Minutes
Meeting of a Stated Meeting of the
Senate of New York University
February 4, 2010

A stated meeting of the Senate of New York University was held on Thursday, February 4, 2010, at 2:00 p.m., in Room 914 of the Kimmel Center for University Life. The meeting was convened with Dr. Sexton in the chair.

Faculty Senators Council Members Present: Bruce Bogart, Levon Capan, Sylvain Cappell, John Czepiel, Ananda Dasanayake (for Anthony Vernillo), Anne Deneys-Tunney, Ricki Goldman, Floyd Hammack (Chair), Josephine Hendin, Carol Hutchins, Kose John, Mary Ann Jones, Rebecca Karl, Robert Kropf (for Anthony Kovner), Carl Lebowitz, Wen Ling, Marie Monaco, Terence Moran, Frederick More (for Nancy Van Deaver), Laurin Raiken, James Ramsey, Carol Shoshkes Reiss, Nava Rubin, Robert Schacht, Arthur Tannenbaum (for Nicholas Economides), Paul Thompson and Paul Wachtel.


Deans Council Members Present: Jess Benhabib, Charles Bertolami, Mary Brabeck (Chair), Robert Cameron (for Mary Schmidt Campbell), Susan Greenbaum (for Sally Blount), Joanne Hvala (for Peter Blair Henry), Robert Lapiner, Tyra Liebmann (for Ellen Schall), Otto Sonntag (for Matthew Santirocco), Catharine Stimpson, Lynn Videka and Susanne Wofford.

Administrative Management Council Members Present: John Desantis, Anita Dwyer, Alison Moppett, Larry Pender and Michael Summers (Chair).

University Administration Members Present: Executive Vice President Michael Alfano, Vice President John Beckman (for Senior Vice President Robert Berne), General Counsel Bonnie Brier and Provost David McLaughlin.
Review and Approval of the Minutes of the December 3, 2009 Meeting

Upon motion duly made and seconded, the Minutes of the December 3, 2009 meeting were approved unanimously as submitted.

REPORT OF THE PRESIDENT

Dr. Sexton referred to the memorandum that was mailed to each Senator and is attached to these minutes as Exhibit A outlining some of the collective achievements at the University since the Senate's last meeting.

Dr. Sexton commented on articles from *The Boston Globe* and *Forbes*, mailed to the Senate and also at each Senator's place, that reported on the steep decline in University endowments overall, but noted that NYU's endowment has performed considerably better than most as a result of its conservative asset allocation. Dr. Sexton said that he remains concerned that New York State's political leaders are not addressing the State's fundamental structural deficits and warned of the impact this could have on higher education. On the federal level, Dr. Sexton announced he was pleased to report that President Obama's proposed budget contains increases in Pell grant funding, which if adopted by Congress will raise the top award to $5,710 in 2011 and to an estimated $6,900 in 2019, compared with $5,550 this year. Dr. Sexton advised that he sees the political situation in the country as generally disquieting. He referred to a January 27 *New York Times* editorial by Thomas Friedman, in which Mr. Friedman wrote of the need for leaders who are inspired by sustainable values rather than situational ones, which justify doing whatever the situation will allow without taking into consideration the wider and longer-range interests of communities. Dr. Sexton appealed to all Senators to be fiduciaries of the University and opined that in a world where knowledge is the currency, NYU's position will grow stronger in time.

REPORT OF THE EXECUTIVE COMMITTEE

Revised Committee Assignments

Ms. Petrie referred to the list of revised committee assignments, which the Committee unanimously approved by mail ballot and which was included in the mailing for today's meeting. Upon motion duly made, the list of Committee assignments, attached to these minutes as Exhibit B, was approved unanimously.
REPORT OF THE ACADEMIC AFFAIRS COMMITTEE

There was no report from the Academic Affairs Committee at this meeting.

REPORT OF THE COMMITTEE ON ORGANIZATION AND GOVERNANCE

Ms. Petrie reported that the Committee is working on finalizing recommended revisions to the Senate Rules of Procedure, which it hopes to present to the Senate at its next meeting.

REPORT OF THE FINANCIAL AFFAIRS COMMITTEE

Dr. Alfano reported that the Committee held a special meeting in January to accelerate dissemination of budget information and will meet again after today's Senate meeting. Dr. Alfano advised that there was a Town Hall meeting yesterday hosted by the Administrative Management Council and Faculty Senators Council at which discussions took place regarding the University's re-engineering efforts, proposed salary and benefit changes and other budget updates. He said that another such meeting is scheduled for February 8.

REPORT OF THE PUBLIC AFFAIRS COMMITTEE

Mr. Tannenbaum reported that the Committee is working on the annual Quality of Life Report and Campus Security Report.

COUNCIL REPORTS

Administrative Management Council

Mr. Summers reported that the Council held general meetings on January 12 and February 2 and heard a report from Vice President for Student Affairs Marc Wais on the Quality Service Task Force, which brings together a group of administrators, students and deans to work on ways of improving services for students. Mr. Summers also noted yesterday's Town Hall meeting referred to earlier by Dr. Alfano at which discussions took place regarding the Provost's January 27 budget and re-engineering memo.
Deans Council

Dean Brabeck reported that the Council continues its discussions on the Global Network University and the impact it may have on Washington Square and how best to structure it in a way that will benefit all of the University's sites. Dr. Sexton noted that currently there are 12 study abroad sites on five continents and that beginning in September, 2010, students will be able to enter NYU through NYU New York or NYU Abu Dhabi. In addition to the study abroad sites, there are various school programs and a vast array of exchange programs, all of which entails the movement of hundreds of students, faculty and administrators around the world.

Student Senators Council

Ms. Petrie reported on the Council's successful dinner held last month with the Sheikh Mohamed bin Zayed Scholars. The Council plans on launching a new and improved website shortly and also is working on, among other things, relief efforts for those devastated by the earthquake in Haiti and budget allocations for the approximately 250 student groups on campus. Upcoming events include the all-University games, the Violet Ball and a Graduate Gala. Efforts are ongoing to find ways to make the Health Center more visible to students via the web.

Faculty Senators Council

Professor Hammack reported that the Council recently heard a report from Senior Vice Provost for NYU in Abu Dhabi Ron Robin on faculty developments at NYU Abu Dhabi and commended on the great turnouts at last week's spring reception at the Torch Club and at last Sunday's Coles Family Day. The Council and its committees are examining the change in salary policy at the School of Medicine and proposed changes to the promotion and tenure documents affecting the College of Dentistry and the School of Medicine.

PRESIDENT'S QUESTION TIME

The Student Senators Council submitted questions regarding Abu Dhabi and changes Dr. Sexton expects within the next five years at the University's study abroad sites.

Dr. Sexton predicted that in five years there may be as many as 16 different study abroad sites, each with its own distinct personality. NYU Abu Dhabi will be up and
running and will have graduated its first class, and its campus on Saadiyat Island will be fully built. Dr. Sexton believes that if a third portal campus is opened, it likely will be located in China. He foresees a seamless movement of faculty, students, and administrators among the study abroad sites, all of which will be technologically connected. Dr. Sexton told the Senate that any student admitted to NYU Abu Dhabi will be clearly admissible to any college or university in the world, and of the 120 finalists who applied early action for admission to NYU Abu Dhabi for the fall 2010 class, 62 were admitted and 60 have accepted the offers of admission. He noted that 20 NYU New York students will be going to NYU Abu Dhabi in the fall as resident advisors/peer tutors.

Dr. Sexton said that although he will not know the demographics of the NYU Abu Dhabi entering class until April, over 20 countries are represented at the present time. In response to a question regarding different admissions criteria for NYU New York and NYU Abu Dhabi students, Dr. Sexton responded that he believes NYU New York students who choose to study at NYU Abu Dhabi will have no problem performing at the same high level as the students admitted directly to NYU Abu Dhabi. A question was asked about whether there will be an exodus of "star" faculty leaving NYU New York to teach at NYU Abu Dhabi. Dr. Sexton replied that NYU Abu Dhabi will have a standing faculty of approximately 300 and will attract and retain high-talent faculty because of its cosmopolitan environment. In addition, if a faculty member from NYU New York decides to teach in NYU Abu Dhabi, NYU Abu Dhabi will be responsible for paying the faculty member's salary at NYU Abu Dhabi and also for funding a replacement position at NYU New York, so there will be additional high caliber faculty.

The Faculty Senators Council also submitted several questions, the first relating to nearby St. Vincent's Hospital. Dr. Sexton advised that although several conversations took place in the past regarding a possible affiliation between NYU and St. Vincent's Hospital, which presently is facing bankruptcy, NYU is not planning on becoming involved with the hospital. He explained that St. Vincent's is not able to stand on its own financially and would need NYU to subsidize its operations, which it is not in a position to do.

In response to a question concerning Governors Island, Dr. Sexton reminded the Senate of the University's need to expand by up to six million square feet by 2031, with one-third of that expansion located in the "core," leaving two-thirds or four million square feet outside the core. In that context, he advised that Governor's Island represents an opportunity for the University, subject to several conditions that would have to be addressed: (1) the University does not want to be the sole academic presence on Governors Island; (2) transportation to and from Governors Island must be improved; and (3) the University would expect to be given the land.
The next question asked Dr. Sexton to comment on Abu Dhabi's police and legal systems following recent news of the acquittal of Sheikh Issa bin Zayed al Nahyan, which incident was discussed in the University Senate last year, as well as the arrest of a couple in Dubai who, while visiting that country, had reported to the Dubai police that the woman had been raped by a hotel employee. Dr. Sexton noted that approximately 50 members of the NYU community currently live in Abu Dhabi and he has received uniformly positive feedback from that group. While he advises females to dress modestly and for everyone to be aware of cultural norms, he said that indiscretions on the part of students or faculty on campus will be handled by NYU's own security personnel who are charged with creating liaisons with the local police community. Dr. Sexton noted that NYU Abu Dhabi and its Abu Dhabi partners recently made public a list of contractual requirements for all companies involved in the construction and operation of the Saadiyat Island campus, which was greeted with accolades by the Human Rights Watch and elsewhere in the press. Dr. Sexton said the announcement further supports his belief that NYU has the best possible partner in the Middle East and he spoke to his confidence in the Crown Prince of Abu Dhabi, His Highness Mohammed bin Zayed Al Nahyan. In response to the question about the University's recent acquisition of the Forbes Building, located at Fifth Avenue and 12th Street, Dr. Sexton said that it is an excellent transaction for the University, Forbes will remain as a tenant in the building for the next five years and a decision will be made at a later time regarding the use of the building.

A question was posed from the Senate floor regarding the recently released New York City Green Codes Task Force report. Dr. Sexton responded that the University continues to be in the vanguard of implementing "green" initiatives. He noted, for example, that the co-generation plant is expected to be fully operational within the next six months and Dr. Alfano advised that the University is committed to having all new construction LEED-certified, the internationally recognized green building certification system.

There being no further business, the meeting was adjourned at 3:50 p.m.

Respectfully submitted,
Bonnie Brier
Secretary
As we begin the new year, it is my pleasure to share with you announcements of recent news, honors, and gifts.

NEWS AND EVENTS

The NYU Langone Medical Center organized a Haitian Effort and Relief Team (NYULMC HEART) that spent a week in Port-Au-Prince in late January. The team was made up of seven surgeons, anesthesiologists, and nurses, led by Dr. Fritz Francois:

- Fritz Francois, MD, MS, assistant professor and assistant dean for academic affairs and diversity
- Prisca Bernard-Joseph, RN (Bellevue) Labor & Delivery/OR nurse
- David Feldman, MD, associate professor, Departments of Orthopaedic Surgery and Pediatrics
- Mary Ann Hopkins, MPhil, MD, associate professor, Department of Surgery
- Kenneth Mroczek, MD, assistant professor, Department of Orthopaedic Surgery
- Patricia Poitevien, MD, clinical assistant professor, Department of Pediatrics
- Lucia Voiculescu, MD, assistant professor, Department of Anesthesiology

NYULMC HEART worked in the General Hospital in downtown Port-Au-Prince, and documented their experiences in a blog at http://heart.med.nyu.edu. We extend deep appreciation to these extraordinary members of our community. Additional NYU relief initiatives are listed at the conclusion of this report.

NYU has received the largest number of freshman applications in the university’s history, exceeding 38,000 for the first time. Some 38,037 men and women applied to spots in NYU’s class of 2014, exceeding last year’s record by 857 applications. Since 1991, applications for freshman admission to NYU have nearly quadrupled.

NYU Abu Dhabi celebrated another milestone in December with the opening of its Downtown Campus. Located in the heart of the city, the campus will house all major academic and cultural activities for NYUAD until construction of the residential campus on Saadiyat Island is completed in 2014. The Downtown Campus, comprised of two three-story buildings connected by a walkway, features a combination of academic and gathering spaces for students, faculty, and staff, and community spaces that will be open to the public.

The 2009-10 Sheikh Mohamed Scholars recently completed their weeklong visit to the U.S. The 20 students, chosen among the top students at U.A.E. universities, have been taking classes
at NYUAD since September and enjoyed a packed schedule of classes and educational sightseeing in New York and Washington, D.C. during their visit. Highlights included trips to the United Nations and the White House and a meeting with Justice Anthony Kennedy at the Supreme Court.

We were delighted to welcome special guests to campus for the fifth annual Martin Luther King, Jr. Celebration Week in January. Singer and human rights advocate Harry Belafonte performed at the kick-off celebration. The annual MLK faculty lecture was presented by School of Law professor Anthony Thompson. The 2010 Humanitarian Award, given to a member of the NYU community who personifies the characteristics promoted by Dr. King, was presented to alumnus Howard Zinn (WSC ’51), the acclaimed historian who passed away just last week.

A warm welcome to Peter Blair Henry, who assumed the deanship of the Stern School of Business on January 15th. The energy at Stern accompanying his arrival is palpable, and we wish Dean Henry the best during his first months at NYU.

Two notable art exhibitions will be on view this semester:

- **Through April 3, the NYU Grey Art Gallery is presenting “Downtown Pix: Mining the Fales Archives, 1961-1991.”** The exhibit features over 300 photographs and printed materials from NYU’s Fales Library, creating a rich portrait of the creative practices and social protests that defined New York’s Downtown scene as it evolved over three tumultuous decades. For more information about the exhibit, please visit http://www.nyu.edu/greyart/.

- **A celebrated collection of Japanese prints, recently donated by University Professor Arthur Miller to the British Museum, will be on exhibit in New York this spring.** The collection, 150 works by 19th-century master printmaker Kuniyoshi, will be shown at the Japan Society beginning March 12. Professor Miller is on faculty at the School of Law and the School of Continuing and Professional Studies. For more information about the exhibit, visit http://www.japansociety.org.

**HONORS**

*Faculty Honors*

Sinan Aral, assistant professor of information, operations and management sciences at the Stern School of Business, has been recognized by the National Science Foundation (NSF) with its Faculty Early Career Development Award (CAREER). Professor Aral will receive $475,000 to support his latest research, which utilizes data on online social networks to assess peer influence in product adoption and demand. NSF’s CAREER Program is designed to support the early career-development activities of teacher-scholars who most effectively integrate research and education within the context of their organization’s mission.

Mathy Mezey, professor emerita and director of the Hartford Institute for Geriatric Nursing at the College of Nursing, received the Doris Schwartz Gerontological Nursing Research Award in November. The award is given annually by the Gerontological Society of
America. In her 50-year career, Professor Mezey has focused on raising the standard of care for older adults, particularly in geriatric nursing education and nursing home care.

NYU historian Tony Judt, University Professor and Director of the Remarque Institute, received the Sidney Award from the Hillman Foundation in December. The award, presented monthly to an outstanding piece of socially conscious journalism, recognized Professor Judt’s lecture, “What is Living and What is Dead in Social Democracy,” delivered at NYU in October 2009 and later published as an essay in the *New York Review of Books*.


Adding to NYU’s recent literary honors, two books by history department professors were named to the New York Times’ list of ‘100 Notable Books of 2009': *Dorothea Lange: A Life Beyond Limits*, by Linda Gordon; and *Fordlandia: The Rise and Fall of Henry Ford’s Forgotten Jungle City*, by Greg Grandin.

**Alumni and Student Honors**

Congratulations to the NYU alumni who were named winners at the 67th Annual Golden Globe Awards:

- **Alec Baldwin** (TSOA ’94): Best Performance by an Actor in a Television Series – Comedy or Musical for *30 Rock*
- **Michael C. Hall** (TSOA’96): Best Performance by an Actor in a Television Series – Drama for *Dexter*
- **Todd J. Phillips** (TSOA’94): Best Motion Picture – Comedy or Musical for *The Hangover* (director)
- **Martin Scorsese** (TSOA ‘64/Steinhardt ’68/Honorary ‘92): Cecil B. DeMille Lifetime Achievement Award

and at the Screen Actors Guild Awards:

- **Alec Baldwin** (TSOA ’94): Outstanding Performance by a Male Actor in a Comedy Series for *30 Rock*
- **Michael C. Hall** (TSOA’96): Outstanding Performance by a Male Actor in a Drama Series for *Dexter*
- **Eli Roth** (TSOA ’94): Outstanding Performance by a Cast in a Motion Picture for *Inglourious Basterds*

Once again, the Tisch School of the Arts had a strong presence at the Sundance Film Festival. More than 150 Tisch alumni and students were associated with some 50 films out of...
the approximately 200 screened this year. There were six winning films associated with Tisch students and alumni.

- **Debra Granik** (TSOA ’01): director/co-writer of *Winter’s Bone*, winner of the Dramatic Competition Grand Jury prize and the Waldo Scott Screenwriting Award
- **Josh Radnor** (TSOA ’99): director/writer/cast of *happythankyoumoreplease*, winner of the Audience Award for a dramatic film
- **Nick Quested** (TSOA ’93): executive producer of *Restrepo*, winner of the U.S. Documentary Grand Jury Prize
- **Rodrigo Guerrero** (TSOA ’99): producer of *Contracorriente*, winner of the World Cinema Audience Award for a dramatic film
- **Lucy Walker** (TSOA ’98): director of *Waste Land*, winner of the World Cinema Audience Award for a dramatic film
- **Brad Barnes** (TSOA ’05): director/writer of *Homewrecker*, winner of the Best of NEXT Award. Also attached to the film are **Sophie Goodhart** (TSOA ’03), writer; **Danny Vecchione** (TSOA ’09), cinematographer; and **Marni Zelnick** (TSOA ’10), first assistant director.

**Administration Awards**

Google has awarded a one-time, $20,000 grant to the Center for Multicultural Education & Programs (CMEP). The grant recognizes “the amazing work” done by the Center “to make a real difference in the lives of so many.” CMEP, part of the Division of Student Affairs, offers educational programs to undergraduates and graduate students in the area of diversity and social justice.

**GIFTS**

**Tisch School of the Arts** alumnus Alec Baldwin (’94) has donated $1 million for the establishment of the **Alec Baldwin Drama Scholarship Fund**. Beginning in September 2010, the fund will provide tuition assistance to students with demonstrated financial need who exhibit an excellent work ethic, leadership skills, willingness to collaborate, the ability to tolerate risk, and the capacity to work with constructive criticism.

**NYU HAITI EARTHQUAKE RELIEF INITIATIVES**

I thought you might be interested in this listing of several Haiti earthquake relief initiatives and activities undertaken by members of the NYU community. This was summarized from bulletins put together by the Student Senators Council, University Committee on Student Life, and the Center for Student Activities, Leadership and Service

**Direct Service**

- NYU Langone Medical Center Haitian Effort and Relief Team - NYULMC HEART - To Port-Au-Prince - Dr. Fritz Francois and team of surgeons, anesthesiologists, and nurses.

**Discussions and Panels**

- A Teach-In On Haiti and Relief - by the NYU Institute for Public Knowledge
• Haitian-Born Student Available to Speak on Panels – by Stern student Richard St. Arromand

Fundraisers [Revised and expanded list]
• Commuter Escape: Karaoke for Haiti Fundraising Event - by NYU Commuter Circle & Off Campus Student Council
• Fundraising Drive to Benefit Doctors Without Borders - by Liberal Studies and Global Liberal Studies Student Council.
• NYU Law Student Bar Association On-Line Fundraising Appeal – by the NYU Law School
• Gallatin Student Council On-Line Fundraising Appeal For UNICEF
• Hot Chocolate for Haiti - SternCares and Stern Student Council
• Seven Days for Haiti - Bronfman Center for Jewish Student Life
• Headshots for Haiti - TSOA Department of Photography & Imaging and Student Affairs
• NYU Students for Haiti Benefit Concert for UNICEF - by the Student Senators Council
• Ayiti Cheri (My Dear Haiti) Relief Benefit for YELE Haiti and Edeyo Foundation - by NYU Stern & Partners to benefit Haiti relief organizations
• Steinhardt Winter Dance at the W proceeds to benefit Haiti relief organizations - by Steinhardt Student Council
• School of Social Work Silver Ball proceeds to benefit Haiti relief organizations - by Silver School of Social Work Student Council

Vigils
• NYU Vigil for Haiti: A Pledge to Rebuild - by the Bronfman Center for Jewish Student Life in association with the Student Senators Council
• Daily Prayers for Haiti Initiative – by the Bahá’í Club at NYU

Volunteer Projects
• American Jewish Joint Distribution Committee (JDC) - by Bronfman Center for Jewish Student Life (to help sort and package donated medical supplies, clothing, and blankets for shipment to Haiti.)
• Clothing and First Aid Supply Donation Box - by Delta Phi Epsilon
## COMPOSITION OF SENATE COMMITTEES FOR ACADEMIC YEAR 2009-2010

**[NEW ASSIGNMENTS APPEAR IN BOLD]**

(Names of Alternate Senators Appear in **ITALICS**)

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*Chair     **ex-officio     ***Advisor