

Minutes of a Stated Meeting of the
Senate of New York University
December 4, 2008

A stated meeting of the Senate of New York University was held in Room 914 of the Kimmel Center for University Life at 2:00 p.m. on Thursday, December 4, 2008. The meeting was convened with Chief of Staff and Deputy to the President Diane Yu in the chair, who had been designated President pro tem for this meeting by Dr. Sexton.

Present in addition to Ms. Yu were members of the Faculty Senators Council Black, Cappell, Dent, Dunbar (for White), Economides, Ginsberg (for Simonoff), Goodman, Hammack, Hendin, Hutchins, Jones, Kovner, Lebowitz, Ling, Moran, Raiken, Ramsey, Reiss, Rosenberg, Rubin, Schacht, Simon, Thompson, Vernillo, Young, and Zwanziger; members of the Student Senators Council Aggimenti, Alvarez, Ampaw, Boehne, Crehan, Germosen, Jean, Justin Lee, Major, Petrie, Reformat, Schmidt, Schoenberg, Timen (for Adorno), and Vir; members of the Deans Council Brabeck, Callahan (for England), Farrington (for Santirocco), Foley, Greenbaum (for Blount-Lyon), Hvala (for Cooley), Lapiner, Liebmann (for Schall), Scheeder (for Campbell), Stimpson, Stoller (for Mandel), and Wofford; members of the Administrative Management Council Fauerbach, McIntyre, Moppett, Pender, and Summers; and members of the University Administration Provost McLaughlin, Executive Vice President Alfano; Senior Vice President Berne; and Acting Secretary Chamberlin, constituting a quorum.

Approval of Minutes

The minutes of the stated meeting of the Senate held on November 6, 2008, were approved.

Report of the President

Dr. Yu referred to a memorandum, which was available at each Senator's place and is attached to these minutes as Exhibit A, that outlines some of the collective achievements at the University since the Senate's last meeting.

Upon motion duly made and seconded, the report of the President was approved.

Report of the Academic Affairs Committee

Professor Hendin gave a summary of the Committee's activities this semester. At the September 22 organizational meeting, the Committee determined its agenda which included considering nominees for honorary degrees according to the expedited process

established by the Committee the previous spring, analyzing the undergraduate experience at Washington Square and in the University's global programs, and examining the "global network university." The review of nominees for honorary degrees was completed at the Committee's October 17 meeting. At the Committee's November 13 meeting, Senior Vice Provost for Undergraduate Education and University Life Linda Mills and Associate Vice Provost for Academic Initiatives and University Life Nancy Morrison provided information about, and joined in a wide-ranging discussion of, the undergraduate experience. Specific concerns include the potential impact of the current economic downturn on the University's diversity and opportunity programs, anticipated changes in the student body to maintain overall enrollment, the potential impact of growth on space and quality of life issues, and provisions for meeting undergraduate mental and physical health needs, including procedures for addressing problems related to alcohol or substance abuse at Washington Square and the University's study abroad sites. On December 11, the Committee is scheduled to receive a presentation by Dean of the Undergraduate College of the Leonard N. Stern School of Business Sally Blount-Lyon on the "global network university" as envisioned by Dr. Sexton.

Upon motion duly made and seconded, the report of the Academic Affairs Committee was approved.

Report of the Committee on Organization and Governance

In Professor Gans's absence, Ms. Petrie reported that the Committee was examining the issue of Senate representation from students enrolled in the Liberal Studies Program.

Upon motion duly made and seconded, the report of the Committee on Organization and Governance was approved.

Report of the Financial Affairs Committee

Dr. Alfano reported that the Committee would be meeting immediately following today's Senate meeting. He acknowledged that it had been a difficult year for all universities given the current economic downturn. Dr. Alfano referred to articles that had appeared in that day's newspapers about the decrease of more than \$8 billion in the value of Harvard's endowment. Dr. Alfano noted that although NYU's endowment was more conservatively managed than Harvard's, it too had decreased in value. Another important issue facing the University concerns student borrowing and the University's ability to provide enough financial aid to support needy students. The administration is working with banks and reviewing submissions in an effort to get the best deals for students who require help in financing their educations.

Upon motion duly made and seconded, the report of the Financial Affairs Committee was approved.

Report of the Public Affairs Committee

In Professor Tannenbaum's absence, Ms. McIntyre reported that the Committee was in the process of assembling a packet of materials for distribution to the Senate setting forth the respective positions on the issue of continuing the ban previously approved by the Senate on the sale of Coca-Cola products on campus. The senators are asked to share the materials with their constituents in order to prepare for the Senate's re-examination of the ban that will take place in the spring. Ms. McIntyre noted that the Committee's annual campus security review also would take place in the spring and would be led by Student Senators Schmidt and E. Lee.

Upon motion duly made and seconded, the report of the Public Affairs Committee was approved.

Council Reports

Faculty Senators Council. Professor Cappell reported that the Council had issued a report on the role and contributions of non-tenure track faculty at NYU and proposed mechanisms for giving them a voice in University governance. The Council also issued its preliminary recommendations concerning benefits. Various Council committees have looked into the academic and governance concerns with respect to the Liberal Studies Program and how the program relates to the Faculty of Arts and Science. The Housing Committee has been discussing policies regarding faculty housing and the possibilities of housing faculty "off-Square." The Branch Campus Subcommittee of the Educational Policies Committee held a meeting with Dean Blount-Lyon to discuss the "global network university" and will be meeting with the administration regarding NYU in Abu Dhabi. The Spring Faculty Reception is scheduled to take place at the Torch Club on January 27. The Chair of the Polytechnic Faculty Council attended a Council meeting, and plans are underway to hold a reception for Polytechnic faculty in the spring. The Council is looking forward to hosting an upcoming meeting with Dr. Sexton.

Student Senators Council. Mr. Lee noted that the Council was prepared to assist the Public Affairs Committee in any planned dialogue regarding the University's ban on the sale of Coca-Cola products. Mr. Lee reported that the Council was studying the issue of integrating students in the Liberal Studies Program into University governance and recently received a report regarding student-specific issues about Polytechnic from Senior Vice Provost for Engineering and Technology Dianne Rekow. The University Committee on Student Life held a lively discussion regarding workers' rights, and the issue subsequently was referred to a committee of the Council. Mr. Lee noted that the Council's budget

recommendations would be ready following the winter recess and said that the procedure would be changed in the future by having the Council Chair prepare budget recommendations before leaving office in the spring for the benefit of the new Chair the following fall. The Council is scheduled to hear a report regarding NYU in Abu Dhabi from Dr. Mills and was waiting to hear from the administration regarding the group of student senators that have been selected to travel to Abu Dhabi. The Council is looking forward to meeting the first group of Sheikh Mohamed bin Zayed Scholars during their visit to the Washington Square campus sometime in January.

Deans Council. Dean Brabeck reported that the Council continues to work on collaboration across the schools and on planning for the academic programs at the University's global sites. The Council is also working on a survey on diversity at NYU.

Administrative Management Council. Mr. Summers reported that the Council held a well-attended Town Hall lunch with Dr. Sexton on November 14. Earlier in the week, the Council hosted a presentation and question-and-answer session with Chief Information Technology Officer Marilyn McMillan. These and other opportunities for discussion with individuals in University leadership roles have proven valuable for administrators to receive updates and provide feedback. As requested by the Financial Affairs Committee, the Council completed its preliminary draft request for the annual merit increase pool for administrators for academic year 2010. The Council kept its request basic and focused in order to continue to be financially responsible members of the NYU community. Mr. Summers said that the Council's Benefits Committee continues to work on identifying innovative ideas to enhance the benefits and opportunities available to NYU administrators, but that these ideas were not included as part of the Council's draft request regarding salary increases in 2010. The Council's Annual Toy Drive, in conjunction with the Office of Government and Community Affairs and the Ninth Police Precinct, is currently underway. This annual event provides an opportunity for all members of the NYU community to provide holiday gifts to less fortunate children in the University's neighboring communities. Mr. Summers asked those Senators who wished to participate in the Toy Drive to visit the AMC website.

* * *

Ms. Yu informed the Senate that Thomas Cooley, who has served as Dean of the Leonard N. Stern School of Business since 2001, had announced his decision to step down. A search committee will be formed shortly. Ms. Yu said that Dean Cooley had been instrumental in strengthening the profile of the Stern School.

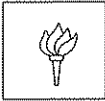
Senior Vice President for University Relations and Public Affairs Lynne Brown reported that a survey would be taken in February on transportation issues at the University to help capture the ways that people move around the campus and the city. It is hoped that the results of this survey will help guide the University's sustainability efforts and the space planning initiative known as "NYU Plans 2031."

Dr. Brown noted that the first day of classes for the spring term is January 20 which also is the date of Barack Obama's inauguration as President of the United States. In light of this, either Eisner and Lubin Auditorium or the Skirball Theater will be open to all members of the University to view the proceedings in Washington, DC. In addition, deans are being asked to open other venues in their individual schools for viewing this historical event. Dr. Brown said that an announcement would be sent out shortly before the winter recess identifying the venues where people would be able to watch the inauguration.

Associate Dean for Student Services and Public Affairs and Assistant Chancellor for Scholarships Patricia Carey noted that the fourth annual Martin Luther King, Jr. Celebration Week would take place January 19 - 24, 2009. The theme for this year's event will be "Connect, Collaborate, Change...".

There being no further business, the meeting was adjourned at 2:31 p.m.

Leona S. Chamberlin
Secretary



NEW YORK UNIVERSITY

A private university in the public service

Office of the President

**UPDATES FROM PRESIDENT JOHN SEXTON
University Senate Meeting
Thursday, December 4, 2008**

It is my pleasure to share with you recent news and notes from across the university.

NEWS

In one manifestation of the global network university in action, **Wagner School Associate Dean and Professor Rogan Kersh and Wagner Senior Fellow Robert Shrum appeared in both Abu Dhabi and then at Villa La Pietra in Florence** a week apart to discuss the U.S. election and its impact on our nation's standing abroad and changes in foreign policy. Such policy dialogues, focused on a broad and pressing issue and examined from the perspective of several of our international sites, are another important dimension to our global agenda.

New York University remains one of the top American universities in both attracting international students and in sending students to study abroad, according to the "Open Doors" report by the Institute of International Education. For the sixth consecutive year, NYU was the top institution in sending students to study abroad for academic credit (3,034). NYU ranked second in attracting international students (6,404), trailing only the University of Southern California (7,189).

Professor Richard Epstein, a professor of law at the University of Chicago, will join NYU School of Law as a permanent member of the faculty in the fall of 2010. Epstein, who is currently a visiting professor at the Law School for the fourth time, is considered to be one of the most influential thinkers in legal academia and is well known for his research and writings on a broad range of constitutional, economic, historical, and philosophical subjects. He has also been on the faculty of the University of Southern California and is a fellow at the Hoover Institution at Stanford University.

HONORS

Faculty of Arts and Science Assistant Professor Rich Bonneau was selected by Discover Magazine as one of the "Top 20 Brains in Science under 40" in an article appearing this month. Professor Bonneau joined the departments of Biology (Center for Genomics and Systems Biology) and Computer Science in 2005. His lab focuses on developing and implementing methods for modeling global regulatory circuits that are general and can be applied to many systems.

Wagner Professor Paul C. Light debuted a column in *The Washington Post* on the presidential transition in November. Light is the Paulette Goddard Professor of Public Service at the Wagner School and is author of the 2008 book *A Government Ill Executed: The Decline of the Federal Service and How to Reverse It*. His partnership with the Washington Post during the presidential transition will yield periodic web and print columns as well as a database, created by Light and his students, for use by Post reporters.

GRANTS AND GIFTS

NYU Langone Medical Center announced the receipt of two gifts totaling \$260 million to support major expansion of the NYU hospital and medical school midtown campus along the East River. NYU Trustee Helen Kimmel is donating \$150 million toward construction of a new patient pavilion at the Medical Center that will increase the NYU clinical space by as much as 50 percent. It will be named in honor of her and her late husband Martin Kimmel. The second gift, \$110 million from a long-standing family of NYU benefactors who wishes to remain anonymous, will be used to redesign Tisch Hospital, NYU's renowned flagship hospital, built in 1963. Giving for this current year has now reached a record \$500 million.

The College of Dentistry's Racquel LeGeros has received a five-year, \$3.23 million dollar grant from the National Institutes of Health (NIH) to continue her osteoporosis research. Dr. LeGeros is a professor of biomaterials and biomimetics and the Linkow Professor of Implant dentistry. The objective of her five-year study is to develop novel innovative compounds that will be safe, affordable and effective for the prevention and reversal of bone loss caused by osteoporosis.