Minutes
Meeting of a Stated Meeting of the
Senate of New York University
December 3, 2009

A stated meeting of the Senate of New York University was held on Thursday, December 3, 2009, at 2:00 p.m., in Room 914 of the Kimmel Center for University Life. The meeting was convened with Dr. Sexton in the chair.

Faculty Senators Council Members Present: Patricia Crain, Nicholas Economides, Floyd Hammack (Chair), Josephine Hendin, Carol Hutchins, Kose John, Mary Ann Jones, Anthony Kovner, Carl Lebowitz, Wen Ling, Marie Monaco, Frederick More (for Nancy Van Devanter), Laurin Raiken, James Ramsey, Carol Shoshkes Reiss, Nava Rubin, Ronald Sadoff (for Terence Moran), Robert Schacht, Eric Simon, Paul Thompson, Anthony Vernillo, Paul Wachtel and Daniel Zwanziger.


Deans Council Members Present: Charles Bertolami, Sally Blount, Mary Brabeck (Chair), Robert Lapiner, Carol Mandel, Ellen Schall, Louis Scheeder (for Mary Schmidt Campbell), Otto Sonntag (for Matthew Santirocco), Catharine Stimpson, Lynn Videka and Susanne Wofford.

Administrative Management Council Members Present: John Desantis, Anita Dwyer, Neptali Martinez (Vice Chair, for Michael Summers, Chair), Alison Moppett, and Larry Pender.

University Administration Members Present: Executive Vice President Michael Alfano, Senior Vice President Robert Berne, General Counsel Bonnie Brier and Provost David McLaughlin.
Review and Approval of the Minutes of the November 5, 2009 Meeting

Upon motion duly made and seconded, the Minutes of the November 5, 2009 meeting were approved unanimously as submitted.

REPORT OF THE PRESIDENT

Dr. Sexton referred to the memorandum that was mailed to each Senator and is attached to these minutes as Exhibit A outlining some of the collective achievements at the University since the Senate's last meeting.

Dr. Sexton reported that he recently met with New York State Board of Regents Chancellor Merryl Tisch, Chancellor of the State University of New York Nancy Zimpher, Chancellor of the City University of New York Matthew Goldstein and other higher education officials regarding higher education in New York State and the impact of the recently announced budget cuts. The discussion included how to take advantage of "Race to the Top," the federal competitive grant program designed to encourage and reward states that are creating the conditions for K-12 education innovation and reform. Dr. Sexton advised that he continues to devote an enormous amount of time toward mobilizing conversations regarding the critical role of higher education and emphasized the importance of providing each student with sufficient financial resources to attend the college or university of their choice. Dr. Sexton expressed his concern about the United States' declining rank as a world leader in higher education and maintained that higher education should be seen as a public good. He noted that President Obama's "American Graduation Initiative," which aims to help five million American students earn degrees and certificates within a certain time frame, is focused on community colleges as the vehicle for achieving the program's ambitious goal. Though increasing access to higher education is a worthy goal, Dr. Sexton commented on the danger of diluting the value of higher education by treating all degrees as comparable, which he feels could result if community colleges are able to award bachelor degrees that are the equivalent of degrees awarded by four-year colleges and universities. In the discussion that followed his remarks, Dr. Sexton related that the focus at NYU will continue to be on attracting faculty of the highest quality, which in turn attract the best students. He sees NYU becoming the first truly "ecumenical" and "cosmopolitan" university--embracing of diversity and differing views--by emphasizing the ecumenical character of New York City and by further expanding the University's status as the Global Network University.

REPORT OF THE ACADEMIC AFFAIRS COMMITTEE

Professor Hendin referred to the memorandum and proposed spring 2010 calendar that were circulated to the Senate prior to the meeting. Professor Hendin reminded the
Senate that at its last meeting it had voted to change the date of Commencement 2010 from May 13 to May 12. This change resulted in the loss of one day for finals and necessitated an adjustment in the calendar. The Committee is proposing to eliminate the Legislative Day, currently scheduled for May 4, with things scheduled for after May 4 moved up one day. Although this will result in the loss of one scheduled Monday class, the Committee considered the elimination of the Legislative Day to be the best available option as there is ample time both to adjust the syllabi for affected courses and to develop course-specific ways of compensating for the loss. Professor Hendin expressed her gratitude to the Student Senators Council and the Office of the University Registrar for their assistance in developing the revised calendar.

Upon motion duly made, the revised calendars for spring 2010, which is attached to these minutes as Exhibit B, was approved.

REPORT OF THE COMMITTEE ON ORGANIZATION AND GOVERNANCE

Ms. Petrie reported that the Committee met on November 19 and discussed proposed revisions to the Senate Rules of Procedure. These revisions include addressing discrepancies in the number of Alternate Senators as a result of changes to the Rules that were approved by the Senate last year, ensuring that representatives from each constituent Council be available to serve on the University Judicial Board during the summer months and having the Executive Committee meet annually prior to the first stated meeting of the Senate in order to elect the Vice President and Secretary of the Senate and appoint the members of the Standing Committees of the Senate. Ms. Petrie expects to present these proposed changes to the Rules to the Senate for approval at the next Senate meeting. In addition, the Committee is planning on recommending changes to the University's Bylaws that will eliminate having to reconstitute the Senate every few years and will be submitting a resolution regarding ways to reduce energy consumption throughout the University as charged by Executive Vice President Michael Alfano.

REPORT OF THE FINANCIAL AFFAIRS COMMITTEE

Dr. Alfano reported that the Committee continues its deliberations on the budget and will be reviewing the recommendations from each of the University's constituent Councils following today's Senate meeting.

REPORT OF THE PUBLIC AFFAIRS COMMITTEE

There was no report from the Public Affairs Committee at this meeting.
COUNCIL REPORTS

Administrative Management Council

In Mr. Summers's absence, Mr. Martinez reported on three recent events of the Council: on November 3, Vice President for Human Resources Catherine Casey provided an overview of the potential human resources policies and benefits recommendations; on November 17, Dr. Sexton participated in a Town Hall luncheon to discuss the state of the University and higher education; and on December 1, Dr. Alfano provided an overview of the University's re-engineering efforts. He advised that the Council looks forward to co-hosting with the Faculty Senators Council additional opportunities for members of the University community to hear more about re-engineering. The Council will be providing a preliminary draft of the fiscal year 2011 budget recommendations to the Financial Affairs Committee following today's Senate meeting. The Council believes that additional information is necessary before it can adequately respond to any specific re-engineering recommendations, and it considers the draft to be a starting point for conversations about the budget. The annual NYU Holiday Toy Drive co-sponsored by the Council and the Office of Government and Community Relations currently is underway. Toys are being collected for the Ninth Precinct and the Herbert G. Birch Manhattan Early Childhood Center. The Council congratulates the University on the soon-to-be-opened NYU Abu Dhabi downtown campus. Dr. Sexton noted that the formal ribbon cutting ceremony for the new downtown campus is Monday and he and members of the University, including several members of the Senate, will be in Abu Dhabi for this historic event.

Deans Council

Dean Brabeck reported that the Council met with the Faculty Senators Council's Executive Committee to share perspectives regarding the Faculty Senators Council's recommendations regarding non-tenure track full-time faculty at the University.

Student Senators Council

Ms. Petrie reported on the success of the recently held Council Dinner, as well as the party co-sponsored by the Faculty Senators Council held in honor of Ruth Pengas who recently retired after serving as Coordinator for both the Faculty Senators Council and Student Senators Council for many years. Following today's Senate meeting, the Council will be submitting to the Financial Affairs Committee its first budget recommendations, which primarily focus on tuition and financial aid. The Council's
Student Services Committee worked with Public Safety officials to restore partial bus service to and from Stuyvesant Town and Washington Square. A resolution was passed by the Council's University Committee on Student Life ("UCSL") to incorporate into the UCSL the Off-Campus Student Council representing commuters. She advised that the Council looks forward to the Town Hall with Dr. Sexton on December 9, and preparations are underway for the all-University games and the Violet Ball. Members of the Council are meeting with student governments from other area colleges and universities in order to assemble a New York City Government Alliance.

**Faculty Senators Council**

Professor Hammack reported that the Council has been pre-occupied with the proposed changes to University benefits. Faculty members have expressed concerns regarding the contemplated reductions and how they will affect retirees and those with lower levels of compensation. Adding to Ms. Petrie's earlier remarks, Professor Hammack said that the retirement party held on behalf of Ms. Pengas was a great University event. As reported on by Dean Brabeck, the Council's Executive Committee met with the Deans Council to discuss the ways by which non-tenure track full-time faculty could be represented at the University Senate.

* * *

No questions were submitted by the Councils for President's Question Time, and an open discussion followed regarding the University's co-generation plant. Dr. Sexton expressed his gratitude to Dr. Alfano for all the greening initiatives he has put in place at the University. Dr. Alfano was pleased to note that the co-generation plant is expected to be completely operational by June, 2010 and will provide power for up to 30 buildings. The plant will serve as the primary source of power with Consolidated Edison acting as the backup source, if needed. The co-generation plant also is consistent with Mayor Bloomberg's plan to "green" New York City by 2030.

There being no further business, the meeting was adjourned at 3:15 p.m.

Respectfully submitted,
Bonnie Brier
Secretary
REPORT OF THE PRESIDENT
University Senate Meeting
Thursday, December 3, 2009 (Amended)

It is my pleasure to share with you recent news and notes from across the university community.

NEWS AND EVENTS

Over the past few weeks, NYU has served as a major platform for state and federal leaders as they discussed New York’s and the nation’s economic condition. New York State Governor David Paterson was featured in a town hall meeting at the Law School on November 5th discussing his deficit reduction plan to close a $3.2 billion gap in New York State’s current year budget; the event was organized by and later aired on the Public Broadcasting System. New York’s Lieutenant Governor Richard Ravitch spoke on the implications of the state budget deficit for the city’s transit riders at an event sponsored by the Wagner School on October 28th. Peter Orszag, director of the US Office of Management and Budget, discussed the federal budget deficit in an address sponsored by NYU and the Wagner School on November 3rd.

NYU remains one of the top American universities in both attracting international students and sending students to study abroad, according to the Institute of International Education’s “Open Doors” report. For the seventh consecutive year, NYU was the leading institution in sending students to study abroad (3,395). NYU attracted the second-highest number of students from abroad (6,761), behind the University of Southern California (7,482).

NYU has received a highly positive response from the Middle States Commission on Higher Education to the university’s Periodic Review Report submitted earlier this year. In its formal response, the Commission accepted the Periodic Review Report, reaffirmed NYU’s accreditation, and commended the university for the quality of its report and for progress to date. I thank the Periodic Review Report Committee for its excellent work.

The Tisch School of the Arts held its annual benefit gala, This Is Tisch!, in early November, raising $1.2 million for student scholarships. Held at the Frederick P. Rose Hall, the gala celebrates some of the nation’s most distinguished artists and philanthropists. Actress Kristen Johnston (TSOA ’89) hosted the star-studded event, which included Marcia Gay Harden (TSOA ’88) among its honorees.

NYU will host the NYC Food and Climate Summit on Saturday, December 12. Cosponsored by NYU along with the Manhattan Borough President Scott Stringer and nonprofit organization Just Food, the summit is intended to bring together a wide range of stakeholders – from farmers and gardeners, to advocates and policy makers, to environmentalists and educators – to increase engagement and action around our food system’s role in climate problems and solutions. Conference registration is now closed, but the morning plenary session will be broadcast live on the conference website at www.nyu.edu/foodandclimatesummit.
FACULTY HONORS

Sylvain Cappell, professor at the Courant Institute and immediate past chair of the Faculty Senators Council, has been elected Vice President of the American Mathematical Society (AMS). Professor Cappell has served on the Executive Committee of the Council of the 32,000-member Society since 2006 and will assume his new role this winter for a three-year term. The AMS runs the largest annual mathematical research meeting in the world, publishes eight journals, and sponsors numerous prizes and awards.

Bruce Altschuler, director of FAS’s Program in Museum Studies, has won the Banister Fletcher Award for the best new book on art or architecture. His book, *Salon to Biennial: Exhibitions that Made Art History, Volume I (1863–1959)*, chronicles modern art by documenting the period’s most important international exhibitions. The award, now in its 56th year, is given by the London-based Authors’ Club.

Dean of the College of Nursing Terry Fulmer has been elected to the membership of the Healthcare Executive Forum (HCEF). HCEF, a membership of women executives in healthcare, meet throughout the year to discuss healthcare policy and practice standards and leadership in healthcare organizations. Dean Fulmer is a specialist in geriatric care.

Carol Mandel, dean of the Division of Libraries, has been elected president of the Association of Research Libraries (ARL). ARL represents 124 of the largest research libraries in Canada and the U.S., including the largest research university libraries as well as institutions such as the Library of Congress and the New York Public Library. Dean Mandel will help carry out ARL’s mission of influencing the rapidly changing environment of scholarly communication and the public policies that affect research libraries.

STUDENT HONORS

Kudos to the men’s and the women’s cross-country teams for top-notch results this season: Both teams competed in the NCAA National Championships after finishing third at their respective NCAA Regional Championships. It was the fourth consecutive trip to the National Championships for the men’s team and the first-ever trip for the women. The men’s team came in fourth at the National Championships, capping off a superb season in which they also captured their fourth straight University Athletic Association Championship. Congratulations to head coach Nick McDonough and to all of our talented Violets.

GRANTS

C. Cybele Raver, professor of applied psychology at Steinhardt and director of NYU’s Institute of Human Development and Social Change (IHDSC), has been awarded a $3.1 million grant from the National Institutes of Health. Professor Raver will study the impact of the Chicago School Readiness Project, a program she developed, on the emotional, behavioral, and academic outcomes of low-income children in 3rd through 5th grade.
GIFTS

The Stern School of Business has announced receipt of a $20 million gift from alumnus and member of its Board of Overseers John Paulson. The gift will support three main areas: the endowment of two faculty chairs: the Alan Greenspan Chair in Economics and the John A. Paulson Professor of Finance and Alternative Investments; the Concourse Project, Stern’s most significant campus renovation in 20 years; and scholarship aid for high-merit, high-need undergraduate students, who will be known as Paulson Scholars.
### Academic Calendar
#### Proposed Revision for the Spring 2010 Semester

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<thead>
<tr>
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<th>AY 2009 - 2010</th>
<th>Spring 2010 Semester Current Calendar</th>
<th>Spring 2010 Semester Proposed Revision</th>
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<tbody>
<tr>
<td>Martin Luther King, Jr. Day</td>
<td>Monday, January 18, 2010</td>
<td>Monday, January 18, 2010</td>
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<td>Spring Classes Begin</td>
<td>Tuesday, January 19, 2010</td>
<td>Tuesday, January 19, 2010</td>
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<td>President's Day</td>
<td>Monday, February 15, 2010</td>
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<td>Spring Recess</td>
<td>Monday, March 15, 2010 through Saturday, March 20, 2010</td>
<td>Monday, March 15, 2010 through Saturday, March 20, 2010</td>
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<td>Legislative Day (Monday Schedule)</td>
<td>Tuesday, May 4, 2010</td>
<td>Tuesday, May 4, 2010</td>
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<td>Last Day of Classes</td>
<td>Tuesday, May 4, 2010</td>
<td>Monday, May 3, 2010</td>
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<td>Reading Day</td>
<td>Wednesday, May 5, 2010</td>
<td>Tuesday, May 4, 2010</td>
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<td>Final Exam Period</td>
<td>Thursday, May 6, 2010</td>
<td>Wednesday, May 5, 2010</td>
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<td>Final Exam Period</td>
<td>Friday, May 7, 2010</td>
<td>Thursday, May 6, 2010</td>
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<td>Final Exam Period</td>
<td>Monday, May 10, 2010</td>
<td>Friday, May 7, 2010</td>
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<td>Final Exam Period</td>
<td>Tuesday, May 11, 2010</td>
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<td>Final Exam Period</td>
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<td>Tuesday, May 11, 2010</td>
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<td><strong>Total Meetings for the semester</strong></td>
<td>M14 , T14 , W14 , R14 , F14 , S14</td>
<td>M13 , T14 , W14 , R14 , F14 , S14</td>
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<td>Commencement</td>
<td>Thursday, May 13, 2010</td>
<td>Wednesday, May 12, 2010</td>
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