans Council Brabeck, Cameron (for Campbell), Covert-Vail (for Mandel), Donofrio (for Alfano), Foley, Godsoe (for Schall), Lapiner, Moore (for Mirsepassi), Sonntag (for Santirocco), Stimpson, and Winer (for Cooley); members of the Administrative Management Council Al-Islam, Moppett, and Pender; and members of the University Administration Provost McLaughlin; Senior Vice President Berne; and Associate Secretary Chamberlin, constituting a quorum.
Approval of Minutes

The minutes of the stated meeting of the Senate held on March 2, 2006, were approved, with the following additions. Professor Black requested that the minutes reflect that both the Academic Affairs Committee and the Committee on Organization and Governance had noted the absence of any clarification of the relationship between the structure proposed by the Graduate Affairs Commission to address graduate teaching assistant concerns and the University's existing governance structure. Professor Black also requested that the Report of the Committee on Organization and Governance be amended to reflect the Committee's concern over the possibility that the proposed structure could establish a precedent for addressing the needs of each constituency within the University individually without consideration for the common enterprise.

Report of the President

Dr. Sexton referred to the document found at each Senator's place entitled "Updates from President John Sexton," which summarizes recent news and developments at the University since the Senate's March 2006 meeting. The document is attached to these minutes as Exhibit A.

Dr. Sexton said that the range and quality of the award recipients identified on Exhibit A were quite spectacular and noted that in addition to Professor Garland, two other scholars whose names do not appear on Exhibit A had received Guggenheim Fellowships. They are Associate Professor of German and Comparative Literature Ulrich Baer and Michael Purugganan, who is expected to join the faculty of the Department of Biology in July.
Dr. Sexton was pleased to point out that John Canemaker had thanked his students and colleagues at the Tisch School of the Arts when accepting this year’s Academy Award for Best Short Subject and that TSOA alumni Philip Seymour Hoffman (Best Actor) and Ang Lee (Best Director) also had won Academy Awards.

Dr. Sexton noted that the Wagner School of Public Service had recently selected the first group of graduate fellows for the Reynolds Program in Social Entrepreneurship. Dr. Sexton reminded the Senate that the University had received $10 million from the Catherine B. Reynolds Foundation to create a program in social entrepreneurship, which will provide fellowships for graduate students and scholarships for undergraduates in their junior and senior years. Ms. Reynolds currently serves on the University's Board of Trustees.

Dr. Sexton said that he would be one of the judges at the final rounds of the inaugural Zuckerman Forum championship debate scheduled to take place later that day. Over 100 students participated in the debates. Sixteen scholarships totalling $135,000 will be awarded to the eight highest-scoring debate teams. The topic for the debate is "Resolved: The United States Should Adopt a Policy of Universal Community Service for All Its Citizens."

Dr. Sexton was pleased to acknowledge a $200 million gift from the Leon Levy Foundation to create The Institute for the Study of the Ancient World, which will be devoted solely to the study of antiquity. Dr. Sexton said that he predicted that over time the gift would make
the University the leading institution for the study of antiquity. He expressed his appreciation to Senior Vice President for Development and Alumni Relations Debra LaMorte, Director of the Institute of Fine Arts Mariët Westermann, Provost McLaughlin, and Dean Foley for their efforts in helping to secure this extraordinary project for the University.

Dr. Sexton noted that he would be attending a dinner on April 28 hosted by the French-American Aid for Children in recognition of the University's public service programs on behalf of children. These programs include the College of Dentistry's vans providing dental care to underserved children around the City, The Steinhardt School of Education's programs in collaboration with New York City's public schools, and the new Child Study Center.

Upon motion duly made and seconded, the report of the President was approved.

Report of the Executive Committee

Change of Location of Commencement 2006

Ms. Chen reported on the change of location of Commencement 2006 to Washington Square Park. She reminded the Senate that based upon the understanding that Washington Square Park would not be available for the all-University Commencement exercises on May 11, 2006, due to an anticipated reconstruction and renovation project, the Senate voted on December 8, 2005 to hold Commencement in Shea Stadium. After the Senate's March meeting, the New York City Department of Parks & Recreation
informed the University that the work on Washington Square Park would not be underway on May 11 and that the Park would be available to the University for Commencement.

Accordingly, by memorandum dated March 15, 2006, the Public Affairs Committee requested that the Executive Committee approve changing the location of the 2006 Commencement Exercises from Shea Stadium to Washington Square Park. It was necessary for the Executive Committee to act in advance of the full Senate meeting so that the University could proceed at once to make the necessary administrative arrangements for Commencement in the Park. The Executive Committee unanimously approved the change in venue by mail ballot.

Upon motion duly made and seconded, the report of the Executive Committee was approved.

Report of the Academic Affairs Committee

Honorary Degrees

Professor Anderson reported that the Committee had decided to review the honorary degree nomination process to ensure that nominations conform to the guidelines set forth in the "Statement of Policy on Honorary Degrees," which was adopted by the Board of Trustees on November 25, 1968. She noted that the Committee is in the process of drafting a letter to the University community setting forth the criteria and process to be followed by the Committee in soliciting recommendations for future honorary degree candidates. Professor Anderson explained that honorary degrees are approved by the
Board of Trustees upon the recommendation of the Senate's Academic Affairs Committee. Professor Anderson noted that commencing with the upcoming academic year, the Committee would be requesting that all nominations include biographical information and an explanation of how the proposed nominee meets the University's criteria for receiving an honorary degree.

**Classroom Space**

Professor Anderson reported that another item under review by the Committee is the issue of classroom space and how it has been affected by the increased enrollment at the University over the last few years. A preliminary meeting to discuss this matter was held with Associate Registrar for Registration and Classroom Scheduling Albert Gentile, and the Committee will continue with its review in the fall.

Dr. Sexton noted that classroom space at the University is underutilized in part due to the preference of faculty and students to hold classes in the same block of hours each day, which is generally from 10:00 a.m. to 4:00 p.m., Monday through Thursday. Dr. Sexton would like the Committee to look into the possibility of holding classes outside those times to help alleviate the University's space needs. Professor Anderson acknowledged that Dr. Sexton's suggestions would be part of the Committee's review.

Upon motion duly made and seconded, the report of the Academic Affairs Committee was approved.
Report of the Committee on Organization and Governance

Professor Black said that at the Senate's last meeting, the Committee had presented for discussion proposed revisions to the University's Bylaws in anticipation of a vote to be taken at today's meeting. The proposed changes include increasing the number of representatives to the Senate from the Administrative Management Council, which was made a separate constituent Council of the Senate on April 12, 2001, from three to five and extending the composition of the Senate for an additional four years, from June 1, 2006 to May 31, 2010.

Upon motion duly made and seconded, the proposed changes to the University's Bylaws, attached to these minutes as Exhibit B, were approved by the Senate for presentation to the Board of Trustees for its approval.

Senate Function

Professor Black referred to a document found at each Senator's place entitled "Report of Senate Committee on Organization and Governance (SCOG): Suggestions to Improve Senate Function." The document is attached to these minutes as Exhibit C. The document contains recommendations for improving communication and collaboration and for changes in certain structural and operational details found in the University's Bylaws and the Senate Rules of Procedure. Dr. Sexton acknowledged the impressive work of Professor Black and the members of the Committee in compiling the report.
Upon motion duly made and seconded, the report of the Committee on Organization and Governance was approved.

**Report of the Financial Affairs Committee**

The Financial Affairs Committee had no report for this meeting.

**Report of the Public Affairs Committee**

**Quality of Life Report**

Professor Tannenbaum submitted the annual report on quality of life issues. The report is attached to these minutes as Exhibit D.

**Coca-Cola Update**

Professor Tannenbaum reported that on April 11, the University of Michigan rescinded its ban on Coca-Cola products, which had begun on January 1, 2006. The boycott was lifted after the University of Michigan learned that Coca-Cola had agreed to cooperate with an investigation of human rights allegations in Colombia by the United Nations International Labour Organization ("ILO") and to work with The Energy and Resources Institute ("TERI"). TERI is a Delhi-based organization established in 1974 to develop an independent, third-party review of environmental concerns in India.

Professor Tannenbaum noted that there had been extensive debate among interested parties and in the press about whether the organizations with whom Coca-Cola had agreed to cooperate were sufficiently independent from Coca-Cola to be able to conduct an
acceptably impartial investigation. Professor Tannenbaum said that the Committee would continue to monitor the developments on this topic and would report to the Senate in the fall.

**Campus Security**

Professor Tannenbaum noted that the Committee had delegated responsibility for giving its annual report on security and security education to one of its student members, and he called on Ms. Woolfstead to give this year's report to the Senate. The full report is attached to these minutes as Exhibit E.

At the conclusion of her presentation, Ms. Woolfstead answered questions from the floor. In response to a question from Professor Anderson concerning emergency preparedness, Ms. Woolfstead noted that in addition to the 14 Functional Unit Plans described on page 10 of the Committee's report, the University was in the process of developing an emergency preparedness group that is coordinating with each school to outline steps to be taken in the event of an emergency.

Professor Tannenbaum said it was important to recognize the work done by Vice President for Public Safety Jules Martin and his staff during last December's transit strike. The University's buses transported approximately 20,000 members of the University community, students from Cooper Union, and residents of the area to the Port Authority Bus Terminal, Grand Central Station, and Penn Station. In addition, approximately 145
members of the University community were housed at the Coles Sports and Recreation Center over a four-day period. The Senate gave Mr. Martin a warm round of applause.

Dr. Sexton reminded the Senate of the importance of publicizing the Student Info Line telephone number (844111), which appears on the back of the NYU ID card, to the University community at large.

Dean Winier inquired about the objective criteria that would be used by the University to determine whether to rescind its ban on the sale of Coca-Cola products on campus in light of the University of Michigan’s action. Professor Tannenbaum acknowledged that there was puzzlement over the University of Michigan’s action and concern regarding the effectiveness of the planned ILO investigation. Dr. Sexton asked the Committee to give further study to identifying criteria by which to assess the continued need for the ban and to report to the Senate in the fall.

Upon motion duly made and seconded, the report of the Public Affairs Committee was approved.

Council Reports

Administrative Management Council. Ms. Moppett reported that the Personnel and Benefits Committee chaired by Ms. Drummond currently is working on the Council’s bi-annual survey concerning benefits, compensation, communication, technology, and workplace issues. The Council’s Senators recently met with the Faculty Senators Council’s
Faculty Benefits Committee to discuss the NYU Medical Benefits Study Group Initiative. The Ad-Hoc Committee on Assessment and Governance continues to work on the Council’s self-assessment and plans to issue its final report by June. The Council is sponsoring its annual Theater Night with a performance of "The Perfect Wedding" scheduled to take place later that evening, preceded by a reception at the Torch Club co-sponsored by the Faculty Senators Council. The eighteenth Annual Retirees’ Luncheon is scheduled to take place on April 25, and the ninth annual Art Show is scheduled to take place from April 24 through May 7. The Council is looking forward to a Town Hall meeting with Dr. Sexton on April 28 and will hold its final meeting for the academic year on May 18. Ms. Moppett noted that this was her last meeting as Chair of the Administrative Management Council. She expressed her appreciation to her colleagues on the Senate for their dedication and dialogue.

Deans Council. There was no report from the Deans Council.

Student Senators Council. Ms. Chen reported that the Council held its last meeting on April 18 and that Ms. Patel had been elected to serve as Chair of the Council for academic year 2006-2007. In addition, Mr. Lee has been re-elected to serve as Vice Chair of the Council, and Ms. Chami has been elected to serve as Vice Chair of the University Committee on Student Life. Ms. Chen also noted that the annual Violet Ball was held on March 4 with over 600 attendees; the "Alumni in the Industry Colloquium: International
"Careers" took place on March 28 with approximately 100 attendees; and the Town Hall meeting on off-campus housing was held on April 11.

Ms. Chen asked Mr. Washington to report on the status of the Graduate Affairs Committee report. Mr. Washington expressed his gratitude to the Senate for their support and encouragement and for contributing their ideas on this important topic. Mr. Washington said that the report had been widely distributed and included requests for feedback from the entire University community. In addition, Town Hall meetings were held on this topic. Mr. Washington said that the final report would not be presented at today's meeting, but would be emailed to the University Senate before the end of the month together with the administration's response to the report. Mr. Washington said that the final report would include the concerns expressed by the Academic Affairs Committee and the Senate Committee on Organization and Governance. Ms. Al-Islam expressed her appreciation to Mr. Washington for doing an extraordinary job on this important matter. The Senate responded with a warm round of applause.

**Faculty Senators Council.** Professor Hinojosa expressed his gratitude to all of the students for their hard work in developing a process for giving graduate assistants a voice in student governance and said that it was important to recognize the leadership and support contributed by the Senate's standing committees and the Student Senators Council. Professor Hinojosa announced that Professor Black had been elected to serve as Chair of the Faculty Senators Council for academic year 2006-2007. Professor Hinojosa also noted that the Council had sponsored a Faculty Forum on health care
benefits with Mr. Lew, Ms. Mills, and Dean Alfano, and that plans were underway to hold a meeting in May to plan for next year's Committee agendas.

There being no further business, the meeting was adjourned at 3:35 p.m.

Leona S. Chamberlin
Secretary
EXHIBIT A
UPDATES FROM PRESIDENT JOHN SEXTON

University Senate Meeting
Thursday, April 20, 2006

Here are some recent news, notes and developments that may be of interest to the University Senate:

Awards and Accolades

NYU alumnus Joshua Norman (CAS ’00) was among the reporters of the Biloxi Sun Herald who won the Pulitzer Prize for public service journalism for their Hurricane Katrina coverage. Joshua is the son of Steinhardt professor Beth Norman and Journalism professor Michael Norman.

David Garland, Arthur T. Vanderbilt Professor of Law and a professor of sociology, is among the 187 winners of the 2006 Guggenheim Fellowships and was selected from more than 3,000 applicants. His scholarship is a sociological examination of the system of capital punishment which operates in America today.

Scott Sheffield, assistant professor in the Courant Institute of Mathematical Sciences, was awarded the 2006 Rollo Davidson Trust Prize for his work in probability theory. The award is given annual to young researchers of outstanding promise and achievement in this field.

Lewis Aron of the Faculty of Arts and Science recently received the Division of Psychoanalysis Leadership Award for 2006 from the American Psychological Association. Director of NYU’s Postdoctoral Program in Psychotherapy and Psychoanalysis, he was honored for his contributions to the division and on behalf of psychoanalysis in education and public debate.

Steinhardt research professor of education Diane Ravitch was presented the Kenneth J. Bialkin/Citigroup Public Service Award from the American Jewish Historical Society and the Citigroup Foundation.

The Association of American Publishers has honored Olof Widlund, professor in the Courant Institute of Mathematical Sciences, and Karen J. Greenberg, executive director of the Center on Law and Security at the School of Law, for their co-authored and co-edited works. The awards are given annually in 30 categories recognizing outstanding achievements in professional and scholarly writing.
Larry Aber, professor of applied psychology and public policy in the Steinhardt School of Education, has been appointed by Mayor Michael Bloomberg to the new Commission for Economic Opportunity, a 32-member initiative to help reduce poverty and increase economic opportunity in New York City.

John Canemaker, professor and director of animation studies in Tisch’s Kanbar Institute of Film and Television, won the Oscar in the Best Animated Short Film category for his autobiographical film *The Moon and the Son: An Imagined Conversation*. His was one of three Oscars won by TSOA faculty and alumni. Philip Seymour Hoffman (TSOA ’89) won Best Actor for *Capote*, and Ang Lee (TSOA ’84) won Best Director for *Brokeback Mountain*.

NYU Center for Global Affairs professor Larry D. Johnson has been appointed to the position of Assistant Secretary-General for Legal Affairs at the United Nations. He has served as a clinical professor at the Center, teaching courses on international law and international human rights.

Professor Deborah Padgett of the School of Social Work has received an unprecedented honor from the Society for Social Work and Research. The outgoing president of the organization, she was honored at its annual conference with the announcement of the “Deborah K. Padgett Early Career Fellowship” in recognition of her support for doctoral education and younger researchers in social work.

Francine Goldenhar, director of La Maison Française, has been named a chevalier in the Ordre des Palmes Académiques by the French Ministry of Education. The award is in recognition of devotion and accomplishment in the areas of teaching, scholarship, and research.

The Institute on Public Service Careers, a joint effort between the Office of Career Services at NYU’s Wagner Graduate School of Public Service and Idealist.org, has been awarded the 2006 NACE/Chevron Award for Innovative Programs in Career Services. The award recognizes the development of a groundbreaking program in the field.

NYU Undergraduates Win Major Scholarships and Awards

Tahir Ahmed, CAS ’06, a neural science major from Brooklyn, has been awarded a Marshall Scholarship to study neurology for two years at the University of Cambridge. He has also been named an NIH Cambridge University Scholar in biomedical research, which will support his third and fourth years of research at the National Institutes of Health in Bethesda and allow him to earn a Ph.D. from Cambridge.

Kevin Shenderov, CAS ’07, a biochemistry major from Brooklyn, has been awarded The Barry M. Goldwater Scholarship and plans to pursue an M.D./Ph.D. in immunology. The Goldwater award will provide him with $7,500 for his senior year at NYU.
Megan Ybarra, CAS ’02, of Irvine, CA, has been awarded a National Science Foundation Graduate Research Fellowship Award. It was previously announced at last month’s Senate meeting that Yael Elmatad, CAS ’06, a chemistry major and mathematics minor from New York City, had also received this same award.

April Gu, Stern ’06, an economics and international business major from Colts Neck, NJ, has been awarded a Fulbright Grant to study in China. The grant provides transportation, tuition, and living expenses.

Eunice Park, MED ’07, a third-year medical student from Newtown Square, PA, has been awarded a Henry Luce Foundation Scholars award, which will allow her to study in Asia next year.

Julian Mitton, Gallatin ’08, of New York City has been awarded a Goldman Sachs Global Leaders grant. The $3,000 grant is given to second-year undergraduates to develop their leadership skills.

Jeremy Friedman, Gallatin ’07, of Evanston, IL, has been awarded a Morris K. Udall Undergraduate Scholarship. This award is a merit-based scholarship that provides up to $5,000 to sophomore and junior year students.

Kristina Chodorow, CAS ’07, of Amherst, MA, has won the Google Anita Borg Scholarship. This $10,000 scholarship supports women who excel in the fields of computing and technology.

Elizabeth Coleman, a CAS senior and member of the NYU Speech and Debate Team, recently won the national championship in “Extemporaneous Speaking” at the American Forensics Association’s National Individual Events Tournament. She won over 175 other speakers from 98 schools across the country. CAS senior Cecille Gumabon advanced to the national quarterfinals of the “Communication Analysis category.” Overall, the NYU team placed 15th in the nation, the University’s best performance to date.

Grants

Ned Block, Silver Professor of Philosophy and Psychology, recently received a $40,000 grant from the National Endowment for the Humanities for his research entitled “How the Mind-Body Problem Can Be Empirical.” In a forthcoming book, he will integrate two research programs: one on the mind-body problem; the other on empirical issues, most recently concerning perceptual consciousness.

Alex Galloway, assistant professor in the Steinhardt School’s Department of Culture and Communication, recently received a grant from the Creative Capital Foundation to create a digital arts installation using Internet peer-to-peer networks and actors portraying the obsessive desires of six types of common Internet users.
Announcements

Through a $200 million gift from the Leon Levy Foundation, NYU will create The Institute for the Study of the Ancient World, a graduate research and Ph.D. degree-granting center with its own faculty and a roster of postdoctoral scholars and research fellows whose study of antiquity will cross traditional geographic and cultural boundaries. As part of its mission, the Institute will create a broad program of colloquia, lectures, and exhibitions that will be open to the public. The Institute will be housed in a 100-year old, 27,000 square foot, six-story townhouse at 15 East 84th Street, which is now being renovated by the architect Annabelle Selldorf.

The Wasserman Center for Career Development recently opened in the Palladium Residence Hall. It is a state-of-the-art facility that will serve all undergraduate and graduate degree candidates as well as University alumni. Among its services are CareerNet, a part of NACElink, a non-profit service provided through an alliance of the National Association of Colleges and Employers, the DirectEmployers Association, and numerous collaborating colleges, universities, and employers across the country.

Recent and Upcoming Events and Activities

The first-ever Zuckerman Forum held its quarterfinals and semifinals earlier today, and the two final teams will begin their championship debate at 4:00 PM today. Scholarships ranging from $5,000 to $15,000 will be awarded to those who reached the finals.

Africa House and the John Brademas Center for the Study of Congress presented a panel this week on “Who Makes Policy in Africa?” Congressmen Gregory Meeks and Donald Payne joined former ambassadors, government officials and our own NYU faculty for a discussion of American foreign policy toward Africa.

The Reynolds Program in Social Entrepreneurship has concluded its selection process and chosen up to twenty members of its inaugural class of fellows. These fellows will receive a scholarship for graduate study at any school at NYU. The winners will be announced shortly.

The Center on Law and Security at the School of Law will be holding a day-long conference on April 25th on “Presidential Powers: An American Debate.” The panels will feature leading figures in law, history, journalism and public policy, including John Dean, Jeffrey Toobin, Bob Kerrey, and Sidney Blumenthal.

The New York Institute for the Humanities at NYU is holding a symposium on April 28th and 29th to examine intellectual property issues in cultural life. The conference, entitled “Comedies of Fair Use: A Search for Comity in the Intellectual Property Wars,” will include noted writers, artists, and scholars.
Commencement

Let us hope for weather that will match the brilliance of our honorary degree recipients:

Mikhail Baryshnikov  Doctor of Fine Arts
Founder and Director of Baryshnikov Arts Center, Dancer, Actor

Anthony M. Kennedy  Doctor of Laws
Associate Justice, Supreme Court of the United States

Anne Marie Mulcahy  Doctor of Commercial Science
Chairman and Chief Executive Officer, Xerox

Alain Robbe-Grillet  Doctor of Letters
Writer and Filmmaker

Wilma Stein Tisch  Doctor of Humane Letters

We will also present two special University awards:

Beverly Sills will receive the Lewis Rudin Award for Exemplary Service to New York City.

Rita Hauser will receive the Albert Gallatin Medal, which is given to a member of the NYU community who has made an outstanding contribution to society.

I am also pleased to announce the student speakers for this year’s ceremony. This year we have two impressive students participating:

Chinaka Hodge, from Gallatin, will represent the undergraduate students.

Kimani Paul-Emile, from GSAS, will represent the graduate and professional students.

We look forward to a wonderful Commencement ceremony.
EXHIBIT B
CHAPTER III

THE UNIVERSITY SENATE

31. Members of the Senate

For the [one-year] four-year period June 1, 200[5]6 - May 31, 20[06]10, the Senate shall consist of the President, and not more than [eighty] eighty-two voting members, as follows: a) not more than thirty-five members of the Faculty Senators Council, including one representative of the Division of the Libraries of the University; b) not more than fifteen academic members of the Deans Council; c) not more than twenty-two members of the Student Senators Council; [and d) not more than eight officers of central administration, including the President, the Chancellor of the University and Executive Vice President for Academic Affairs, the Executive Vice President for Health Affairs, the Secretary, three representatives of the Administrative Management Council, and such other officers as may from time to time be designated by the President.] d) not more than five representatives of the Administrative Management Council, and e) not more than five officers of University administration, including the President, the Chancellor of the University and Executive Vice President for Academic Affairs, the Executive Vice President for Health Affairs, the Secretary, and such other officers as may from time to time be designated by the President.

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CHAPTER IV

UNIVERSITY COUNCILS AND COMMISSIONS

41. The Faculty Senators Council

a. For the [one-year] four-year period June 1, 200[5]6 - May 31, 20[06]10, the Faculty Senators Council shall consist of not more than thirty-five members. These shall be thirty-two professorial representatives elected by the voting members of the several faculties of the University in the manner prescribed by the rules adopted by the Council for its own governance and consistent with these bylaws, and not more than three additional professorial representatives appointed at large for three-year
terms by the Executive Committee of the Senate with the advice and consent of the elected professorial members of the Faculty Senators Council. A Faculty Senators Council Senator whose term has expired shall be eligible for reelection. For purposes of the election of professorial representatives, any professor who is a member of more than one faculty shall be assigned by the President to one faculty only, and any professor, otherwise eligible to vote, who is not formally attached to a faculty shall be assigned by the President to one of the faculties of the University. Any professor who holds an administrative office and whose administrative responsibilities encompass a school, the Division of the Libraries, or the University shall not be eligible for election to the Faculty Senators Council. Final determination of eligibility for membership rests with the extant Faculty Senators Council. All elections for members of the Faculty Senators Council shall be held prior to May 1, and the name of each representative to the Senate shall be transmitted to the Secretary of the Senate within five days. During the [one-year] four-year period June 1, 200[5]6 - May 31, 20[06]10, the thirty-two elected professorial representatives shall be selected as follows: six from the School of Medicine and twenty-six apportioned among the schools by the method of equal proportions with the proviso that each school shall be entitled to at least one elected faculty Senator. Each year, the University Secretary shall provide to the Faculty Senators Council and the secretary to the faculty of each school the number of faculty members assigned to each school for the purpose of Senate elections and shall at the same time indicate the number of Senators to which each school is entitled.

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42. The Deans Council

a. For the [one-year] four-year period June 1, 200[5]6 - May 31, 20[06]10, the Deans Council shall consist of the President, the Chancellor of the University and Executive Vice President for Academic Affairs, the Executive Vice President for Health Affairs, other vice presidents, and not more than fifteen deans: the deans of the College of Arts and Science; School of Law; School of Medicine; College of Dentistry; Graduate School of Arts and Science; The Steinhardt School of Education; Leonard N. Stern School of Business, Undergraduate College; Leonard N. Stern School of Business, Graduate Division; School of Continuing and Professional Studies; Robert F. Wagner Graduate School of Public Service; Shirley M. Ehrenkranz School of Social Work; Tisch School of the Arts; Gallatin School of Individualized Study; Libraries; and Faculty of Arts and Science. The academic members may name a substitute for a particular meeting if unable to attend in person.

* * *
a. For the [one-year] four-year period June 1, 2006 - May 31, 2010, the Student Senators Council shall consist of not more than twenty-two members. There shall be fifteen regular student Senators, elected as follows: two from The Steinhardt School of Education and the Tisch School of the Arts, and one from each of the other schools and colleges of the University including the Gallatin School of Individualized Study, except that for this purpose the School of Medicine and the Post-Graduate Medical School shall be considered one school. There may be in addition not more than seven student Senators appointed at large by the Executive Committee of the Senate in its discretion with the advice and consent of the regular student Senators. The name of every student Senator shall be transmitted to the Secretary of the Senate within five days after the election. Should no student Senator be elected from a school or college by the date of the annual meeting of the Senate, the dean of that school or college is authorized to appoint a Senator who shall serve until replaced by a duly elected Senator.
EXHIBIT C
REPORT OF SENATE COMMITTEE ON ORGANIZATION AND
GOVERNANCE (SCOG): SUGGESTIONS TO IMPROVE SENATE FUNCTION

At the April 21, 2005 meeting of the University Senate, SCOG recommended that the committee’s proposal, presented on March 3, to change the University Bylaws in order to increase the overall size of the Senate, be rescinded to allow for more thorough discussion of the matter of Senate composition and that the composition remain as it had been for one more year.

During this year SCOG has examined the question of composition in the larger context of the operation of the Senate. It sent a letter to the Chairs of each of the constituent Councils “asking each Council to provide their views of their roles and responsibilities, how these balance with their current representation in the Senate and its committees, and suggestions as to how we could improve senate function”. Responses were received from the Administrative Management Council (AMC), Faculty Senators Council (FSC) and Student Senators Council (SSC). Discussion over the course of several meetings resulted in recommendations regarding composition and operation. The recommendations regarding composition have been presented separately and will be voted upon today. This report focuses on suggestions to improve Senate function. Several issues regarding committee structure are still under consideration.

Senate function is defined in the Bylaw 34 as follows:

FUNCTION OF THE SENATE:
“The Senate shall be the deliberative body for the discussion of University-wide policies and proposed changes in University practices and structure. In particular, the Senate shall be concerned with the academic program and structure, personnel and budgetary policies, development of facilities, and community, professional, and educational relations of the University. It shall make recommendations to the President and, through the President, to the Board in reference to the policies and practices of the University.” (The Bylaws, as amended through May 9, 2005).

While the general governance structure outlined in the University Bylaws and Senate Rules of Procedure support these functions, in order for the Senate to operate and function most effectively, SCOG recommends that improvements be made in the areas of communication, collaboration, and follow-through. It also recommends clarification of and changes in some structural and operational details.

1. Communication, Collaboration and Follow Through:

   a. Between the Senate and the University community: Provide more information about the University Senate – its role, purpose, function, composition, operation, activity, etc. – to the University community, perhaps via the NYU Web site. While each constituent council reports on and communicates about Senate activity to constituency members, a centralized site dedicated to sharing information about
University governance could greatly enhance communication, information flow, and understanding. Such a website could contain a list of the members of the University Senate and its Standing Committees, meeting dates and agendas, copies of the minutes and links to the constituent council websites.

b. Between the Administration and the Senate: Ensure timely involvement of Councils and/or Committees. Substantive/major University-wide policies and proposed changes in University practices and structure, particularly in academic programs involving more than one school, should be brought for discussion to the appropriate Council(s) and/or Standing Committee(s) of the Senate in a timely manner, when feasible. This will enable these constituent groups to give informed and well-reasoned advice on these matters. The recent consultation of the Provost with the FSC regarding implementation of the Institute for Study of the Ancient World provides one example of how this can be accomplished.

c. Between the Senate and the Board of Trustees: Establish a formal liaison with the Board of Trustees. Investigate the possibility of having the Senate Executive Committee make itself available as a resource to the University’s Board of Trustees. For example, one representative from the Senate Executive Committee, in addition to the President, designated on a rotating basis among the three Councils, or designated based upon a particular issue being considered, could attend Board meetings as a non-voting observer to serve as a resource for advice, or to provide perspective on relevant issues. Similar arrangements are in practice at other comparable institutions and could potentially facilitate clarity and understanding of issues that rise to consideration of the Board and could enhance the governance priority and stature of the Senate. Of course, as is the case for advisors and liaisons to Senate Councils and Committees, any presence of this liaison at Board meetings or Board Committee meetings would be at the pleasure of the Board.

d. Feedback - Report back to the Senate the final dispensation of all measures that are voted upon by the Senate and/or recommended to the President, University Administration, and/or the Board of Trustees for consideration. There is often no follow-up or reporting back to the Senate regarding measures that are not immediately adopted or implemented. Yet, such feedback is important to the collaborative aspect of Senate function. One way to formalize this would be to have the Legal Counsel’s office provide an update at the end of each academic year on Senate resolutions that went to the Board of Trustees and the President’s office provide a similar update on resolutions of the Senate that were to be acted upon by the University Administration.

2. Structure and Operation:

a. Meetings - Devote the bulk of Senate time to the consideration of critical University business. SCOG thanks the President for presenting his report in printed copy and highlighting the most important items. Moving the reporting on University
events, awards, gifts, lectures, performances, etc., to distribution via email, prior to each Senate meeting, allows more time for discussion. SCOOG recommends that this practice be continued and applied to committee reports as well. This could yield measurable gains in Senate effectiveness.

b. Committees - Encourage attendance and participation. Committees perform the work of the Senate. Therefore, it is important that the Senate be a commitment. SCOOG suggests that:

1. The Standing Committees:
   a. Meet on a regular basis, preferably six times a year, coinciding with the Senate schedule, and report their deliberations to the Senate on a regular basis.
      Every effort should be made to schedule meetings at a time when all can attend. This is best done by setting a regular meeting time at the beginning of the year, after the first Senate meeting. However, SCOOG recognizes that meetings should be agenda driven and that different schedules may at times be necessary, depending upon the issues discussed. In any case, every attempt should be made to schedule as far in advance as possible for a time when the majority of the members, including at least one representative from each council, can attend.
   b. Committee members attend at least 75% of regularly scheduled committee meetings and communicate to committee chairs in advance when they are unable to attend so that their absences can be noted as excused.
   c. If a Senator or Alternate Senator assigned to a Standing Committee finds that s/he is unable to attend regularly scheduled meetings a permanent replacement should be designated.

2. The Executive Committee:
   a. Enhance its active role in Senate operations, as defined in the Senate Rules of Procedure, regarding
      1. Setting the agenda for Senate meetings
      2. Assigning issues to Committees
      3. Serving in cases when urgent matters arise that need to be dealt with between Senate meetings
   b. Consider convening interim meetings of the council and/or committees, to assist the Executive Committee, if urgent matters such as crisis or acute opportunity demand.

c. Ensure that the Senate Rules of Procedure and Bylaws of the University correspond to operation and practice. SCOOG recommends the following:

1. Define the role of “advisors” for Standing Committees. “Advisors” are currently listed as members of the Standing Committees, but are not defined in the Senate Rules of Procedure. SCOOG suggests that the Senate Rules of Procedure define the role of “advisors” for Standing Committees as individuals who may be assigned to the Standing Committees by the President based upon expertise that
could be beneficial in some deliberations, but who shall not have voting privileges and whose attendance shall be at the discretion of the Committee

2. **Do not list the President of the FSC as an “ex officio” member of the Financial Affairs Committee.** While the President of the Faculty Senators Council is listed as an “ex officio” member of the Financial Affairs Committee, the Senate Rules of Procedure do not indicate this membership.

3. **Revise the Bylaws to:**
   a. **Recognize the Administrative Management Council as an Independent constituent council of the Senate.** This is correctly reflected in the Senate Rules of Procedure, but not in the Bylaws.
   b. **Accurately reflect the titles of members of the University Administration.** Several of the titles listed in the Senate Rules of Procedure and University Bylaws are not currently filled or have been eliminated or renamed. In addition, some new positions and titles have been created, but are not yet reflected in these documents.
New York University
OFFICE OF GOVERNMENT AND COMMUNITY AFFAIRS

TO: Arthur Tannenbaum
FROM: Alicia Hurley
DATE: April 14, 2006
RE: Quality of Life Report

As promised, below is an update from the Office of Government and Community Affairs on various projects and issues in which we are involved:

Washington Square Park Renovation

After years of debate and discussion, renovations in Washington Square Park are slated to begin in June or July of 2006.

The projected timeline for completion of Washington Square Park is two to three years, divided into two phases. Phase I will see a renovation of the park’s central plaza and fountain area, the northwest quadrant, and the entrances at the arch and Thompson Street. Phase II will cover the remainder of the park. According to Landscape Architect George Vellonakis, the goal of this dual-phase endeavor is to keep at least a third of the park open throughout construction.

On January 9, 2006, the Art Commission of the City of New York, composed of 11 members appointed by the mayor, approved the Parks Department plans and unanimously approved the moving of the fountain 22 feet east to align with the arch and Fifth Avenue. According to Parks Commissioner, Adrian Benepe, relocation of the fountain and the two dog runs to the park’s south edge will increase the area of green lawn in the park by 20 percent. Additional renovations include raising the central plaza around the arch to ground level, moving two historic statues and repairing cracked and buckled sidewalks.

Construction on the park has been delayed due to a lawsuit filed on January 23, 2006, seeking to annul the Art Commission’s approval of the plan to move the Washington Square Park fountain and two statues. The lawsuit asks for the Art Commission to hold a new hearing and that the public be given ample time and opportunity to learn about the designs beforehand, and that a temporary injunction barring work on the project — slated to start this summer — be granted.

NYU Commencement

We are pleased that, as you all know, the New York City Parks Department has told the University that it is now certain that its timetable for the renovation of Washington Square Park will permit NYU to go forward with the May 11, 2006 Commencement Exercises in the park, where we have held our all-University Commencement since 1976.
Village Improvement Project (VIP) Day

For many years, the University has dedicated a day to sprucing up Washington Square Park by recruiting volunteers to paint benches and railings, plant flowers and help with overall trash clean-up. Traditionally, this annual event has been named “Volunteer in the Park (VIP) Day.”

For our 2006 project, however, we will be expanding our volunteerism beyond Washington Square Park, and have therefore renamed the event “Village Improvement Project (VIP) Day.” For this year’s VIP Day, which falls at the end of the University’s Week of Service, 80 volunteers from Grace Church School will be planting in Washington Square Park and 20 NYU student volunteers will be cleaning and planting in the LaGuardia Gardens on LaGuardia Place.

Union Square Park Renovation

Community Board 5 in February approved the redesign of the north end of Union Square Park with a 29-1 vote, paving the way for a playground three times the present size, a restored pavilion with a private concession for a seasonal restaurant and a repaved plaza with a stand of trees at the north end.

The design by Michael Van Valkenburgh Associates, commissioned by the Union Square Partnership business improvement district and supervised by the Department of Parks and Recreation, has been the subject of frequent hearings, several revisions and considerable controversy over the past four years.

The Art Commission must still approve the final design before construction begins. Manhattan Borough Parks Commissioner William Castro said he hopes construction starts this fall, with completion in 12 to 18 months.

The plan also includes a structure on the east side of the pavilion for three new restrooms, a unisex bathroom with an entrance from the playground for children and their caregivers and men’s and women’s bathrooms with access from the plaza for the public. The Parks Department has indicated it will show the detailed plans of the bathroom building to the community board before beginning construction.

New Businesses

Trader Joe’s, a value-priced gourmet food market based in Monrovia, California, opened its first New York City location in the ground floor retail space of NYU’s Palladium residence hall in mid-March. Trader Joe’s, which provides a medley of food for vegans, vegetarians and health-conscious eaters, will be a formidable competitor for Whole Foods grocery, which is two blocks east of Palladium on 14th Street.

At the end of March, a new Thai restaurant, Cafetasia, opened on 8th Street near the Cantor Film Center. The site, owned by NYU, previously housed Faye’s Cafe before it moved to its current location on Washington Square. Cafetasia has been speculated to have brought competition to Spice, a nearby NYU community favorite.
EXHIBIT E
Submitted by the Campus Security Advisory Sub-Committee of the Public Affairs Committee, New York University Senate

Campus Security Report Highlights:

Public Safety
- The 6th Police Precinct, in which most of NYU is located, is one of the safest in the city. Public Safety continues to focus on larceny, which remains a problem.
- Public Safety has created a Special Victims Liaison, who now offers additional services to the NYU community for particularly sensitive situations.
- Public Safety is looking into opportunities in biometrics with regard to access to university buildings.
- The Union Square cluster pilot program for residence hall sign-in has been very successful and Public Safety plans to expand the program over the next years to include more residence halls.

Health and Student Services
- The Wellness Exchange has received over 4,400 calls from students on the 999 hotline so far this year. This compares to 3,200 for the entire 2005 year.
- Counseling services through the University Health Center have increased this year by improving walk-in hours to over 40 hours per week.
- Crisis Response Counselors are on duty 24/7 and have been utilized by the NYU community over 180 times this year.
- The NYU Reality Show, a new part of student orientation, has received positive reviews from incoming students.
- The NYU Health Center now offers free HIV/AIDS testing to all students free of charge.
- The University Health Services is continuing its consolidation of services into one department and is working on expanding services in all areas of health.

Emergency Preparedness
- NYU has created a department of Emergency Management and Business Continuity to identify and address the emergency planning and response needs of the university.
- The University Emergency Response and Planning Protocol has been finalized and now consists of 14 functional unit response plans and a two part university response and planning guide, which outlines the steps the administration will take to guide the university through a large scale or campus wide emergency.

Commuter Safety
- Students are concerned with commuter safety. Public Safety offers escorts to the nearest train station, and will wait with students until a train arrives. During exam weeks, commuter students have the option to stay on campus for $5 per night.
The committee specifically suggests looking into a way to get commuter students to major transportation hubs, such as Grand Central or Port Authority late nights during exam weeks.

**Academic Year 2005-2006 Campus Security Report**

On March 23, 2006, the Public Affairs Committee met for its annual review of Campus Security. In attendance, and representing their various offices and areas of expertise, were:

Craig Jolley, Director of Administration for the Department of Residential Education  
Tunji Adeniji, Assistant Director of Operations, Public Safety  
Tom Grace, Director of Judicial Affairs, Student Affairs  
Jules Martin, Vice President for Public Safety  
Charles Surendranath, Assistant Director of Information Technology, Public Safety  
Louis Ortiz, Associate Director, Environmental Services  
Keislam Montas, Training Manager, Public Safety  
Zoe Ragouzeos, Director, Health Promotion and Wellness Services, Student Health  
Marc Wais, Vice President for Student Affairs  
Henry Chung, Assistant Vice President for Student Health  
James Kerr, Director, Emergency Management and Business Continuity  
Paul Grayson, Director, University Counseling Service

Members of the Public Affairs Committee are:

**Faculty:**  
Mary Ann Jones  
Terence Moran  
Arthur Tannenbaum

**Deans:**  
Thomas Cooley  
Mariet Westermann

**Administration:**  
Lynne Brown  
Katherine Drummond

**Students**  
William Findley  
Bailey Woolfstead

University Community Members who gave additional input for the report were:

Regina Syquia  
Leona Chamberlin

Each year, we face new concerns to our security, which are integrated with concerns and issues that have been affecting NYU for an extended period of time. We have had enormous growth in our resident population and with the record number of applicants this year, it seems that number will only grow larger in the future. New buildings, renovations and fire safety concerns need to be addressed with new and innovative thinking. And since September 11, our world and our city face new and unique threats to
our safety. The physical, mental and emotional health and safety of our students is vital to keeping our university strong. It is in this regard that we have identified seven major areas of concern for NYU: fire safety, student safety in residence halls, university security, health and student services, environmental concerns, emergency preparedness and commuter safety.

**General Comments from the Committee**

The primary mission, purpose and interest of all of people who have come together to create this report is to protect and aid the NYU community as a whole. Furthermore, higher incident numbers in several areas do not necessarily mean a higher crime rate; rather it might be a higher frequency of students feeling the ability to report crimes.

**Fire Safety**

This academic year, significant improvements have been made in the field of fire safety. In terms of physical improvements, the fire alarm systems have been upgraded at Alumni Residence Hall and D’Agostino Residence Hall. A new sprinkler system has been installed in the cellar of 111 2nd Avenue. The Chan house fire alarm system has been completed. Carbon monoxide detectors have been installed in each residential area near bedrooms in accordance with Local Law 26. All 260 laboratories on campus are up to date and certified on their annual permit to operate. Finally, Environmental Services has started installing carbon monoxide detectors in each laboratory in academic facilities.

In terms of programmatic improvements, a new department specific employee orientation program which includes supervisor follow up has been implemented within the Office of Environmental Services. Furthermore, Environmental Services will continue to review construction and renovation projects and upgrade fire safety around the university as it deems necessary. All students will continue to get reminders at the start of each term about fire safety, as well as be given copies of building fire safety plans. Each residence hall will continue to hold two evening fire drills in the fall, one evening fire drill in the spring and one day fire drill in the summer. Each academic facility will continue to hold one evening fire drill in the fall, one evening fire drill in the spring and one daytime fire drill in the summer.

Environmental Services investigated the 2005 academic year fire alarms and has reported that construction related activations were the primary cause for the increase in fire drills. Environmental Services is currently working on the development of a contractor guide and a program to train project and building managers to reduce the incidence of false alarms in the future.

Resident Assistants review fire safety procedures with their students at a mandatory floor meeting at the beginning of each semester. Within the residence halls, students are prohibited from possessing candles, open flame devices or appliances, halogen lamps, natural or artificial evergreens, flammable decorations or explosives. Furthermore, the
university has removed a possible fire hazard with the prohibition of smoking in all residence halls beginning in fall 2006.

In keeping with our charge, and goals, the committee has several recommendations with regards to fire safety in the year to come. The first recommendation is the completion of the sprinkler system in Bobst and installation of a sprinkler system in the education building basement. We also recommend the installation of phosphorescent signs and markings towards emergency exits in the following locations: 25 West 4th St., 19 University Pl., 3-5 Washington Pl., 7 E. 12th St., 20 Cooper Sq., 285 Mercer St. and 269 Mercer St. We recommend the installation of a fire alarm system replacement in the Education building and a new fire alarm and sprinkler system in Weinstein Residence Hall. We recommend the continuing the installation of carbon monoxide detectors in each laboratory on campus. We recommend the development of a new student fire safety handout for the fall of 2007. We recommend the completion and implementation of a judicial training program within the department of student affairs for students who do not comply with fire safety procedures. Finally, we recommend the completion of the aforementioned contractor guide and training program.

**Student Safety in Residence Halls**

There are approximately 12,000 students in the housing system, with around 7,000 centered about the Washington Square and Union Square areas. Each Residence Hall is staffed 24/7 with several levels of individuals involved in students safety, including public safety officers, residence assistants, community development educators, etc. Furthermore, student and professional staff members are on call 24/7 to assist residents and respond to emergencies. Residence staff members are trained on crisis response protocols and work closely with the Department of Public Safety, the Wellness Exchange, and the Student Health Center.

Access to most residence halls on campus is gained by showing university identification or passing through an electronic hand-scan turnstile. All guests to any residence hall must both present identification and be signed in by a resident host.

The Union Square residence halls, also known as the Union Square cluster, is currently piloting a program which allows all residence from the cluster to access buildings within the cluster by swiping their ID, typing in their numerical pin code, and passing through a turnstile. This process allows students within the cluster to access cluster buildings without being signed in by a resident host. While this process is currently undergoing evaluation, it was noted that the use of the pilot program has dramatically reduced lines to get into residence halls on weekend evenings, allowing public safety officers to focus on other safety issues.

The future of the pilot program, if evaluated positively, would be equivalent to that of a spreading ink blot. A greater number of residence halls would be admitted to the original cluster instead of having several separate clusters of residence halls utilizing the pilot program.
Reports of drug and alcohol use within the residence halls have increased this year, which may be attributed to the new judicial system which allows resident assistants to file incident reports online. While concerns were brought up regarding the opening of a wine shop beneath the Palladium Residence Hall, currently Water Street, Broome Street, Carlyle Court, and 3rd Avenue North all have stores which sell alcohol within their structures and there is no significant increase in the proportion of alcohol related incidents being reported in these residence halls.

In keeping with our charge, and goals, the committee has several recommendations with regards to student safety in residence halls in the year to come. The committee recommends that the departments of Public Safety and Residential Education move forward with their evaluation of the Union Square pilot program, and if appropriate, move forward with the addition of new residence halls to the cluster structure.

**University Security**

The university has expanded substantially over the past several years. In order to adapt to this growth and maintain the appropriate level of security, the Department of Public Safety has taken several steps and undergone important changes. Public Safety has increased its personnel over the past decade by 54%, going from 230 employees to 355 employees between 1997 and 2006. The department’s uniforms have been redesigned to ensure that public safety officers are both visible to the public and distinguishable from others around them in times of crisis. Public Safety has recently incorporated the departments of Campus Transportation, NYU Card Services and Global Site Security Evaluations into their scope.

Public Safety currently has two command centers. The main command center is located at 14 Washington Pl., with a satellite located in Palladium Residence Hall to focus on the north side of campus. Furthermore, Public Safety maintains the responsibility for 118 safe haven locations around campus where students can go if they feel unsafe. A list of all safe haven locations (which are visible on the street by either a green light outside the door or an orange sticker on the window) is available through the Public Safety website.

Because of its strong commitment to safety, the Department of Public Safety has recently established an Investigations/Integrity Control Unit, which is responsible for self investigation. In addition, the department has created a Special Victims Liaison, who offers additional internal and external services to the NYU Community for particularly sensitive situations.

In aim of continued increases in the quality of public safety, the department has recently instituted a more rigid and thorough hiring process as well as continuous in-service training, including a recently launched Field Training Officer Program (on the job training) to train newly hired officers and officers returning from extended leave. Public Safety training procedures far surpass those required by state law, including training in public relations, diversity awareness, student life, non-violent crisis intervention, use of
Automated External Defibrillators (AEDs), CPR techniques, disorder control and several aspects of terrorism and counter-terrorism training.

The Crime Prevention Program run by Public Safety ensures the maintenance of security practices that are common among colleges, universities and the overall security industry. Freshmen receive safety lectures upon arriving at the university (and are repeated throughout the academic year.) The public safety website offers safety tips and crime statistics in compliance with the Jeanne Clery Act. Furthermore, Public Safety distributes safety bags during orientation with information for students about what to do in case of several different types of emergency situations.

In addition to normal Campus Transportation routes, Public Safety has an escort service available in the event that a member of the University community feels apprehensive and is concerned about his/her personal safety. In addition, the NYU Safe Ride service operates during the overnight hours to transport students from one residence hall to another.

Last year, this committee recommended that Campus Security work with other universities in New York City through the Emergency Information Access Group (EIAG) to share information, compare data and allow students in an emergency situation to contact a security officer of a different educational facility with a similar operation mode as NYU. Public Safety has been an active member of the EIAG and has worked to develop closer relationships with both the NYC Office of Emergency Management (OEM) as well as the 6th police precinct to ensure the highest level of safety for NYU students.

While the 6th precinct is one of the safest precincts in the city, larceny is a particular problem in our precinct. For this reason, public safety has been working on informing students about the “closed door” policy that would ensure that students are locking their doors when they leave their rooms.

This year, Public Safety has improved the lost and found service from a 5 hour a day hotline to a 24/7 web based service.

The committee feels the department should be commended for their outstanding response during the recent New York City transit strike. During the strike, Campus Transportation moved over 20,000 students, faculty and staff to and from the city’s major transportation hubs, including Port Authority, Grand Central Station and Penn Station.

In keeping with our charge, and goals, the committee has several recommendations with regard to university security in the year to come. The committee recommends that Public Safety continue to work with residential education in evaluating the cluster policy. We further recommend that Public Safety continue to look at new opportunities in biometrics with regard to access to university buildings, specifically residence halls. We recommend that Public Safety continue with and increase efforts to promote crime prevention, specifically programs like the “closed door” policy to students. Finally, we
recommend that Public Safety continue to enhance their training programs as well as the Integrity Control and Special Victims programs.

**Health and Student Services**

The Student Health Center provides comprehensive medical services designed specifically to respond to the health and mental health needs of the NYU community, and promote a healthier, safer campus. The Student Health Center offers medical, educational, psychological, crisis response, pharmaceutical services and social services to NYU students.

This year, NYU merged the departments of counseling, crisis response and health into one center. The wellness exchange hotline (which acts as a single point of access for all health and mental health issues at the university and is open to students 24/7) is being used even more this year than last year. The number to the wellness exchange hotline (212-443-9999) is located on the back of students’ NYU ID cards and has been widely advertised around the university. Through the wellness exchange, students and faculty can reach master’s level mental health professionals who can help them address day-to-day challenges as well as other health-related concerns including medical issues, academic stress, depression, sexual assault, anxiety, alcohol and other drug dependence, sexually transmitted infections and eating disorders. Students can call the hotline anonymously, if they prefer.

As of January 2005, the services provided by the former Office of Sexual Assault Prevention Education and Support, including the (212) 443-1230 support line, were also incorporated into this unit so as to further offer students one portal for all their health and mental health needs.

Counseling and psychological services at the Student Health Center are confidential and provided free of charge to both full and part-time students. They include short-term individual counseling for students with personal problems, crisis intervention and referrals for those who need or desire longer-term therapy.

Students can access a counselor in a multitude of ways including by appointment, on a walk-in basis, and 24/7 by calling the Wellness Exchange hotline. This year, walk in hours have been increased to over 40 hours per week. Psychiatrists and nurse practitioners are available to evaluate and prescribe medication to students during our evening and weekend hours as well as during the day. Students can also choose to send confidential emails to a Wellness Exchange counselor. Counseling is also provided in residence halls and there are currently satellite offices in SCPS/GSP, Tisch, CAS, Steinhardt and the School of Social Work. Since the merge of Counseling Services with the Student Health Center, individual appointments are up, as are calls to the Wellness Exchange, showing an increased usage in the facilities that NYU offers.

This year, NYU has hired two Crisis Response Counselors who are licensed Social Workers and are based in the Student Health Center. They are on-call 24/7 and provide
crisis intervention, medical and legal advocacy, academic intervention, assessment, brief counseling, and information and referral for students. They also assist faculty or staff members who have an emergency regarding a student. To date, the Crisis Response Counselors have been utilized 188 times. The Student Health Center is currently in the process of hiring a third Crisis Response Counselor.

Fourth year psychiatry residents at the NYU Medical Center are on call after hours to provide support to our students and also to provide consultation to our clinicians should a hospital visit be necessary. These residents evaluate students in person and facilitate their admission to Tisch Hospital.

Through the Health Promotion and Wellness Services unit of the Student Health Center, NYU has created an extensive public education campaign to provide students with valuable and immediately available information and resources. The primary purpose of the campaign is to inform students of the Wellness Exchange 999 hotline number as a single point of contact for accessing information and wellness services including counseling in times of crisis. Each month focuses on a significant issue that students may face (body image, depression, sexual health, alcohol and other drug use and sexual assault).

In Fall 2005, Health Promotion and Wellness Services trained 20 Voices in Prevention (VIP) Peer Educators. Upon completion of training, the students volunteer to provide information about sexual assault prevention and resources at various NYU events and present workshops, upon request, for members of the NYU Community.

Health Promotion and Wellness Services also facilitates orientation workshops addressing the topic of sexual assault. Incoming students in CAS, Gallatin, Steinhardt, and Tisch played an interactive game called Dicey Decisions that addressed issues of sexual assault, alcohol and other drugs, sexual health and mental health. CAS, Gallatin, GSAS, SSW, Steinhardt, Stern, Tisch, and Wagner all sponsored information fairs for incoming students and Office Wellness Learning staff members and peer volunteers tabled at these events. The College of Dentistry, SCPS, Gallatin and the School of Law included information about Sexual Assault in their orientation packets.

This year, the NYU Reality Show has been added to the list of mandatory orientation programs that new incoming undergraduates must attend. The NYU Reality Show is a theatrical performance written and performed by 10 NYU undergraduates. It is a production for NYU students by NYU students that portrays the complicated decisions, situations and issues students may face during their NYU college experience including depression, suicidal ideation, academic stress, safety in New York City, sexual assault, anxiety, alcohol and other drug dependence, sexually transmitted infections and eating disorders. It also familiarizes students with the Wellness Exchange, the 24-hour hotline, the Residential Education staff and other resources they may need.

Almost 3000 evaluations were received regarding the 2005-2006 Reality Show performance. The data reveals that after seeing this performance, 95% of students were
mostly or very confident that they have the information they need to access the services and support NYU provides. A CD of the music is currently being recorded, and will be available upon request.

As part of the continual assessment of services offered as part of the counseling services, there are frequent meetings with students groups to assess the quality of services offered.

This year, the position of Assistant Vice President for Student Health was created, and is now held by Dr. Henry Chung, who also serves as the Executive Director of the Student Health Center.

Weekly Wellness update meetings involve administrators and NYU clinicians who discuss about emerging health and mental health issues. This group is charged with quality improvement. A monthly gathering chaired by Dr. Chung complements these weekly meetings and brings a larger group of administrators together to discuss and reconsider the Student Health Center’s approach to these University-wide wellness initiatives.

Finally, in the past year free HIV/AIDS testing became available at the NYU Health Center and is also brought out to the NYU community through programs in residence halls and individual schools.

Currently, 38 to 39 percent of the NYU population is accessing NYU Health Centers.

In keeping with our charge, and goals, the committee has several recommendations with regards to health and students services in the year to come. The committee recommends an investigation into how low cost access to the health center can be increased to 55 percent. We recommend that the Health Center increase its advertisements for free HIV/AIDS testing among the student population. We recommend that due to its overwhelming success, the university continue to strongly support the ‘999’ campaign for the Wellness Exchange Hotline. We recommend that the Student Health Center continue to meet with student groups to assess the quality and availability of services offered at the Health Center.

**Environmental Concerns**

The Office of Environmental Services has completed its 2\textsuperscript{nd} year of the Environmental Protection Agency’s self-audit agreement and is beginning to start its 3\textsuperscript{rd} year. Any infractions that were found by our self-audit system were minor. Earlier this year, a student printer cartridge and cell phone recycling program was implemented and is awaiting evaluation. Environmental Services has increased the use of Blackboard for safety and environmental training programs. Finally, Environmental Services has implemented the use of NYUHome for updating the chemical inventory requirement.

In keeping with our charge, and goals, the committee has several recommendations with regards to environmental concerns in the year to come. The committee recommends that
Environmental Services continue with the 3rd year of the self-audit agreement. We recommend that the student printer cartridge and recycling program be evaluated. We recommend the testing of air emissions for central heating plant boilers. We recommend the development of an environmental section to the contractors guide and the provision of environmental training for project and building managers. We recommend the evaluation of the impact of the new NYC noise codes on the university. We recommend the implementation of a new database to analyze occupational injuries and illnesses in conjunction with the insurance department. Finally, we recommend that the university evaluate the impact of new NYC building codes that will be issued in the 2006 academic year.

Emergency Preparedness

In October 2005 the position of Director of Emergency Management and Business Continuity was created to construct an establishment that identifies and addresses the planning and response needs of the entire university community. This position is now held by James Kerr.

Recently, the two year process of creating a University Emergency Response and Planning Protocol was finalized. The protocol now consists of 14 functional unit response plans and a two part University Response and Planning Guide. The department of Emergency Management and Business Continuity is presently working on these plans (which outline the activities that each unit will undertake in the event of an emergency) and planning guides. The 14 Functional Unit Plans address the following areas: Budget and Finance, Central Plant, Environmental Services, Human Resources, Information and Technology Services, Real Estate, Maintenance and Operations, Office of Veterinary Resources, Public Affairs, Public Safety, Purchasing Services, Student Affairs, Student Health, and Student Housing. The two part Response and Planning Guide outlines the activities that central administration will undertake to strategically guide the university through a large scale or campus wide emergency.

In keeping with our charge, and goals, the committee has several recommendations with regard to preparedness in the year to come. The committee recommends that the Emergency Management and Business Continuity department continue to work with academic centers within the university to introduce emergency preparedness and the resources that the department offers. We also recommend the development of a departmental website and the development of a university Business Continuity Plan.

Commuter Safety

Currently, if a student feels unsafe commuting home from the university, specifically late in the evenings, Public Safety is able to find overnight lodging for the student. The Public Safety Department recommends that any student who does not feel comfortable commuting home stay on campus.
The Public Safety Department has developed a close partnership with the local precinct, which involves describing student movements so the precinct can adjust personnel requirements in specific locations.

If a student is uncomfortable about walking to and waiting for public transportation, s/he can get a public safety escort to walk him/her to the transportation hub and wait with him/her until the train or bus arrives.

During exam periods commuter students can stay overnight at the Greenwich Hotel for $5.

In keeping with our charge, and goals, the committee has several recommendations with regard to commuter safety in the year to come. The committee recommends an investigation into the possibility of expanding overnight stay locations during exam periods. We further recommend looking at transportation possibilities during exam periods to the outer boroughs.